

# Second Quarter 2009 Earnings Conference Call and Webcast

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#### **Cautionary Statement**

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This presentation of Chevron Corporation contains forward-looking statements relating to Chevron's operations that are based on management's current expectations, estimates and projections about the petroleum, chemicals and other energy-related industries. Words such as "anticipates," "expects," "intends," "plans," "targets," "projects," "believes," "seeks," "schedules," "estimates," "budgets" and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, some of which are beyond our control and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. The reader should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Unless legally required, Chevron undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

Among the important factors that could cause actual results to differ materially from those in the forward-looking statements are crude-oil and natural-gas prices; refining, marketing and chemicals margins; actions of competitors or regulators; timing of exploration expenses; timing of crudeoil liftings; the competitiveness of alternate-energy sources or product substitutes; technological developments; the results of operations and financial condition of equity affiliates; the inability or failure of the company's joint-venture partners to fund their share of operations and development activities; the potential failure to achieve expected net production from existing and future crude-oil and natural-gas development projects; potential delays in the development, construction or start-up of planned projects; the potential disruption or interruption of the company's net production or manufacturing facilities or delivery/transportation networks due to war, accidents, political events, civil unrest, severe weather or crude-oil production quotas that might be imposed by the Organization of Petroleum Exporting Countries (OPEC); the potential liability for remedial actions or assessments under existing or future environmental regulations and litigation; significant investment or product changes under existing or future environmental statutes, regulations and litigation; the potential liability resulting from pending or future litigation; the company's acquisition or disposition of assets; gains and losses from asset dispositions or impairments; government-mandated sales, divestitures, recapitalizations, industryspecific taxes, changes in fiscal terms or restrictions on scope of company operations; foreign-currency movements compared with the U.S. dollar; the effects of changed accounting rules under generally accepted accounting principles promulgated by rule-setting bodies; and the factors set forth under the heading "Risk Factors" on pages 30 and 31 of the company's 2008 Annual Report on Form 10-K. In addition, such statements could be affected by general domestic and international economic and political conditions. Unpredictable or unknown factors not discussed in this report could also have material adverse effects on forward-looking statements.

U.S. Securities and Exchange Commission (SEC) rules permit oil and gas companies to disclose only proved reserves in their filings with the SEC. Certain terms, such as "resources," "undeveloped gas resources," "oil in place," "recoverable reserves," and "recoverable resources," among others, may be used in this presentation to describe certain oil and gas properties that are not permitted to be used in filings with the SEC. In addition, SEC regulations define oil-sands reserves as mining-related and not a part of conventional oil and gas reserves.



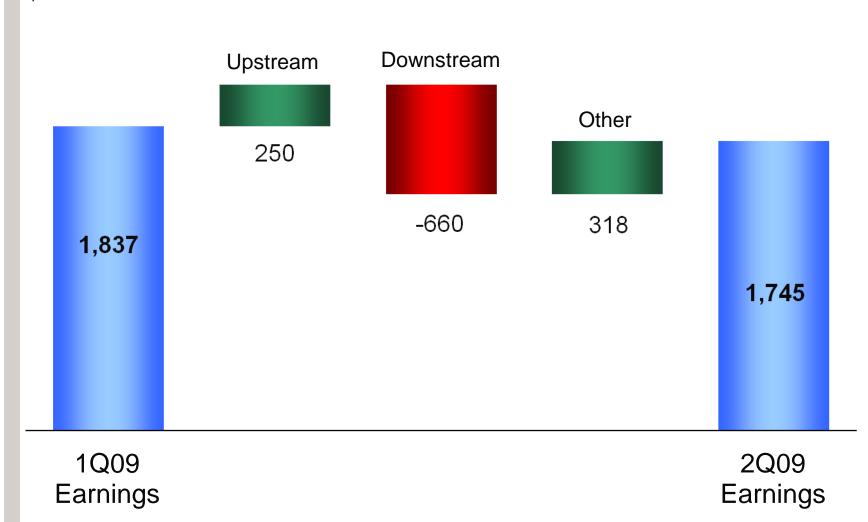
### **Financial Highlights**

2Q09 Earnings	\$1.7 Billion
2Q09 Earnings per Diluted Share	\$0.87
ROCE (trailing 12 months)	17.3%
Debt Ratio	12.1%
Dividend Increase	4.6%

### Chevron Earnings 2Q09 vs. 1Q09

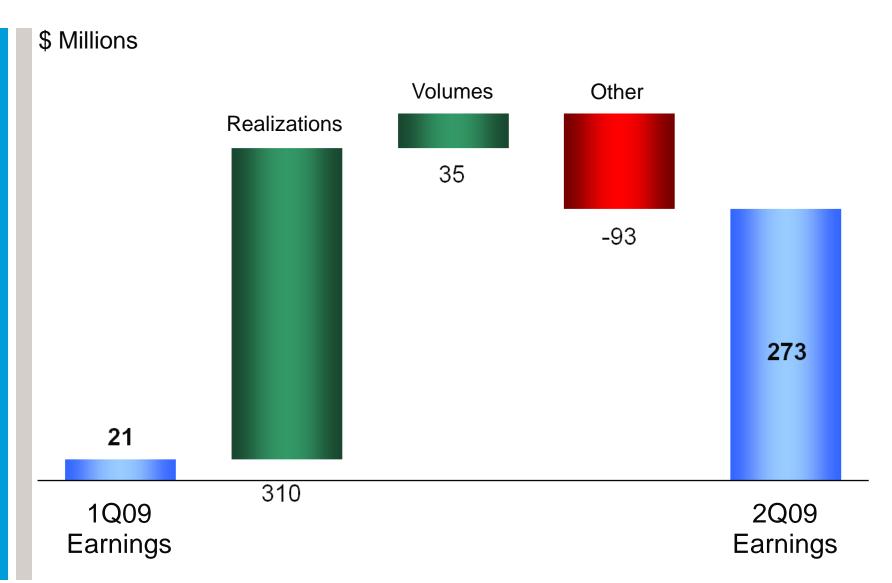






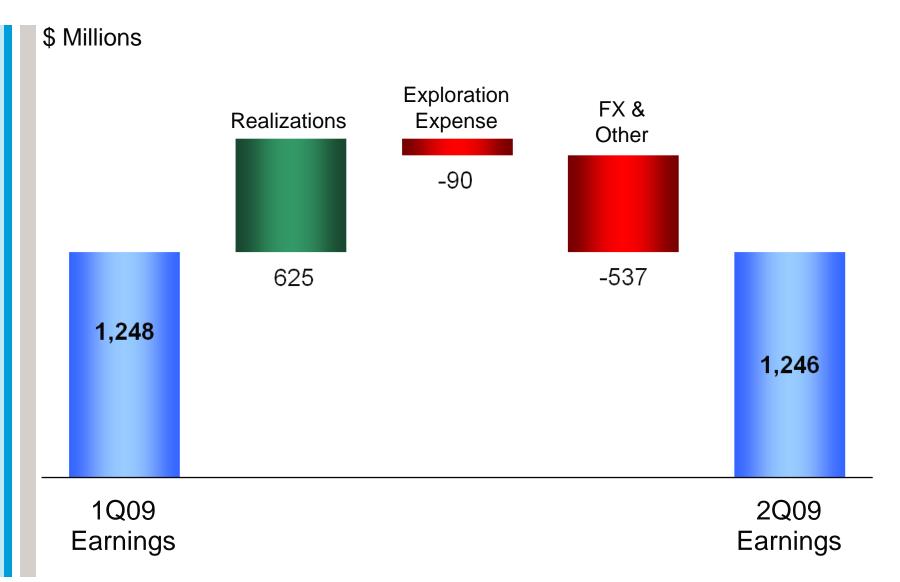
# U.S. Upstream Earnings 2Q09 vs. 1Q09





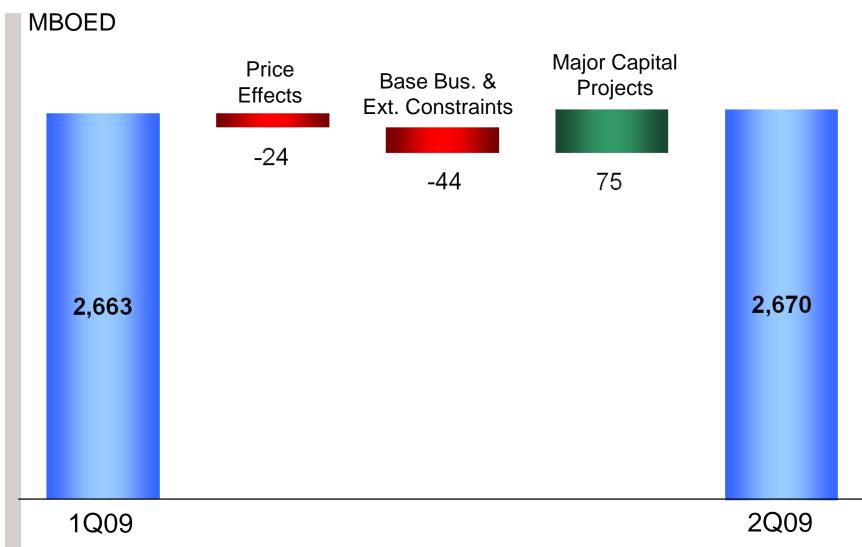
### International Upstream Earnings 2Q09 vs. 1Q09





# Worldwide Oil & Gas Production<sup>(1)</sup> 2Q09 vs. 1Q09

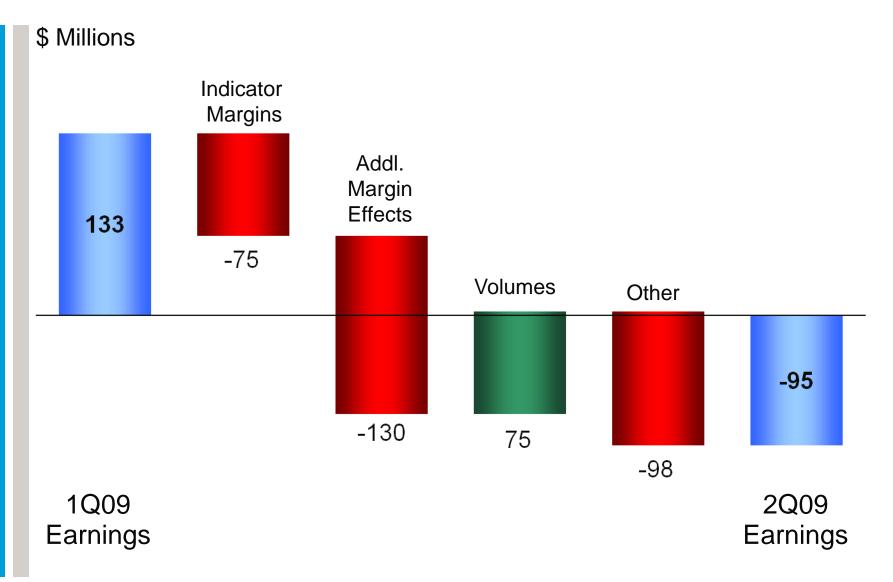




(1) Includes volumes produced from oil sands in Canada.

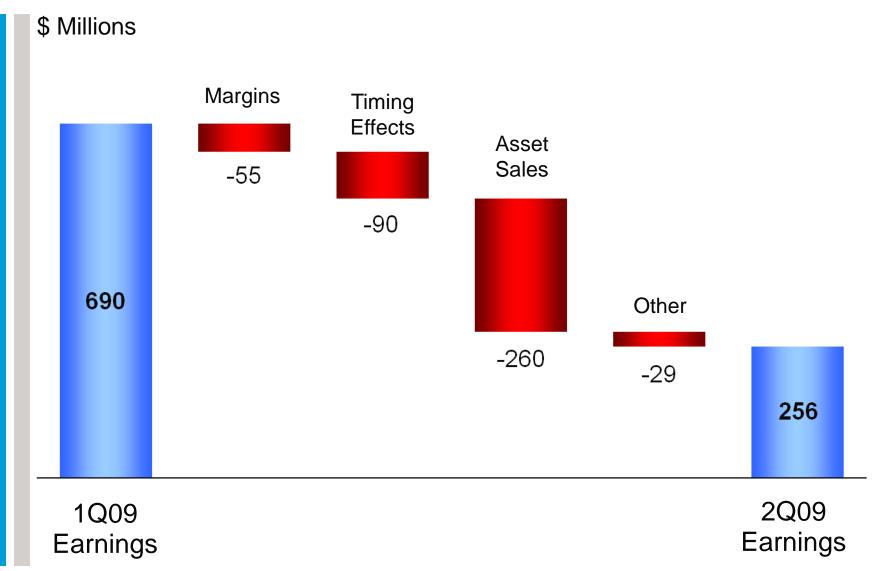
### U.S. Downstream Earnings 2Q09 vs. 1Q09





### International Downstream Earnings 2Q09 vs. 1Q09

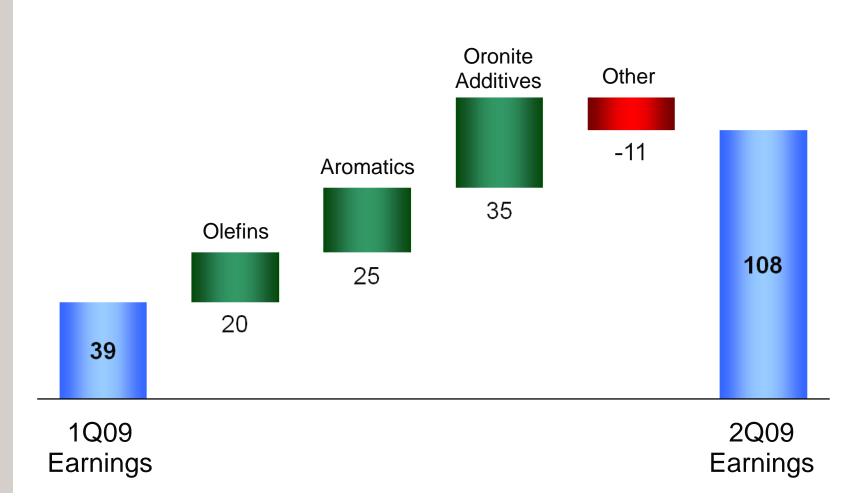




### Chemicals Earnings 2Q09 vs. 1Q09



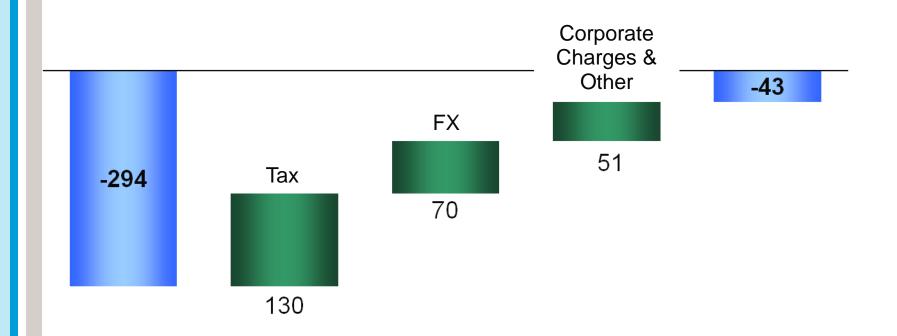




# All Other Net Charges<sup>(1)</sup> 2Q09 vs. 1Q09







1Q09 Net Charges

2Q09 Net Charges

<sup>(1)</sup> Includes mining operations of coal and other minerals, and power generation.



# Upstream Update





#### **Major Capital Project Updates**







- United States: Tahiti first oil at peak production of 135 MBOED
- Nigeria: Agbami at 220 MBD ramp-up continues ahead of schedule
- Kazakhstan: SGI/SGP at Name Plate capacity
- United States: Blind Faith at peak production 70 MBOED
- Brazil: Frade First oil in June 2009
- Angola: Mafumeira Norte First oil in July 2009



#### **Other Strategic Milestones**

- Australia: Entered FEED at Wheatstone
- Australia: On schedule for FID at Gorgon
- Nigeria: On schedule for FID at Agbami Stage 2
- PNZ: First Steam Injection in June 2009
- Angola: Tombua-Landana start-up in 3Q 2009
- Indonesia: North Belut start-up in 3Q 2009

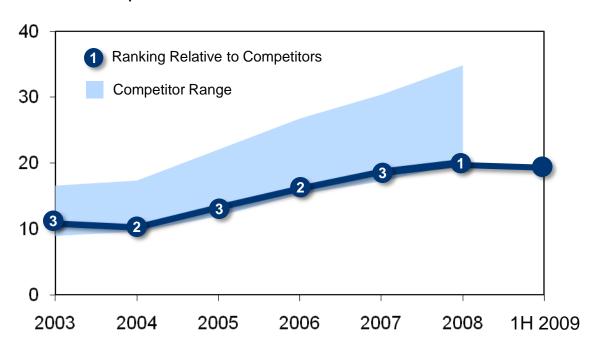






#### **Upstream Costs Are Competitive**

#### \$ Per Barrel of Oil-Equivalent



- Lower production expenses
- Higher DD&A

Source: AG Edwards and publically disclosed company data. Includes production costs, exploration expense, depreciation, depletion and amortization (DD&A) and other expenses. Competitor Range (BP, COP, HES, MRO, MUR, OXY, RDS, TOT, XOM)

# **Aggressive Cost Management Efforts Achieving Results**



- Targeted 10% (\$2.5 billion) reduction in 2009 operating / SG&A expenses (excluding fuel)
- Ahead of pace at mid-year
- Areas of focus include:
  - Materials & supplies
  - Transportation
  - Contract labor & third-party services
  - Downstream portfolio
  - Upstream workover expenses & rigs



#### **Operational Performance**

- Upstream production
- Refinery utilization
- Project execution
- Portfolio high-grading
- Cost management
- Continued strategic focus



