Second quarter 2016 earnings conference call and webcast

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Cautionary statement

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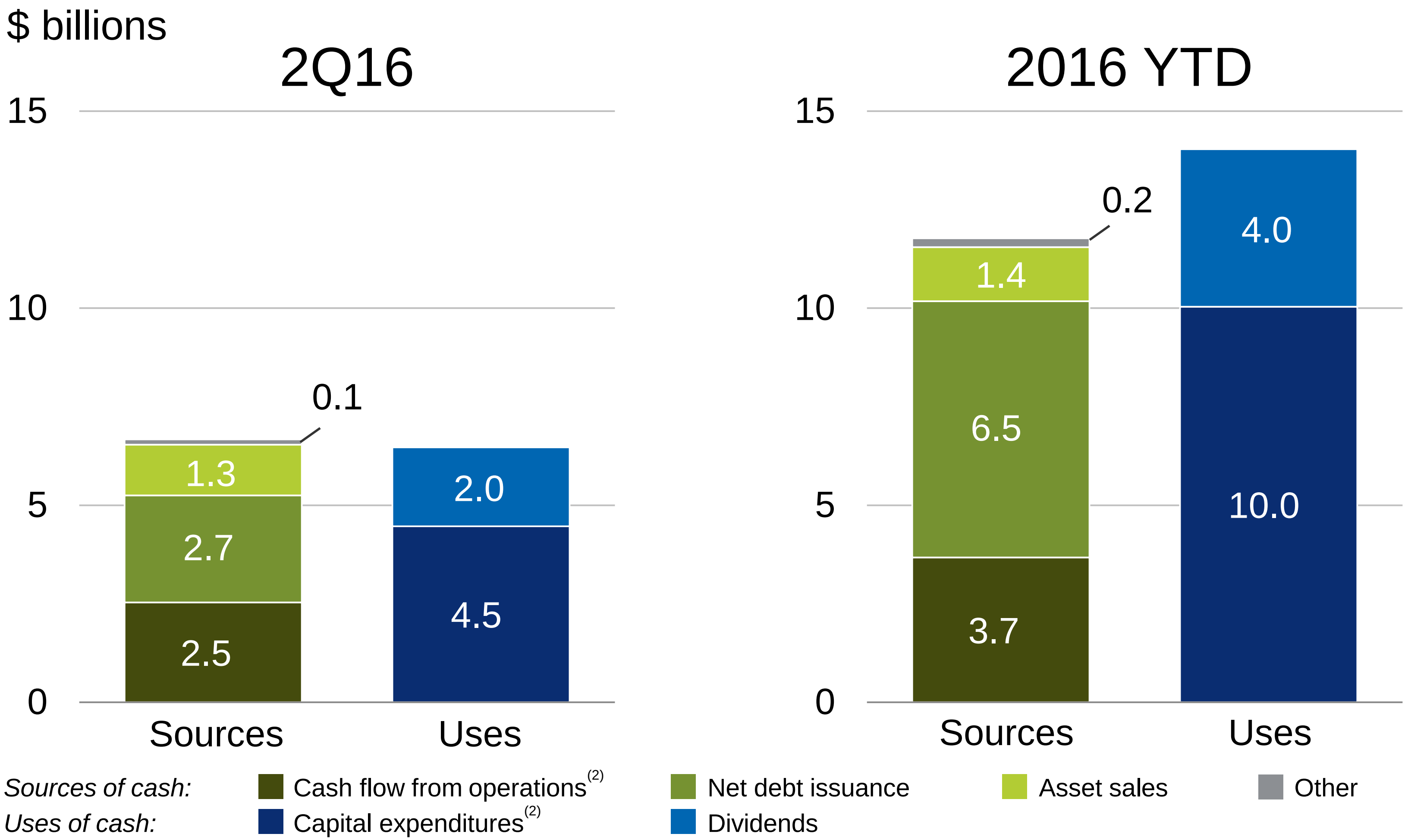
Certain terms, such as “unrisked resources,” “unrisked resource base,” “recoverable resources,” and “oil in place,” among others, may be used in this presentation to describe certain aspects of the company’s portfolio and oil and gas properties beyond the proved reserves. For definitions of, and further information regarding, these and other terms, see the “Glossary of Energy and Financial Terms” on pages 50 and 51 of the company’s 2015 Supplement to the Annual Report and available at Chevron.com. As used in this presentation, the term “project” may describe new upstream development activity, including phases in a multiphase development, maintenance activities, certain existing assets, new investments in downstream and chemicals capacity, investment in emerging and sustainable energy activities, and certain other activities. All of these terms are used for convenience only and are not intended as a precise description of the term “project” as it relates to any specific government law or regulation.

2Q16 financial highlights

Reported earnings	$(1.5) billion
Reported earnings per diluted share	$(0.78)
Earnings / EPS excluding special items and FX	$0.7 billion / $0.35
Cash from operations	$2.5 billion
Debt ratio (as of 6/30/2016)	~23%
Dividends paid	$2.0 billion

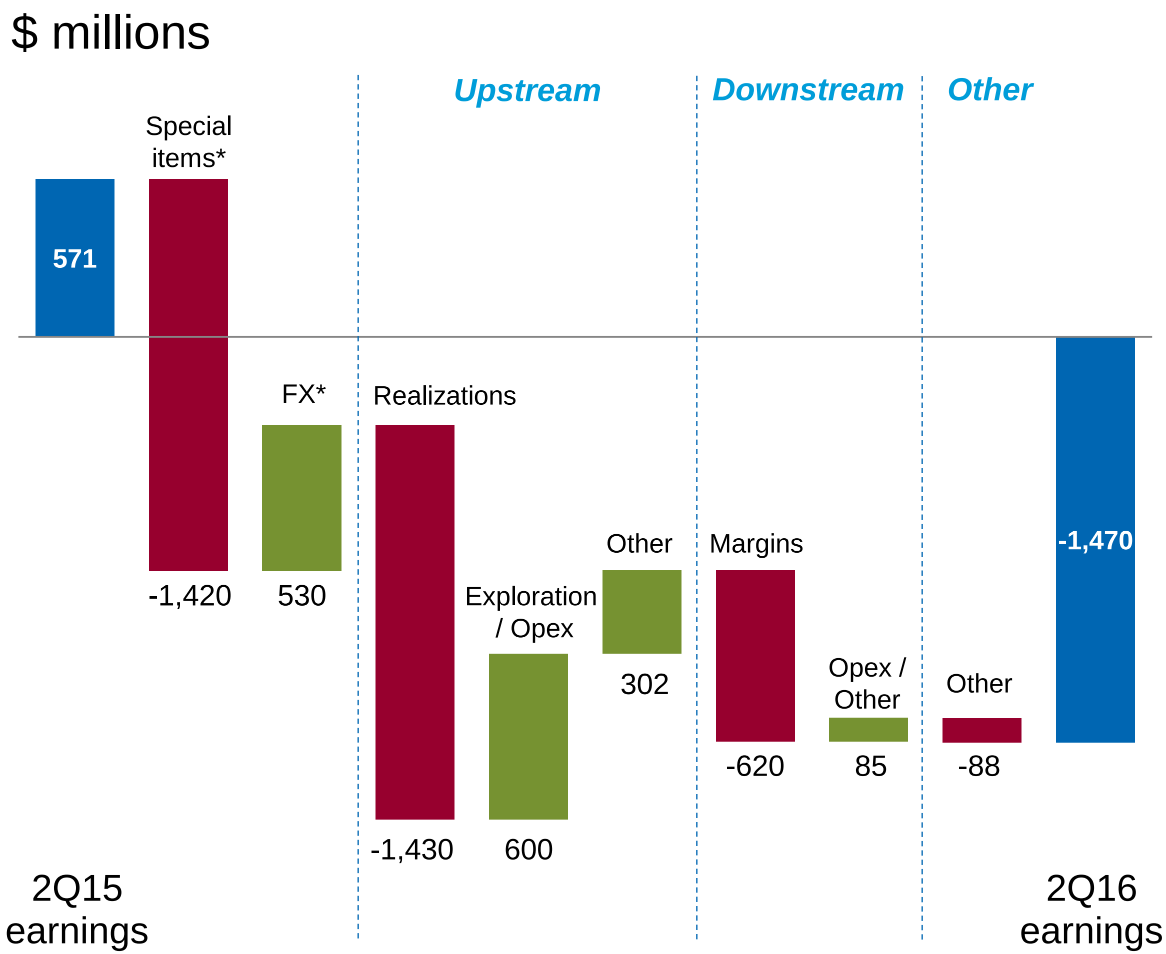
Note: Reconciliation of special items and FX can be found in the appendix.

2Q16 sources and uses of cash[1]



[1] Includes cash and cash equivalents and marketable securities.
[2] Per U.S. GAAP, expensed exploration expenditures and assets acquired from capital leases are part of "cash flow from operations" in our SEC reports. These two items are included in our "capital and exploratory expenditure" table in Attachment 2 to our earnings release.

Chevron earnings
2Q16 vs. 2Q15



Special items and FX

− Absence of 2Q15 gain on sale of CAL

− Asset impairments in both quarters

+ 2Q16 gain on sale of New Zealand marketing

+ Swing in FX

Upstream

− $16/BBL decline in Brent

+ Absence of 2Q15 well write-offs

+ Lower operating expenses

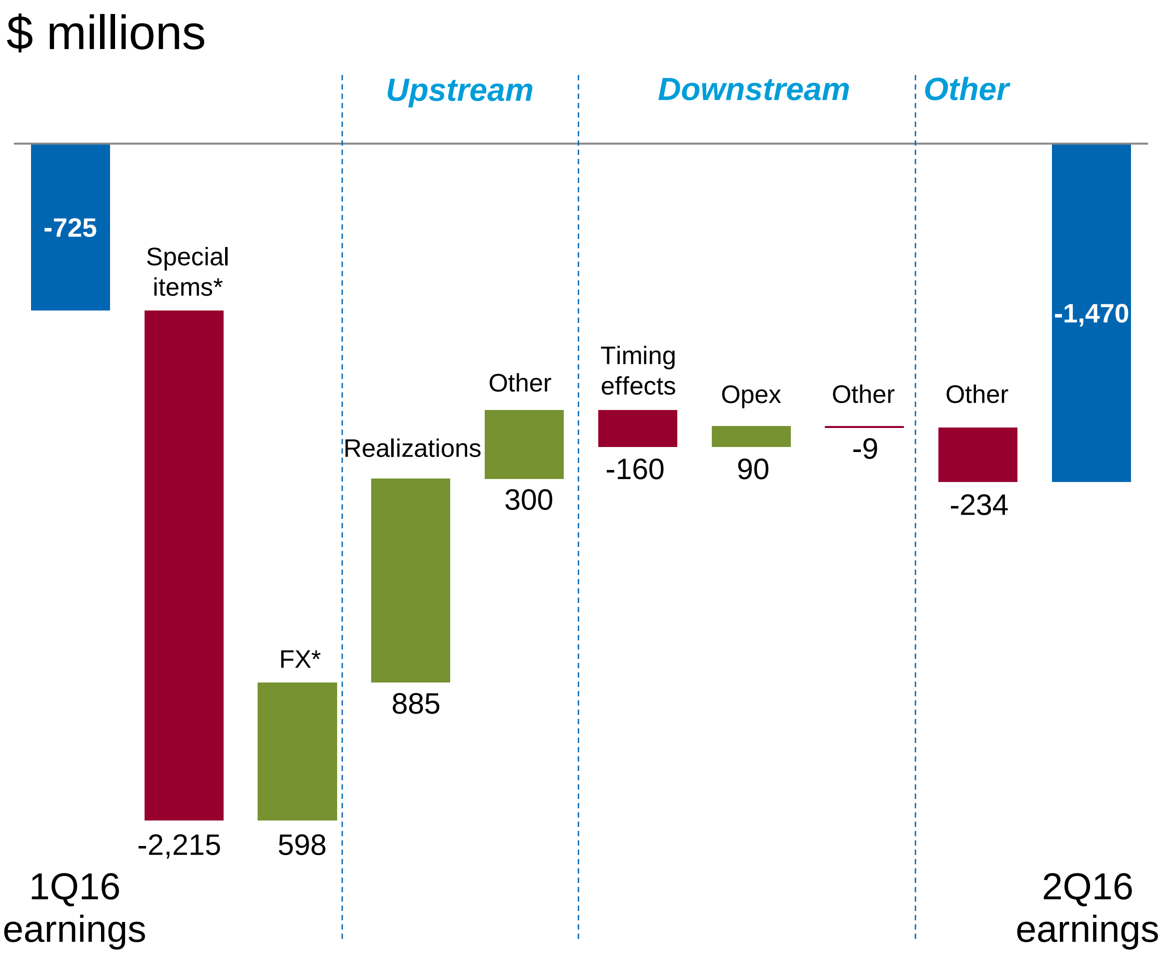
Downstream

− Lower refining margins

+ Lower operating expenses

*Special items and FX details can be found in the appendix.

Chevron earnings
2Q16 vs. 1Q16



Special items and FX

– 2Q16 asset impairments and project suspensions

+ 2Q16 gain on sale of New Zealand marketing

+ Swing in FX

Upstream

+ $12/BBL increase in Brent

Downstream

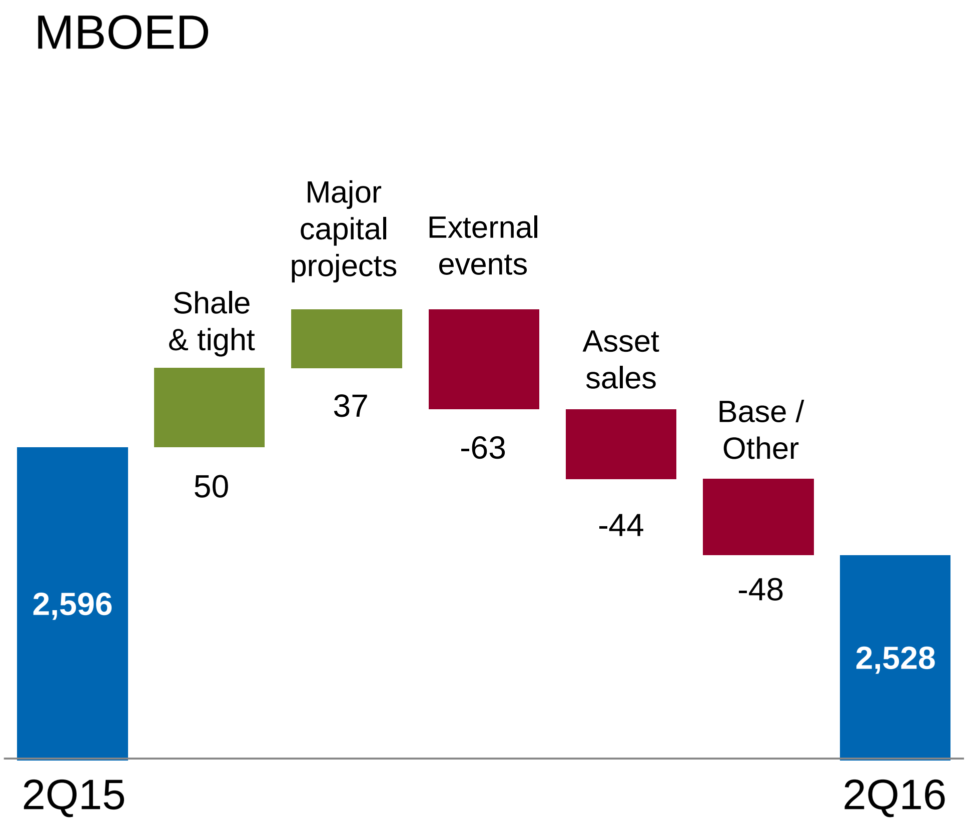
– Timing effects

+ Lower operating expenses

*Special items and FX details can be found in the appendix.

Worldwide net oil & gas production

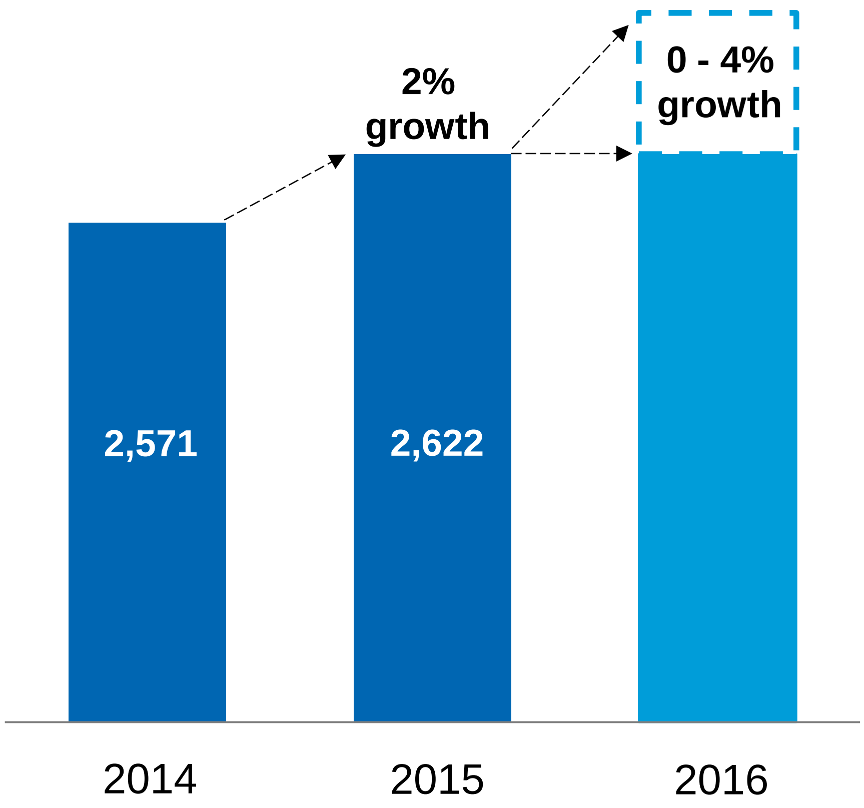
2Q16 vs. 2Q15



- Growth across all shale and tight basins
- Jack / St. Malo, Chuandongbei and Angola LNG ramp-ups
- Gorgon start-up
- External events: PZ, Nigeria unrest, Canada wildfires
- Sale of GOM Shelf and Michigan assets

2016 production outlook

Net production
MBOED



2016 uncertainties

- Partitioned Zone restart
- MCP start-ups and ramp-ups
- Divestments
- Price effects
- Spend levels
- External events

Now expecting annual production near the bottom of range

December production expected to be 2.65 – 2.70 MMBOED

Gorgon / Wheatstone

Gorgon

- Train 1
  - Current rate ~90 MBOED
  - Producing at 70% capacity
  - Full capacity expected by 4Q16
- Train 2 first LNG early 4Q16
- Train 3 first LNG 2Q17

Wheatstone

- All 9 wells flow tested and ready for production
- Plant structural, piping and cabling work currently ahead of plan
- Train 1 first LNG expected mid-2017
- Train 2 first LNG expected 6-8 months after Train 1

Other 2016 start-ups

Alder

- First production expected 2H 2016

Chuandongbei

- All three trains online

Mafumeira Sul

- All four platforms installed
- Hook-up & commissioning ongoing
- First production expected 2H 2016

Angola LNG

- Achieved 75% capacity
- Four LNG cargoes shipped post restart
- Planned shut-down for strainer maintenance is underway
- Sustained production expected 3Q16

Bangka

- First production expected 2H 2016

Competitive Permian growth

Growth underway

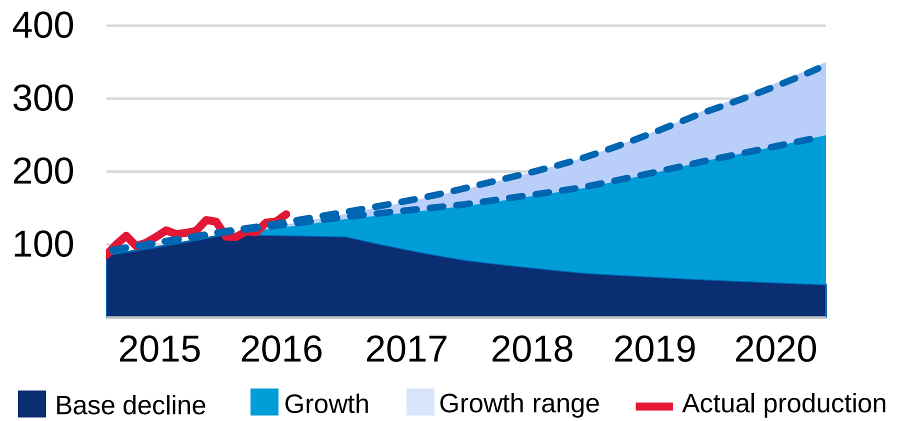
- Delivering production growth expectations
- 2Q16 production 21% (24 MBOED) higher than 2Q15

Advantaged acreage

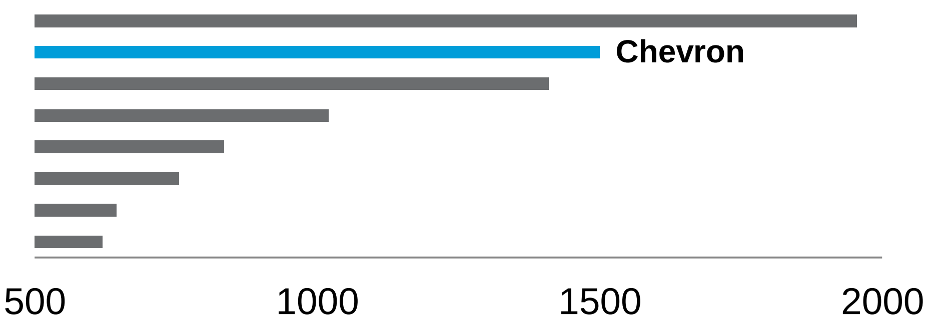
- ~2 MM acres
  - 1 MM acres in Delaware Basin
  - 0.5 MM acres in Midland Basin
- ~85% no or low royalty
- ~9 BBOE resource[1]

Net production[2] – Midland & Delaware

MBOED



Midland & Delaware net acres[3] (1000 acres)



[1] Potentially recoverable resources as defined in the Supplement to the Annual Report
[2] Reflects CVX shale and tight production only
[3] Per Wood Mackenzie, top eight acreage holders in the Delaware and Midland Basins

Competitive Permian growth

Competitive development costs

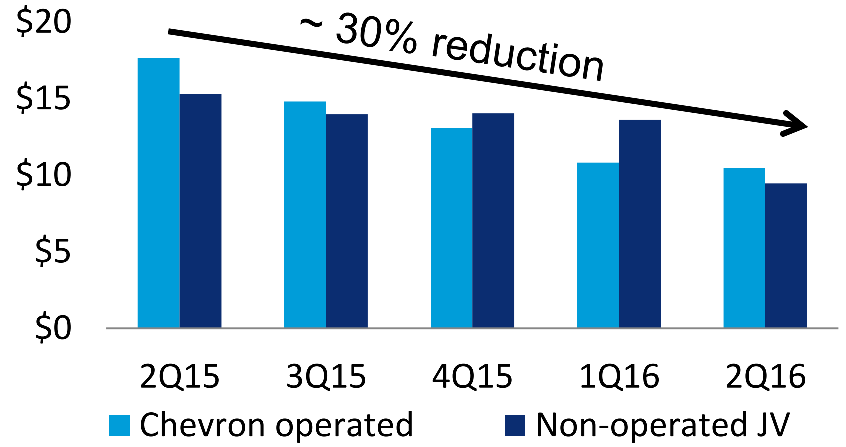
- Paced, efficient development of prioritized queue
- JV and industry best practices have allowed accelerated learning
- EUR performance on target

Improvements continue

- Cost reductions in both drilling and completions
- Characterization of our acreage
- Future developments will benefit from infrastructure investments made today

Average development cost[1]

$/BOE



Recent CVX cost performance[2] (YTD 2016)

Well information		Total D&C ($MM)	
Pad	**Lateral (ft)**	**Best**	**Avg**
Salado Draw	5,000	3.5	3.7
Bradford Ranch	7,500	5.5	5.6
Greater Bryant G	7,500	4.9	5.6
Greater Bryant G	10,000	6.7	7.2

[1] Includes drilling, completion, facilities, and G&A costs
[2] Includes drilling and completion costs only

Value from existing infrastructure

Tahiti Vertical Expansion

Jack / St. Malo 2

Caesar Tonga 2

Agbami Infill

NWS Greater Western Flank 2

FGP / WPMP

Final Investment Decision (FID) in July

Wellhead Pressure Management Project (WPMP)

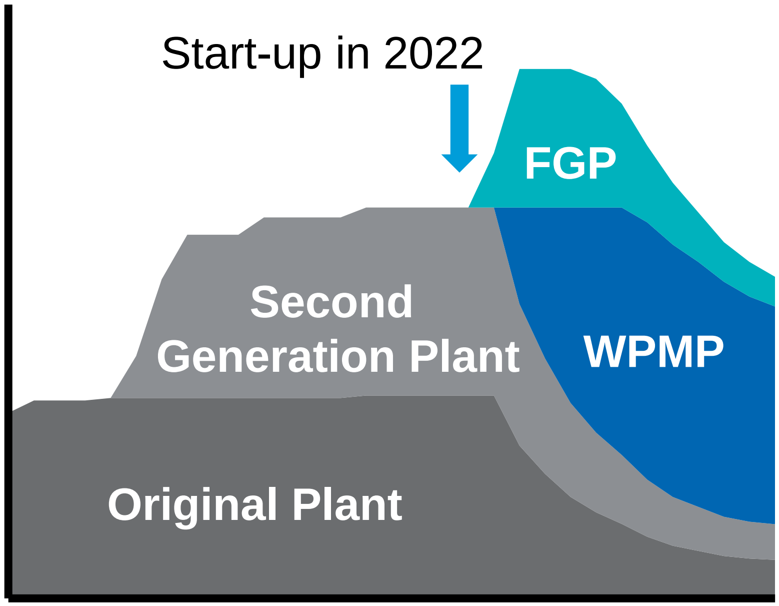
- Lower back-pressure on wells to maintain the existing plants at full capacity

Future Growth Project (FGP)

- Increasing capacity ~260 MBOED utilizing proven technology
- Improves reservoir recovery
- Extends the production plateau by increasing TCO gas handling capability

Expected incremental recovery ~2 BBOE

Production profile



All figures shown are TCO 100%

FGP / WPMP financials

Project cost

- Total: $36.8 B
  - Facilities: $27.1 B
  - Wells: $3.5 B
  - Contingency / Escalation: $6.2 B
- ~$18/BOE project development cost

Financing in place

Accommodation building construction

All figures shown are TCO 100%

FGP / WPMP execution readiness

Critical lessons learned incorporated into FGP / WPMP design and planning

Increasing engineering maturity at FID	Engineering > 50% at FID; underground piping, electrical and foundations in 3D model; 85% of equipment on order at FID
Strengthening design assurance	Process design and specifications of major equipment verified; facilities hazard & operability studies complete at FID
Optimizing contracting strategy	Module fabricator involved in early design; integration of owner and EPC teams; matching scope of work to contractor capabilities
Verifying execution readiness	5,300 camp beds available now; dredging ~50% complete; fabrication starts after 90% model review
Improving quality management	Project engineers assigned to equipment packages from design through start-up; Quality Control personnel co-located at main factories

FGP / WPMP

Builds on previous successes

- Great partnership
- World class reservoir
- Proven technology

Now is the time

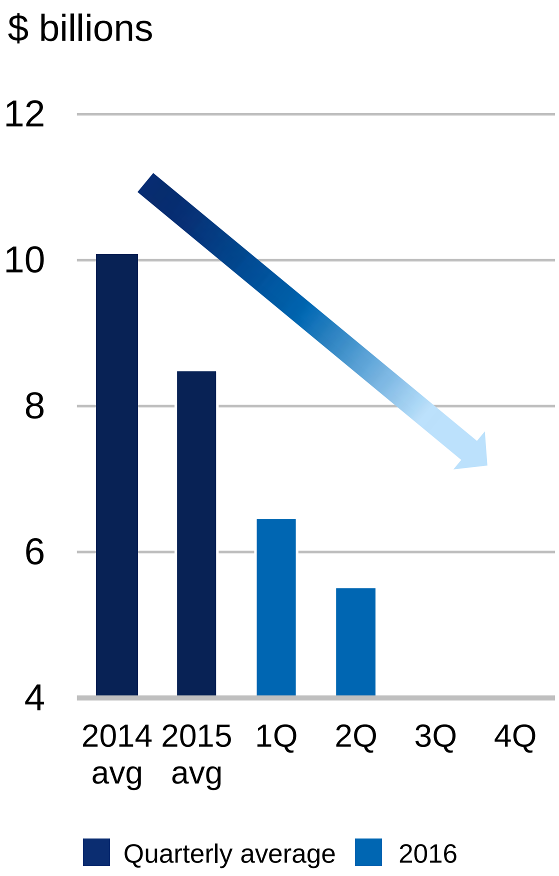
- Reservoir pressure decline
- Capture market opportunities
- Project synergies

Upside potential

- Future infill wells
- Debottlenecking opportunities

Spend reductions

Total capital & exploratory
Quarterly



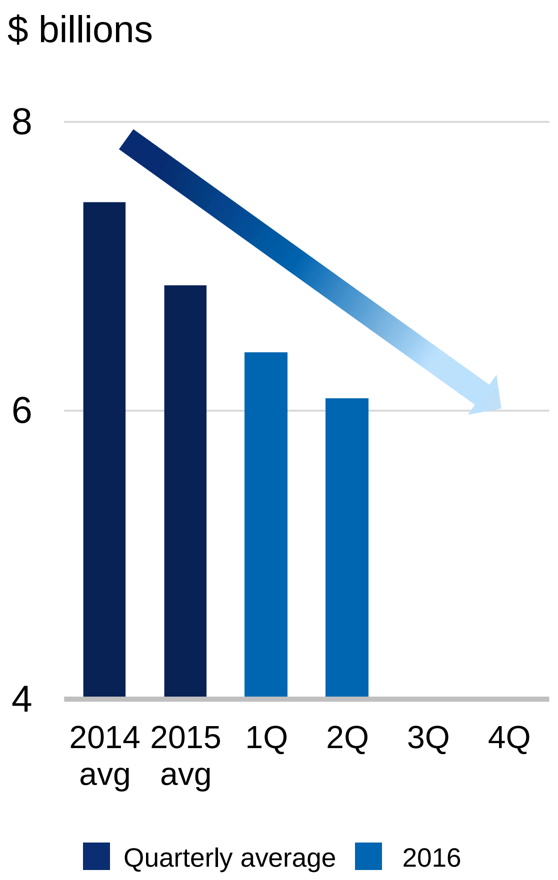
2016 C&E is trending to lower end of guidance range

YTD 2016 vs. YTD 2015: -31%

OPEX reductions continue to be realized

YTD 2016 vs. YTD 2015: -8%

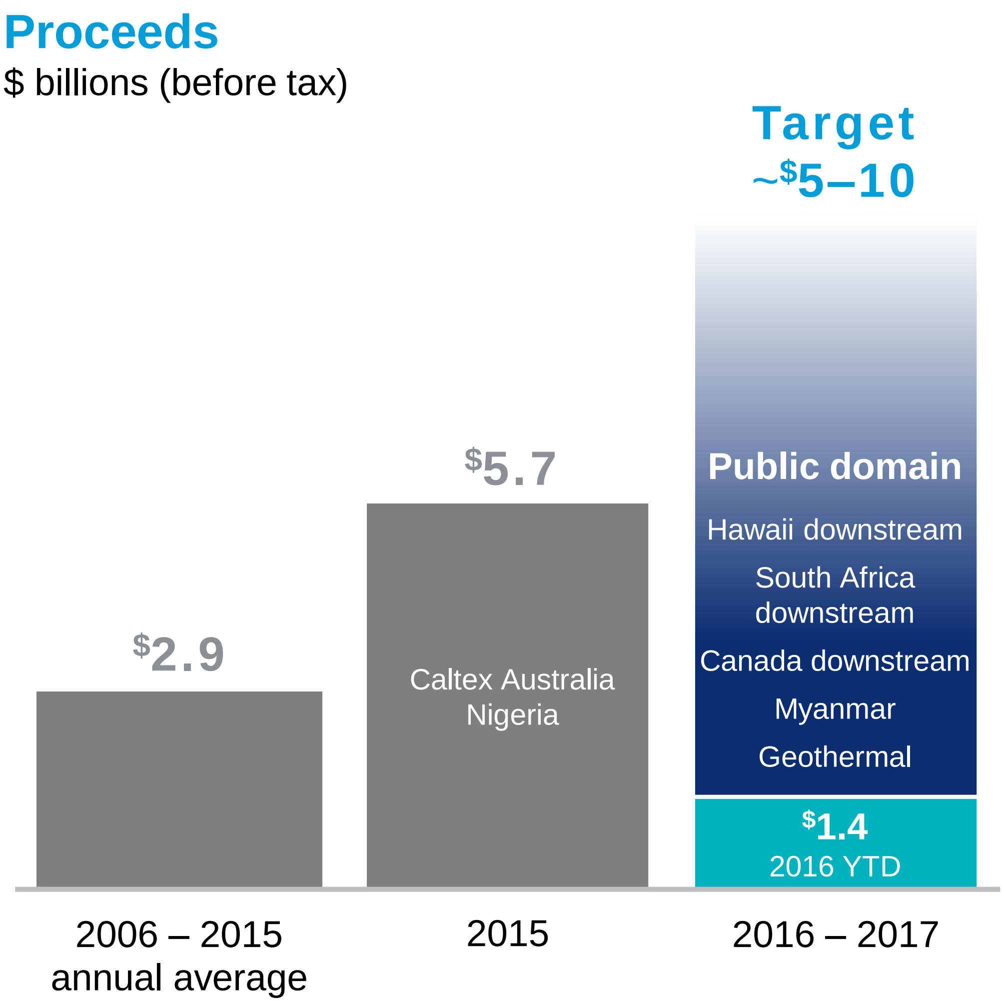
OPEX and SG&A
Quarterly



Total C&E includes affiliate spend.

OPEX and SG&A = operating, selling, general and administrative expenses as reported on income statement (excludes affiliate spend)

Asset sales program



Successful program

- Well-timed transactions
- Captured good value

Divestment criteria

- Non-strategic fit
- Unable to compete for capital
- Receive fair value

Improving free cash flow

PRIORITY

Cash flow covers dividend in 2017

FOCUS

Bringing MCPs online
Reducing capital spending
Cutting costs aggressively
Operating reliably
Completing divestments

Maintain and **grow dividend**

Fund **capital program** for future earnings

Maintain **strong balance sheet**

Return **surplus cash** to stockholders

questions

+

answers

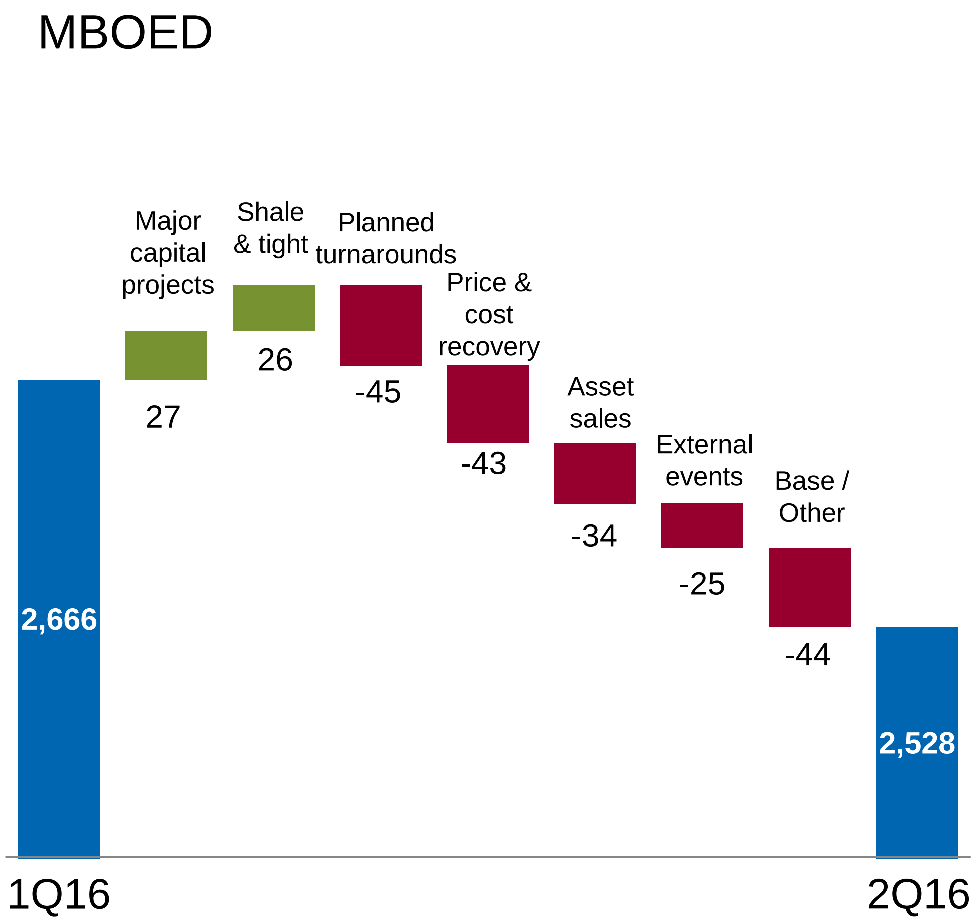
Appendix: reconciliation of non-GAAP measures
Reported earnings to earnings excluding special items and FX

	2Q15	3Q15	4Q15	1Q16	2Q16
Reported earnings ($MM)					
Upstream	(2,219)	59	(1,361)	(1,459)	(2,462)
Downstream	2,956	2,211	1,011	735	1,278
All Other	(166)	(233)	(238)	(1)	(286)
Total reported earnings	**571**	**2,037**	**(588)**	**(725)**	**(1,470)**
Diluted weighted avg. shares outstanding ('000)	1,876,705	1,872,420	1,874,313	1,869,775	1,871,995
Reported earnings per share	**$0.30**	**$1.09**	**$(0.31)**	**$(0.39)**	**$(0.78)**
Special items ($MM)					
UPSTREAM					
Asset dispositions	--	--	--	--	(70)
Impairments and other charges*	(2,710)	(245)	(1,125)	(85)	(2,830)
Subtotal	(2,710)	(245)	(1,125)	(85)	(2,900)
DOWNSTREAM					
Asset dispositions	1,710	--	--	--	490
Impairments and other charges*	--	--	--	(110)	--
Subtotal	1,710	--	--	(110)	490
ALL OTHER					
Other*	10	--	--	--	--
Subtotal	10	--	--	--	--
Total special items	**(990)**	**(245)**	**(1,125)**	**(195)**	**(2,410)**
Foreign exchange ($MM)					
Upstream	(146)	258	91	(298)	329
Downstream	(103)	141	(45)	(48)	(26)
All other	(2)	(5)	--	27	(24)
Total FX	**(251)**	**394**	**46**	**(319)**	**279**
Earnings excluding special items and FX ($MM)					
Upstream	637	46	(327)	(1,076)	109
Downstream	1,349	2,070	1,056	893	814
All Other	(174)	(228)	(238)	(28)	(262)
Total earnings excluding special items and FX ($MM)	**1,812**	**1,888**	**491**	**(211)**	**661**
Earnings per share excluding special items and FX	**$0.97**	**$1.01**	**$0.26**	**$(0.11)**	**$0.35**

**Includes asset impairments & revaluations, certain non-recurring tax adjustments & environmental remediation provisions, severance accruals and any other special items.*

Appendix

Worldwide net oil & gas production: 2Q16 vs. 1Q16

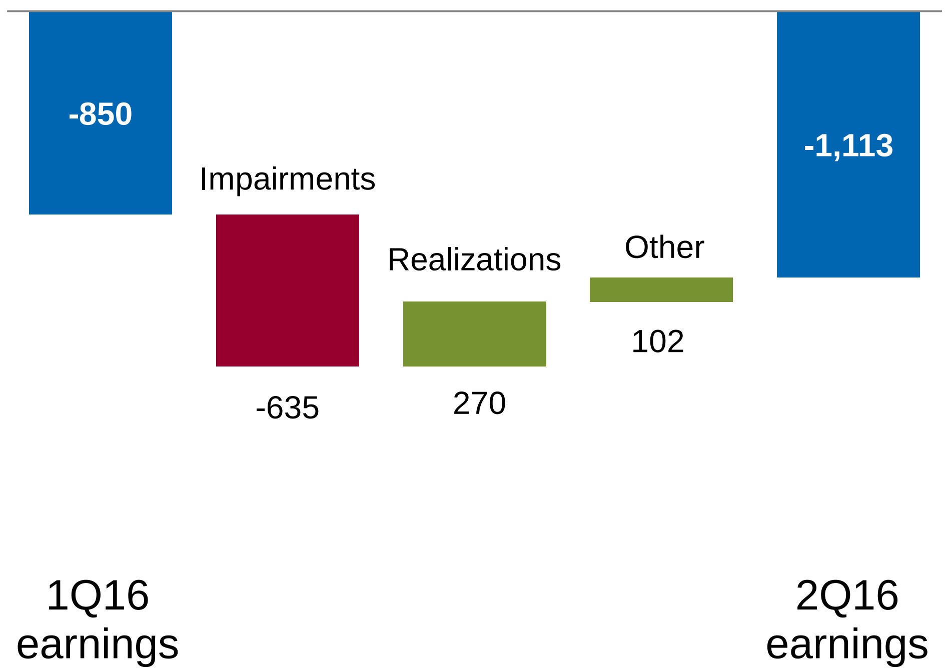


- Angola LNG and Chuandongbei ramp-ups
- Permian unconventional growth
- Australia NWS and Karachaganak planned turnarounds
- Indonesia PSC effects
- Sale of GOM Shelf and Michigan assets
- Nigeria unrest and Canada wildfires

Appendix

U.S. upstream earnings: 2Q16 vs. 1Q16

$ millions

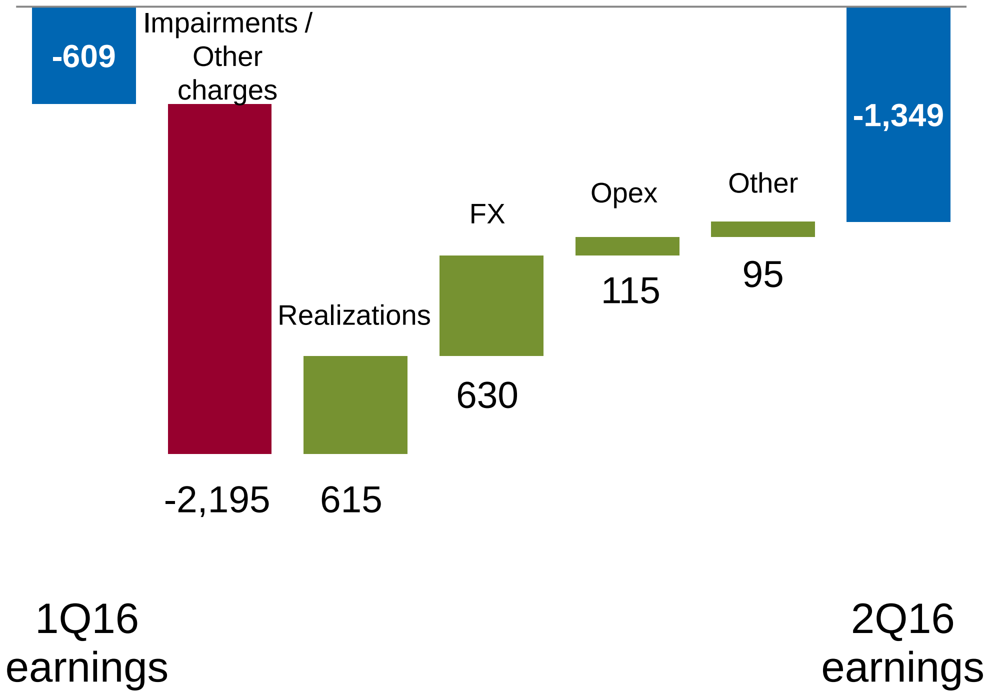


- 2Q16 asset impairments
- $12/BBL increase in WTI

Appendix

International upstream earnings: 2Q16 vs. 1Q16

$ millions

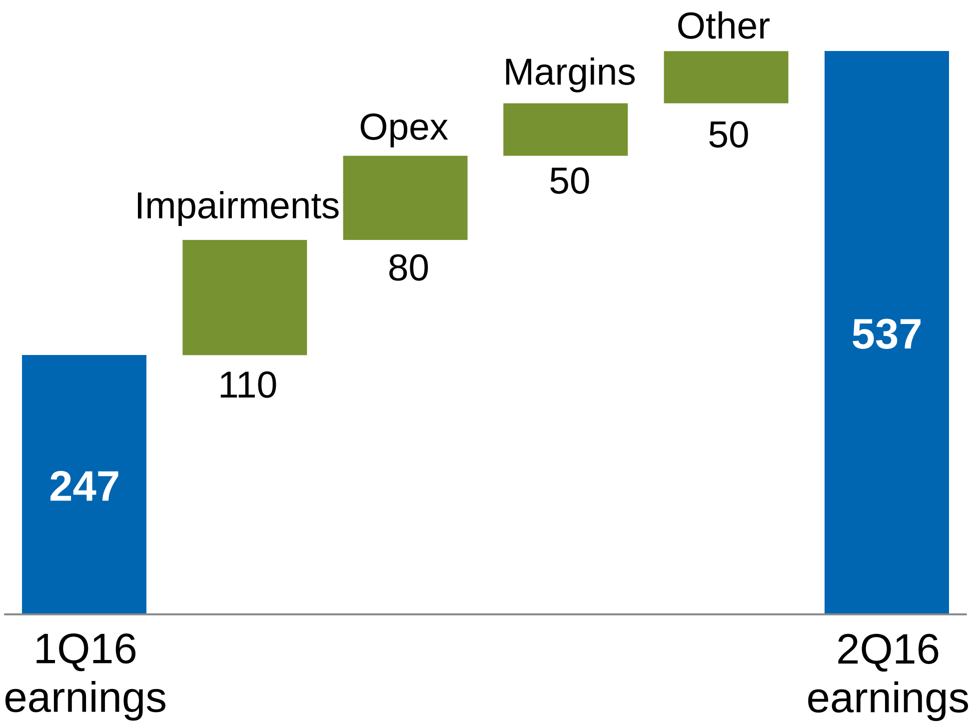


- 2Q16 asset impairments and project suspensions
- $12/BBL increase in Brent
- Favorable FX swing from 2Q16 stronger USD impacts

Appendix

U.S. downstream earnings: 2Q16 vs. 1Q16

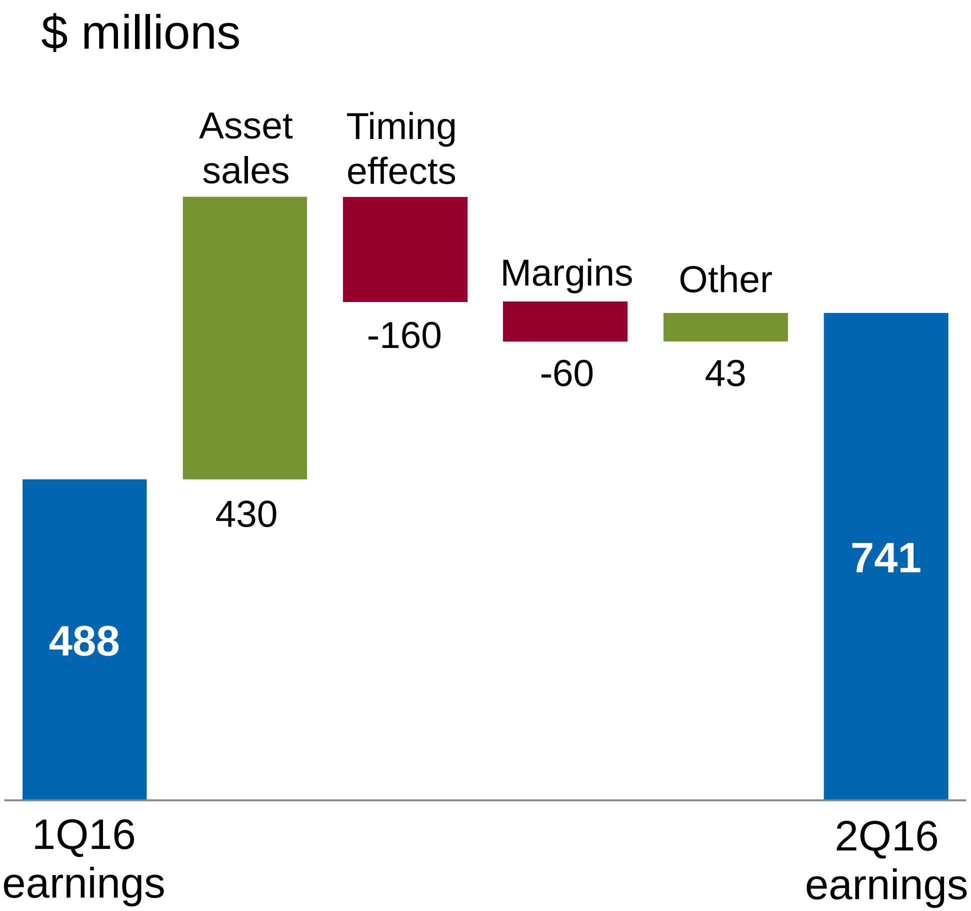
$ millions



- Absence of 1Q16 Hawaii impairment
- Lower operating expenses from absence of 1Q16 turnarounds

Appendix

International downstream earnings: 2Q16 vs. 1Q16



- 2Q16 gain on sale of New Zealand marketing
- 2Q16 timing effects