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Second quarter 2018 earnings conference call and webcast

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July 27, 2018

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2Q18 financial highlights

Earnings	\$3.4 billion
Earnings per diluted share	\$1.78
Earnings / EPS (excluding special items and FX) ¹	\$3.4 billion / \$1.78
Cash flow from operations / excluding working capital ¹	\$6.9 billion / \$7.0 billion
Debt ratio / Net debt ratio ²	20% / 17%
Dividends paid	\$2.1 billion

¹ Reconciliation of special items, FX, and other non-GAAP measures can be found in the appendix.

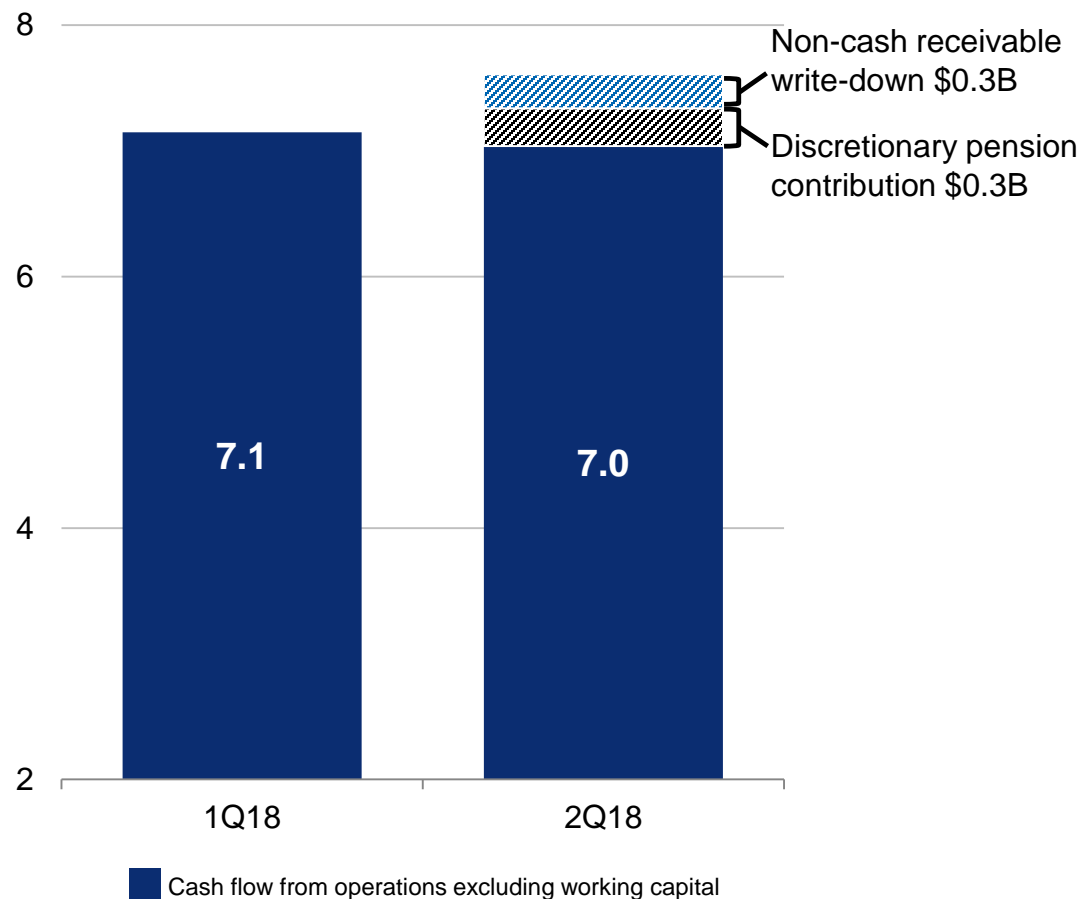
² As of 6/30/2018. Net debt ratio is defined as debt less cash equivalents and marketable securities divided by debt less cash equivalents and marketable securities plus stockholders' equity.



2018 cash flow excluding working capital

Cash flow from operations excluding working capital*

\$ billions



Delivering 2018 cash generation in line with guidance

2Q operational impacts:

- + Crude realizations
- Brent/WTI mix
- LNG spot prices

* Reconciliation of non-GAAP measures can be found in the appendix.

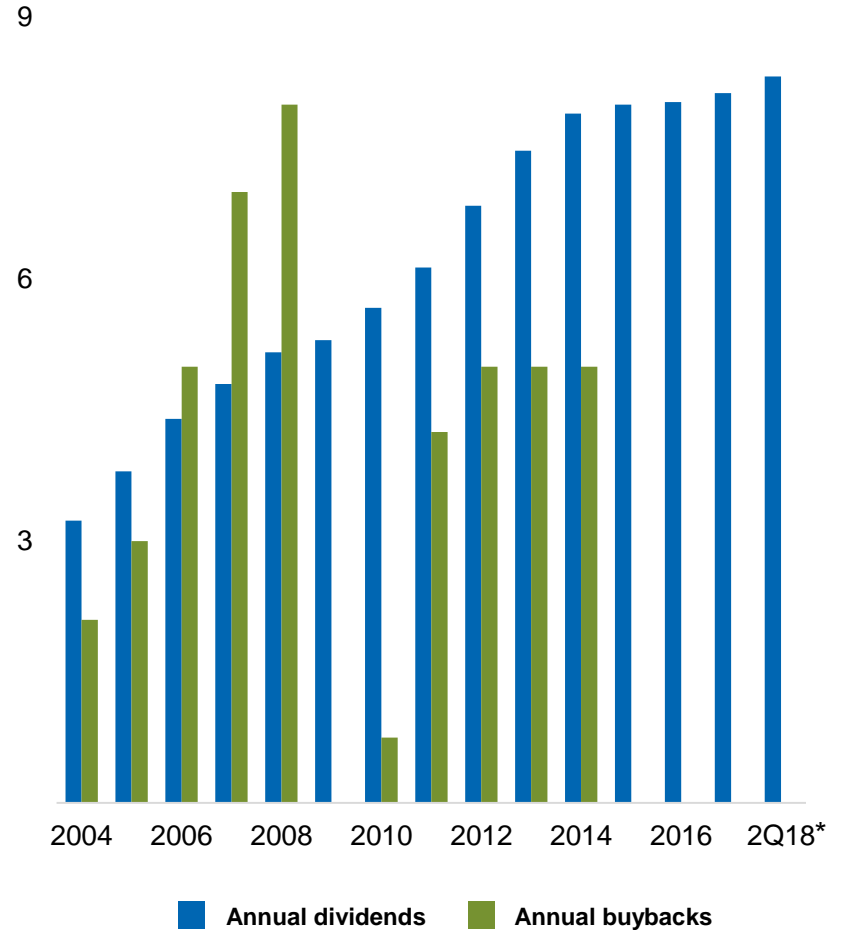


Initiate share repurchase 3Q18

Maintain and grow dividend	4% increase in 1Q18 ✓
Fund capital program	Disciplined and on track ✓
Strong balance sheet	Average through cycle <20% ✓
Return surplus cash	Share repurchases targeted at \$3B per year

Historical total shareholder distributions

\$ billions



* 2Q18 reflects rolling four quarter total.



Portfolio optimization

Asset sale proceeds

\$ billions (before tax)

Target
~\$5–10

Public domain

Southern Africa
downstream

U.K. Central
North Sea

2018 YTD

2018–2020

2018 YTD: ~\$0.7 billion*

Elk Hills

Democratic Republic of
the Congo

Divestment criteria remain unchanged:

- Strategic alignment
- Unable to compete for capital
- Receive good value

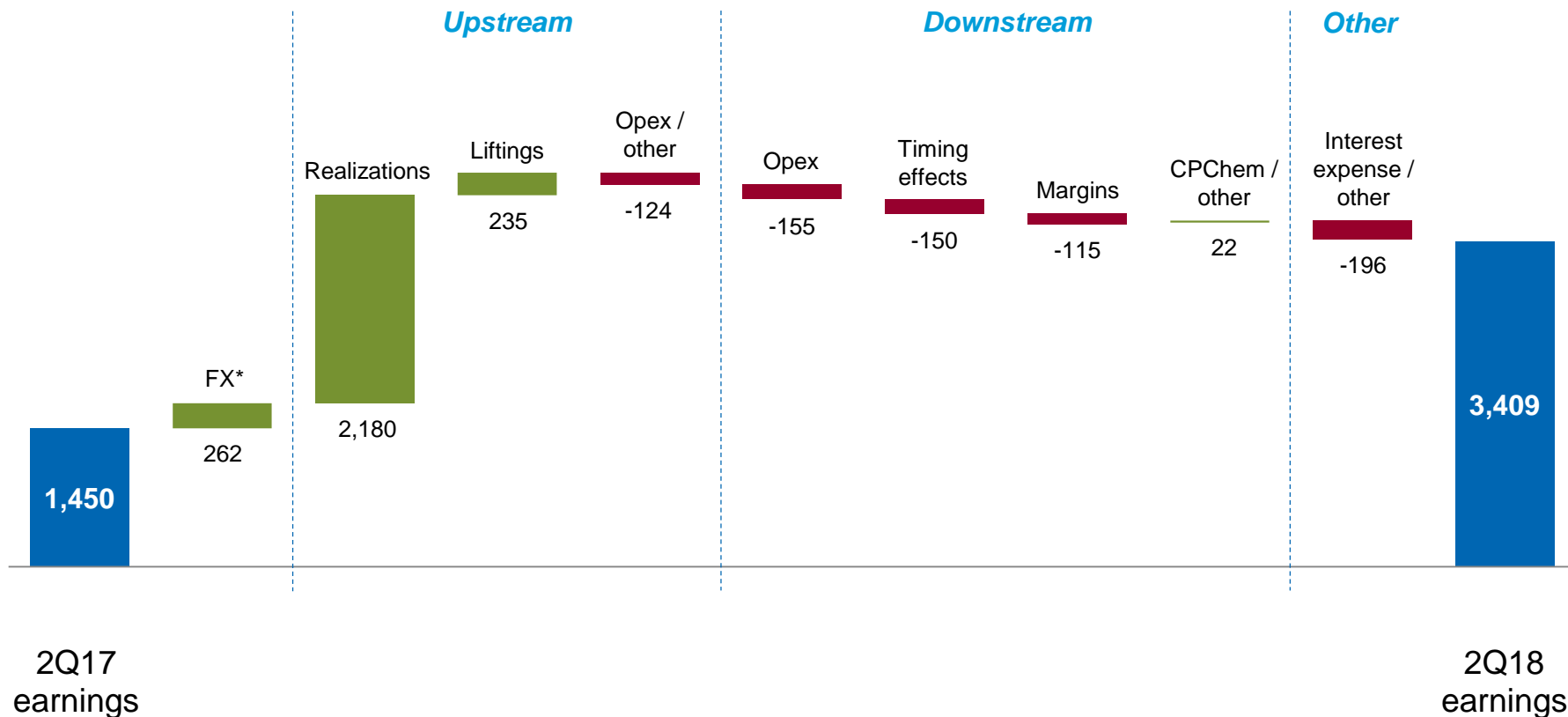
* Excludes returns of investment as presented in the Statement of Cash Flows.



Chevron earnings

2Q18 vs. 2Q17

\$ millions



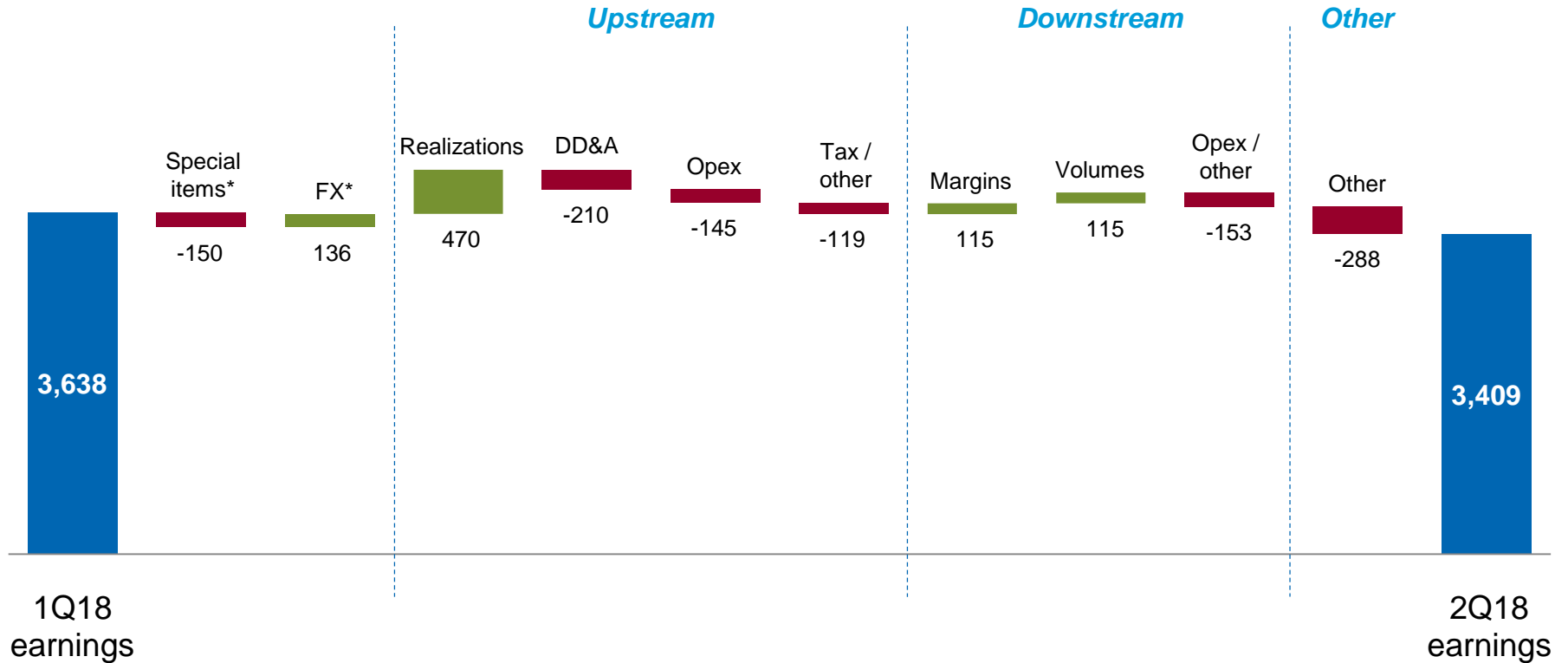
* Reconciliation of FX can be found in the appendix.



Chevron earnings

2Q18 vs. 1Q18

\$ millions



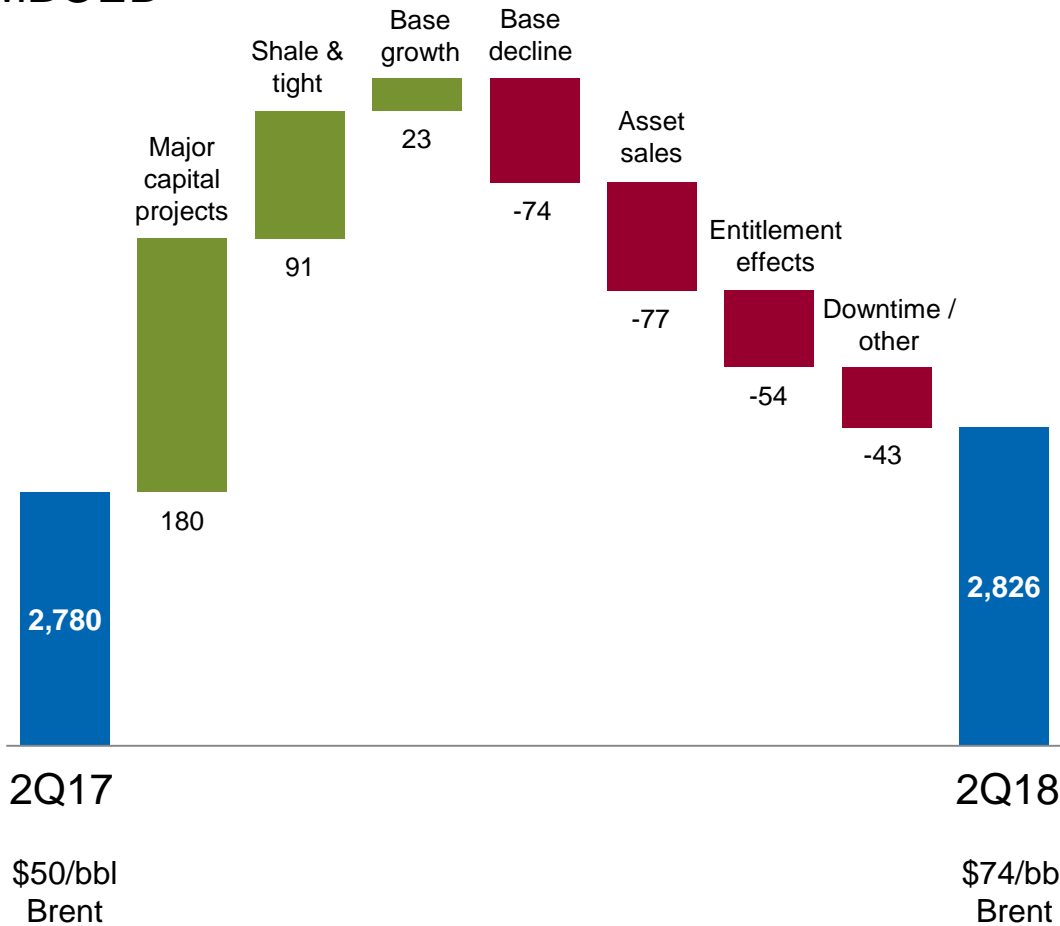
* Reconciliation of special items and FX can be found in the appendix.



Worldwide net oil & gas production

2Q18 vs. 2Q17

MBOED



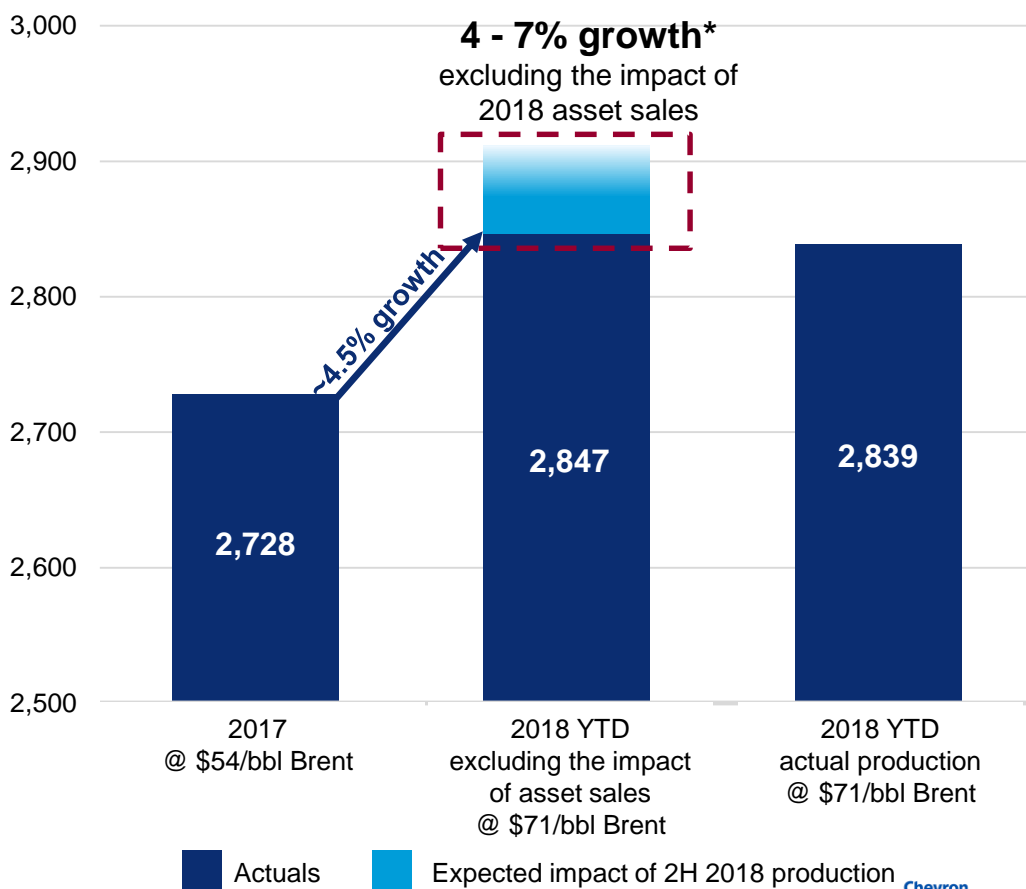
- Wheatstone, Gorgon, and other major capital project ramp-ups
- Permian growth
- Mid-continent, Gulf of Mexico shelf, Elk Hills, and South Natuna Sea divestments
- Entitlement effects from higher prices and lower spend
- Planned turnaround activity and unplanned downtime



Worldwide net oil & gas production

Net production

MBOED



2Q production 2,826 MBOED

- 2Q production impacts:
 - Turnarounds (67) MBOED
 - Asset sales (15) MBOED

2nd half growth drivers:

- Wheatstone Train 2 ramp-up
- Shale & tight growth
- Other MCP ramp-up

Full year outlook:

- Upper half of guidance range

* Estimated production growth @ \$60/bbl Brent.

Gorgon and Wheatstone

Five LNG trains in operation

**Wheatstone Train 2 first LNG
June 15**

**Gorgon Train 2 pit stop
completed as planned**

**Gorgon and Wheatstone
combined net production:
*2Q18: 282 MBOED***



FGP / WPMP

Progressing toward first production in 2022



Overall project ~40% complete

Pipe-racks and modules in transit from Kazakhstan, Korea, and Italy

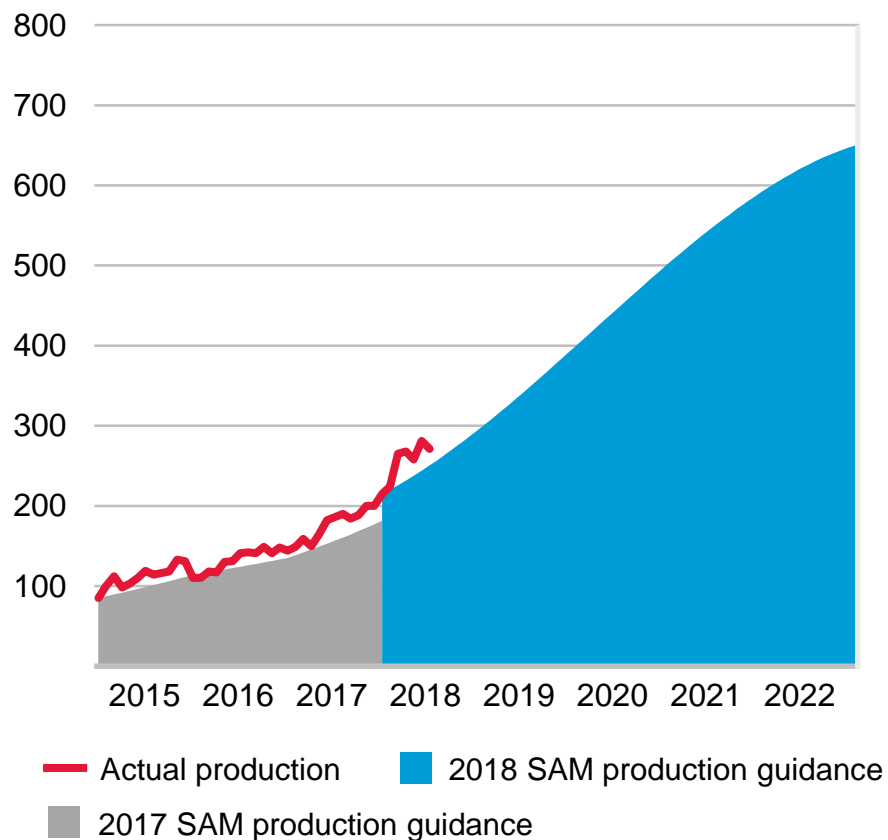
6 pipe-rack modules delivered to site

3 drilling rigs in operation

Permian production

Midland and Delaware Basin*

Net MBOED



**2Q production 270 MBOED
Up 92 MBOED from 2Q 2017**

Operating 19 rigs

**Maintaining disciplined, capital
efficient development strategy**

* Midland and Delaware Basin production reflects shale & tight production only.



Industry leading Permian position

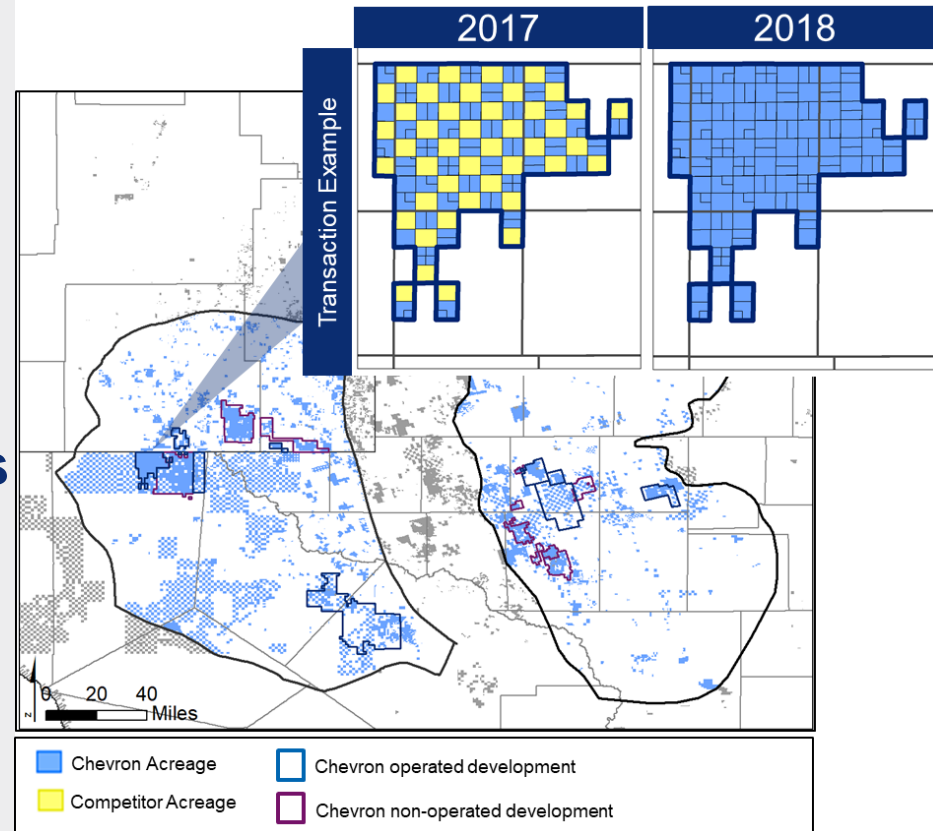
Coring up acreage

>80% acreage no or low royalty

Enhancing value with transactions

Improving capital efficiency & focus

**Increased average lateral length
per well by ~35% since 2016**



Permian takeaway capacity

Midstream business

**Cumulative firm transport capacity of
~100% of operated + non-operated take-
in-kind crude production through 2019**

**>50 MBD in excess crude oil takeaway
capacity in June**

**Firm dock capacity in the Houston Ship
Channel with additional capacity in 2019**

**Sufficient NGL processing and natural
gas flow assurance**

**Affirm Permian development program
and production guidance**

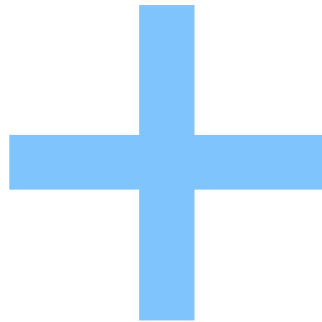


2018 results

Cash flow	Cash generation in line with guidance	✓
Capital	Capital & exploratory expenditures at ~\$9B mid-year	✓
Total production	Trending to upper-end of guidance	✓
Permian production	Ahead of guidance	✓
Dividend	Increased dividend per share 4% in 1Q18	✓
Share repurchase	Share repurchases targeted at \$3 billion per year	✓



questions



answers



Appendix: reconciliation of non-GAAP measures

Reported earnings to earnings excluding special items and FX

	2Q17	3Q17	4Q17	1Q18	2Q18
Reported earnings (\$MM)					
Upstream	853	489	5,291	3,352	3,295
Downstream	1,195	1,814	1,279	728	838
All Other	(598)	(351)	(3,459)	(442)	(724)
Total reported earnings	1,450	1,952	3,111	3,638	3,409
Diluted weighted avg. shares outstanding ('000)	1,893,014	1,895,879	1,906,146	1,913,218	1,918,949
Reported earnings per share	\$0.77	\$1.03	\$1.64	\$1.90	\$1.78
Special items (\$MM)					
UPSTREAM					
Asset dispositions	160	--	--	--	--
Tax reform	--	--	3,330	--	--
Impairments and other*	(360)	(220)	--	(120)	(270)
Subtotal	(200)	(220)	3,330	(120)	(270)
DOWNSTREAM					
Asset dispositions	--	675	--	--	--
Tax reform	--	--	1,160	--	--
Impairments and other*	--	--	--	--	--
Subtotal	--	675	1,160	--	--
ALL OTHER					
Tax reform	--	--	(2,470)	--	--
Impairments and other*	(70)	--	(190)	--	--
Subtotal	(70)	--	(2,660)	--	--
Total special items	(270)	455	1,830	(120)	(270)
Foreign exchange (\$MM)					
Upstream	(4)	(164)	(14)	120	217
Downstream	3	15	(62)	11	44
All Other	4	37	(20)	(2)	4
Total FX	3	(112)	(96)	129	265
Earnings excluding special items and FX (\$MM)					
Upstream	1,057	873	1,975	3,352	3,348
Downstream	1,192	1,124	181	717	794
All Other	(532)	(388)	(779)	(440)	(728)
Total earnings excluding special items and FX (\$MM)	1,717	1,609	1,377	3,629	3,414
Earnings per share excluding special items and FX	\$0.91	\$0.85	\$0.72	\$1.90	\$1.78

* Includes asset impairments & revaluations, certain non-recurring tax adjustments & environmental remediation provisions, severance accruals, and any other special items.



Appendix: reconciliation of non-GAAP measures

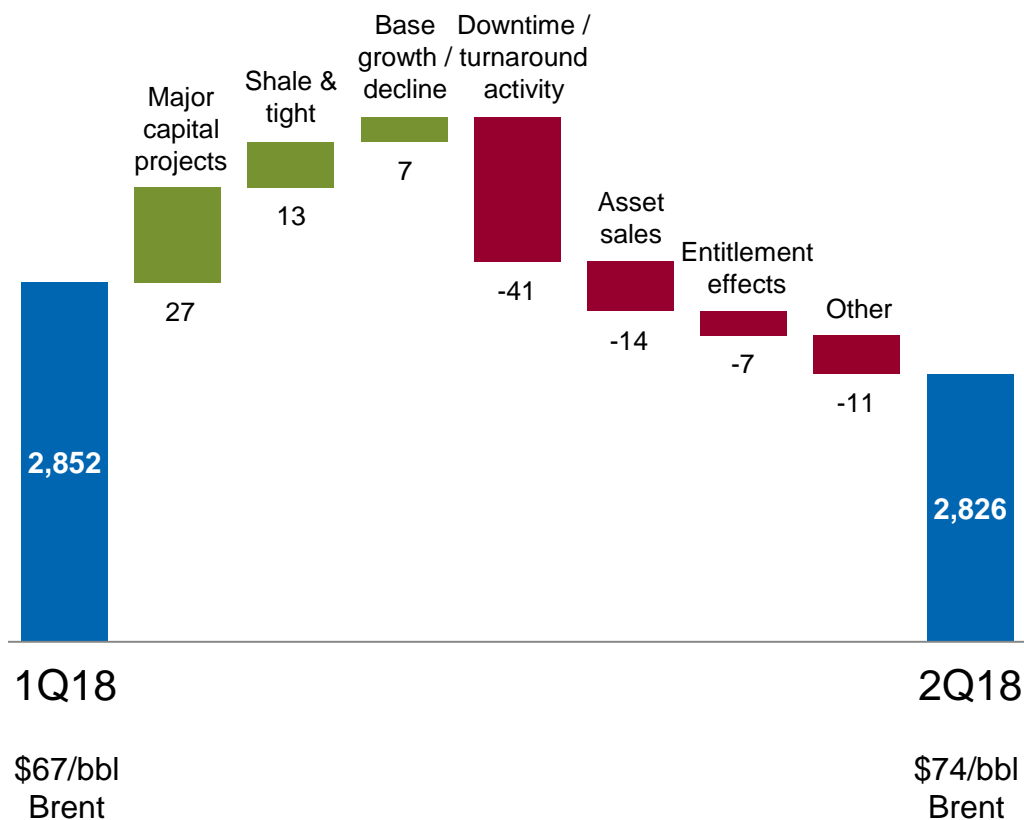
Cash flow from operations excluding working capital

\$MM	1Q18	2Q18
Net Cash Provided by Operating Activities	5,043	6,855
Net Decrease (Increase) in Operating Working Capital	(2,104)	(183)
Cash Flow from Operations Excluding Working Capital	7,147	7,038

Appendix

Worldwide net oil & gas production 2Q18 vs. 1Q18

MBOED



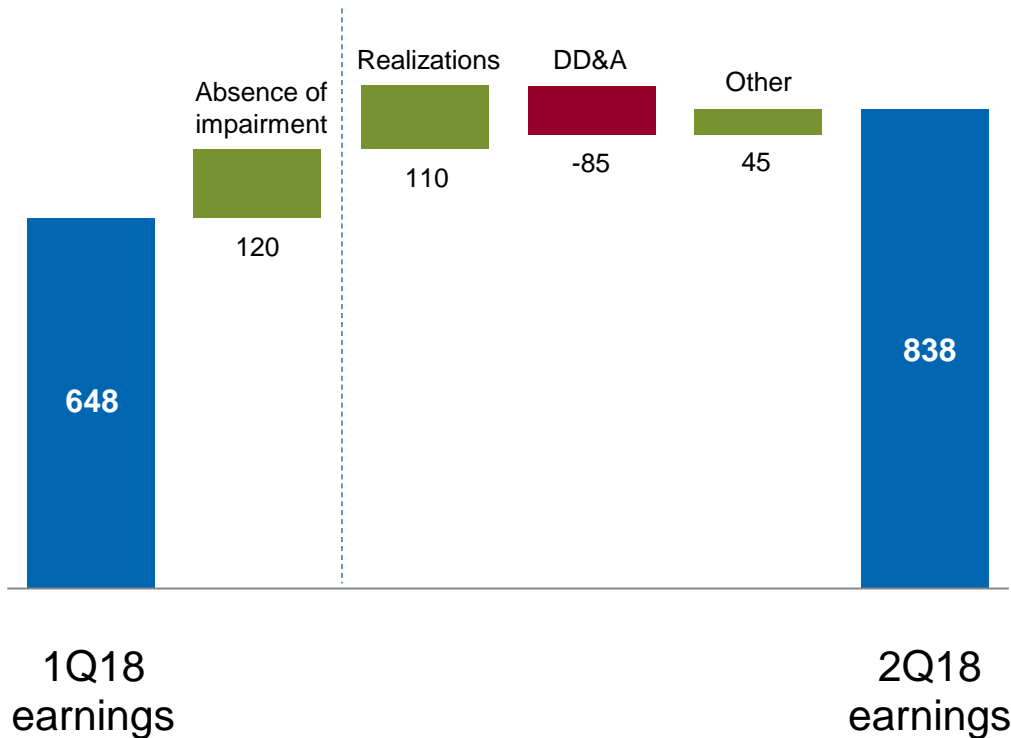
- Wheatstone, Sonam, and Hebron ramp-up
- Permian growth
- Planned and unplanned downtime and turnaround activity
- Elk Hills asset sale
- Entitlement effects on higher prices and lower spend



Appendix

U.S. upstream earnings: 2Q18 vs. 1Q18

\$ millions



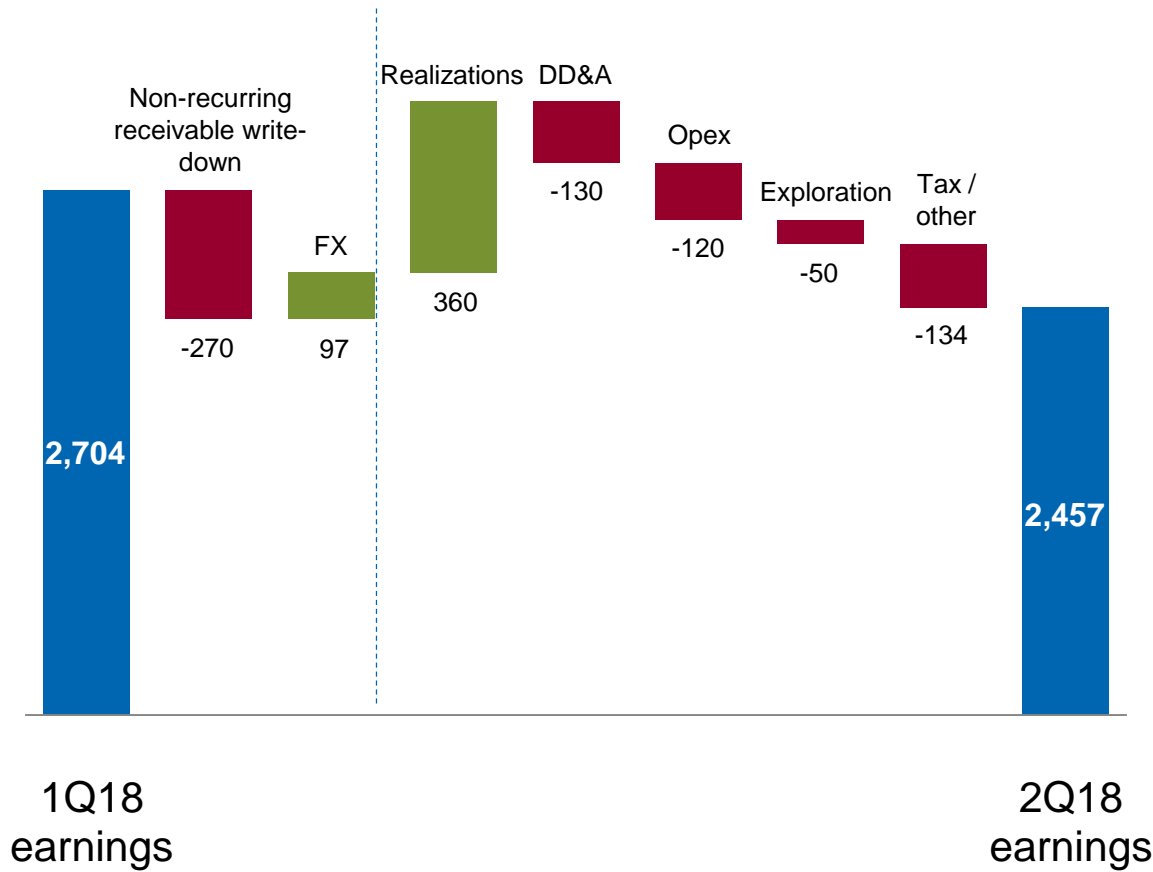
- Absence of 1Q asset impairment
- ~\$5/bbl increase in WTI
- Higher DD&A primarily due to an asset impairment



Appendix

International upstream earnings: 2Q18 vs. 1Q18

\$ millions



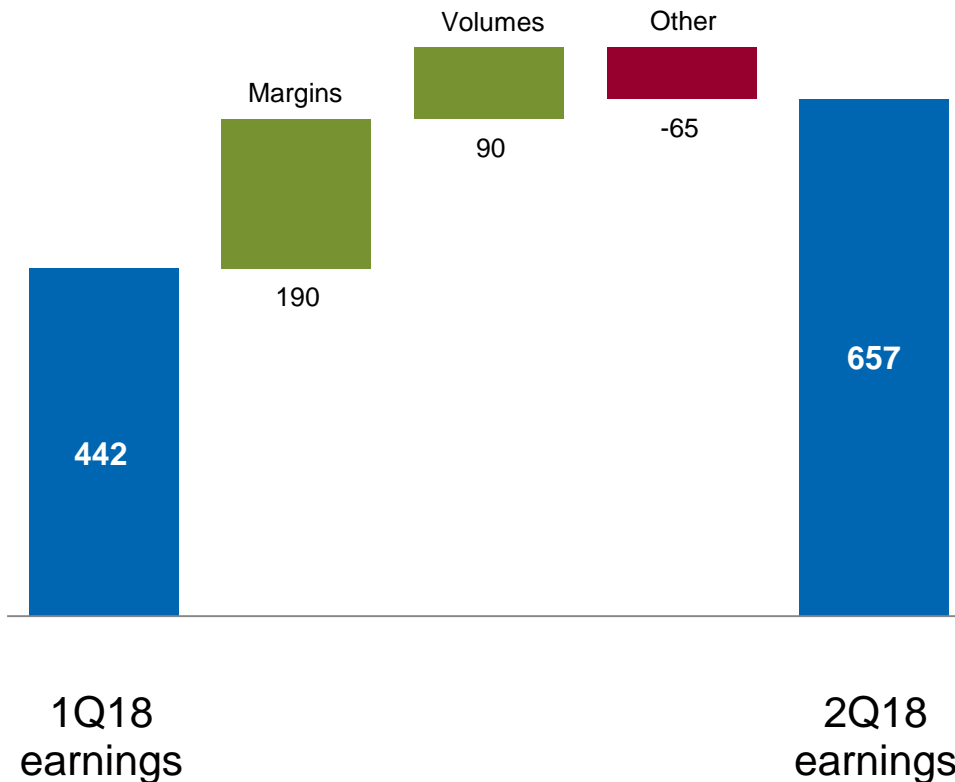
- ~\$7/bbl increase in Brent offset by lower margin capture
- Higher DD&A includes higher volumes and project write-offs
- Suriname exploration well dry hole



Appendix

U.S. downstream earnings: 2Q18 vs. 1Q18

\$ millions

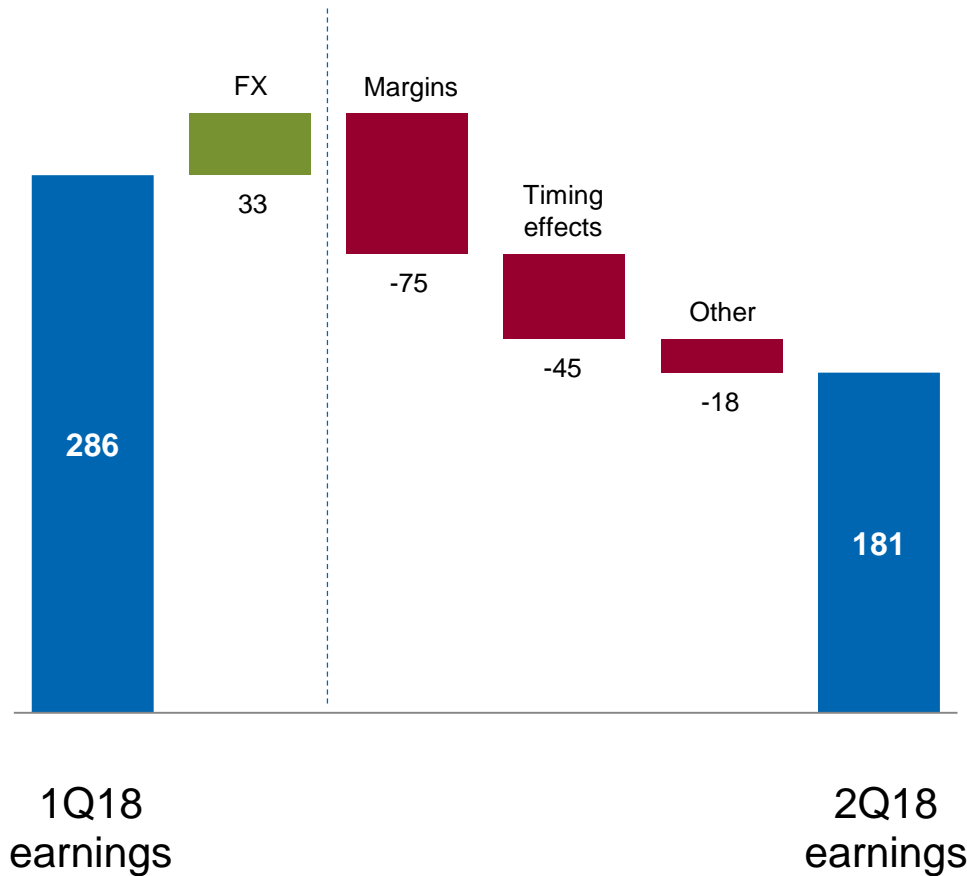


- Higher West Coast refining and marketing margins
- Absence of planned 1Q West Coast turnarounds
- Higher environmental reserves

Appendix

International downstream earnings: 2Q18 vs. 1Q18

\$ millions



- Lower Asia margins
- Unfavorable inventory effects

