Third Quarter 2012 Earnings Conference Call and Webcast

Chevron

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Certain terms, such as "unrisked resources," "unrisked resource base," "recoverable resources," and "oil in place," among others, may be used in this presentation to describe certain aspects of the company's portfolio and oil and gas properties beyond the proved reserves. For definitions of, and further information regarding, these and other terms, see the "Glossary of Energy and Financial Terms" on pages 58 and 59 of the company's 2011 Supplement to the Annual Report and available at Chevron.com.

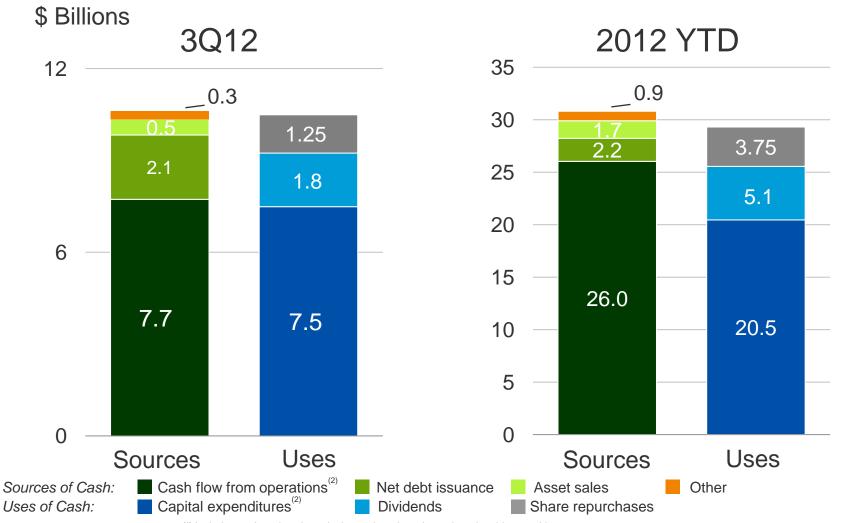




3Q12 Earnings	\$5.3 Billion
3Q12 Earnings per Diluted Share	\$2.69
ROCE (trailing 12 months thru 9/30/12)	17.4%
Debt Ratio (as of 9/30/12)	8.5%
3Q12 Share Repurchases	\$1.25 Billion

## Sources and Uses of Cash<sup>(1)</sup>





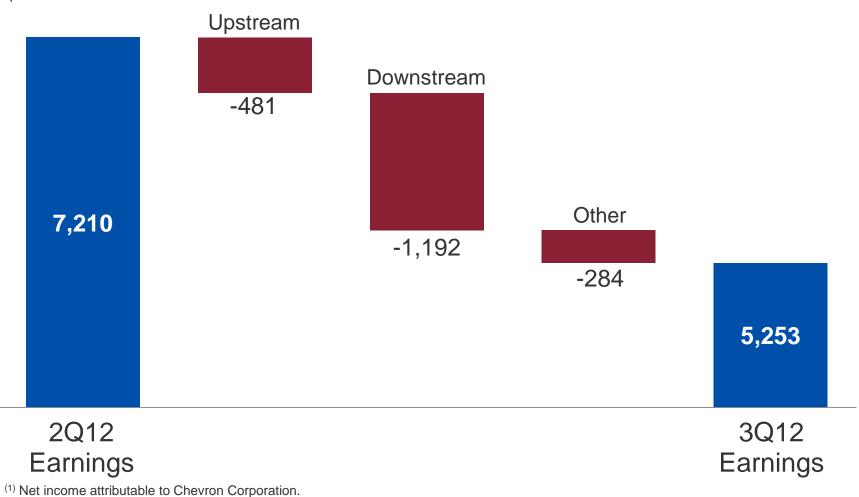
<sup>(1)</sup> Includes cash and cash equivalents, time deposits and marketable securities.

<sup>(2)</sup> Per U.S. GAAP, expensed exploration expenditures and assets acquired from capital leases are part of "cash flow from operations" in our SEC reports.

In our earnings release, these two items are included in our "capital and exploratory expenditure" table in Attachment 2.

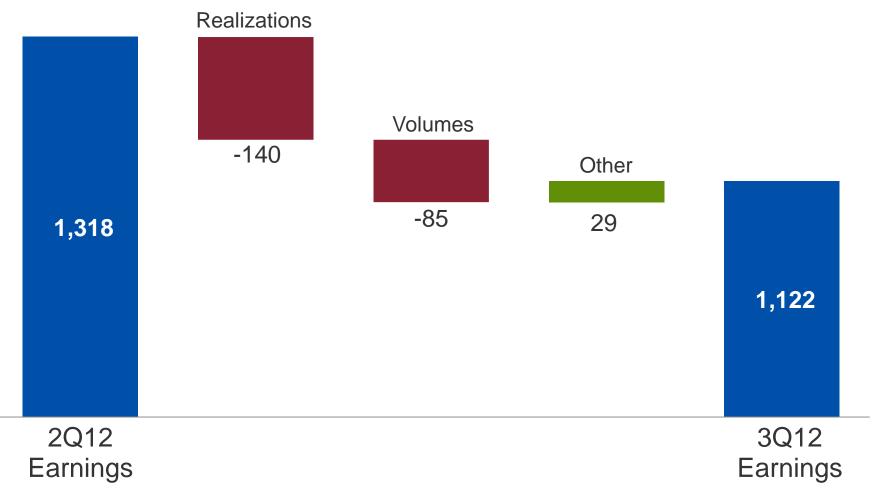
## Chevron Earnings<sup>(1)</sup> 3Q12 vs. 2Q12





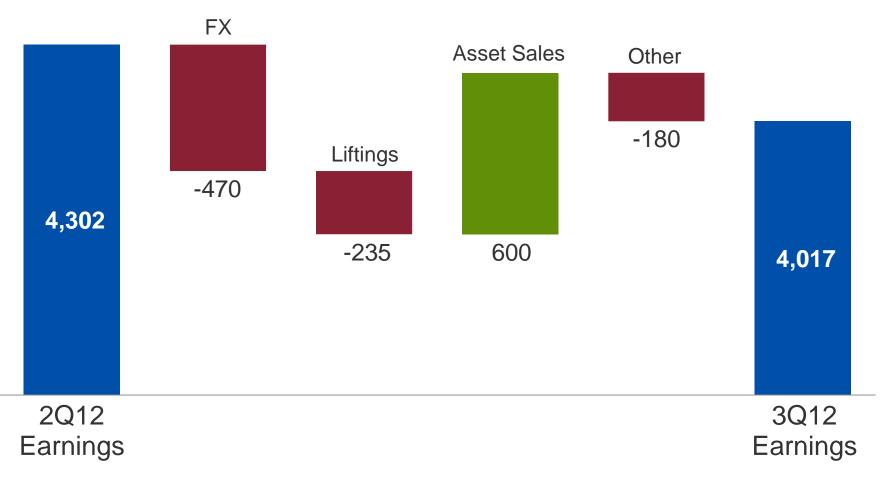
# U.S. Upstream Earnings 3Q12 vs. 2Q12



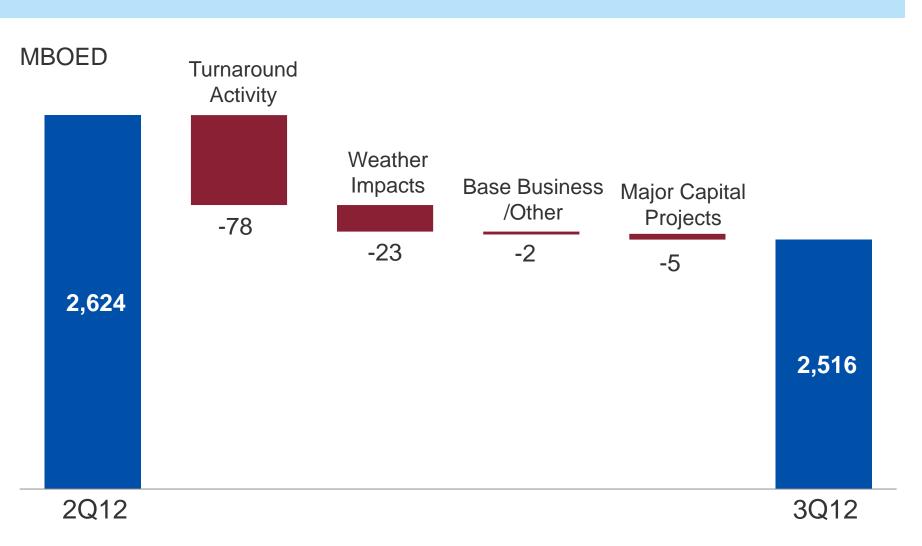


# International Upstream Earnings 3Q12 vs. 2Q12





# Worldwide Net Oil & Gas Production 3Q12 vs. 2Q12

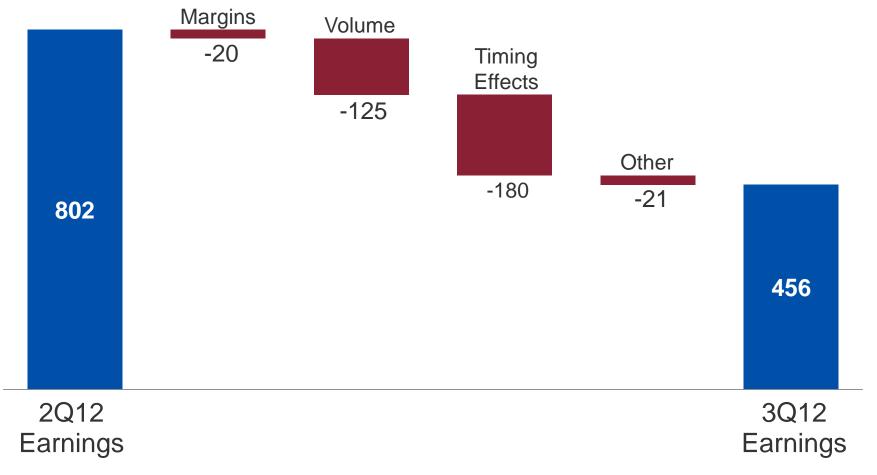


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# U.S. Downstream Earnings 3Q12 vs. 2Q12



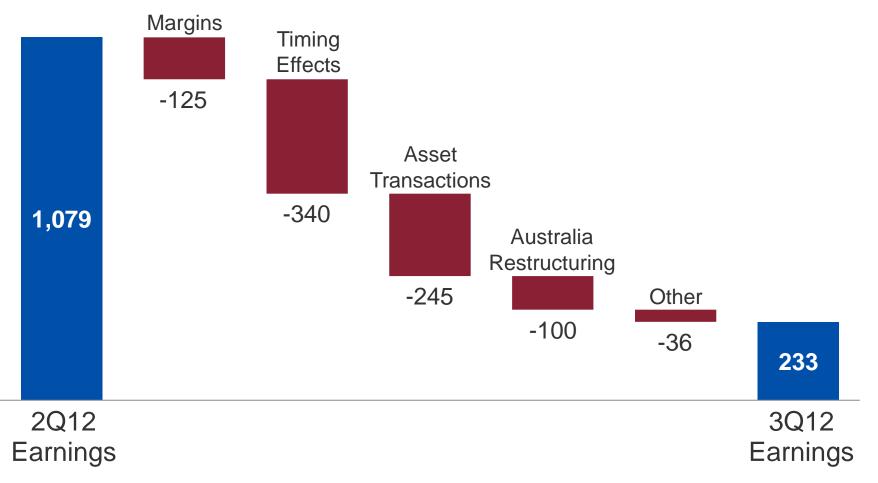
#### \$ Millions



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# International Downstream Earnings 3Q12 vs. 2Q12

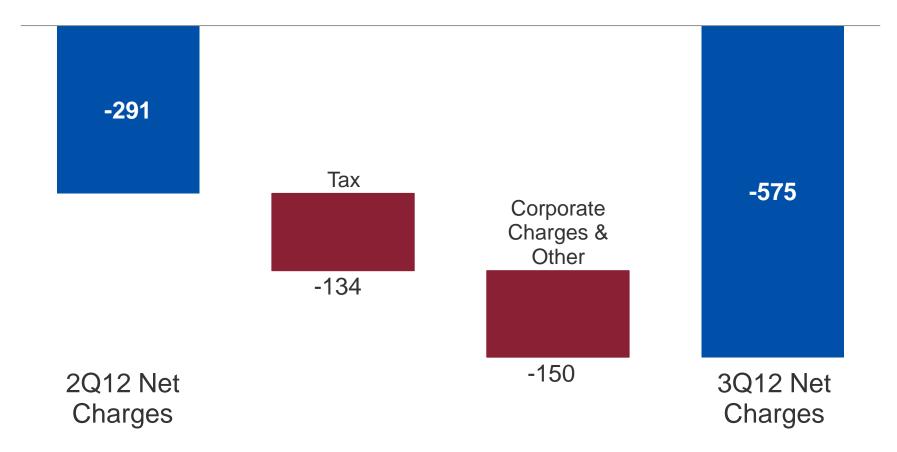




### All Other Net Charges<sup>(1)</sup> 3Q12 vs. 2Q12



#### \$ Millions



<sup>(1)</sup> Includes mining operations of coal and other minerals, and power generation.

## **Downstream & Chemicals Update**





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# YTD 2012 Adjusted ROCE\*\*

18.6%

Adjusted earnings per barrel exclude Chemicals due to availability of \* volume data. Beginning 2012, competitor range excludes TOT (due to availability of data) and COP (due to split).

Competitor Range: XOM, BP, TOT, RDS, COP

**CVX Ranking Relative to Competitors** 

Based on 2011 year end capital employed; COP excluded as of 2012 \* \* (due to split).

## Performance

\$3.10 per barrel YTD 2012 Adjusted Earnings\*



\$5

\$4 \$3

\$2 5 3

Competitor analysis based on Chevron estimates and public information handled on a consistent basis. Excludes special items. Reconciliation to non-GAAP earnings measure for Chevron can be found in the Appendix of this presentation. Chevron's 2007 to 2010 information conforms to 2011 segment presentation.



## **2012 Portfolio Actions**





Country Exits Caribbean islands - 8 Asset Divestments Alberta Envirofuels Perth Amboy Spain (fuels) Korea - GS Caltex\* Ongoing

Egypt (fuels) Pakistan (fuels)

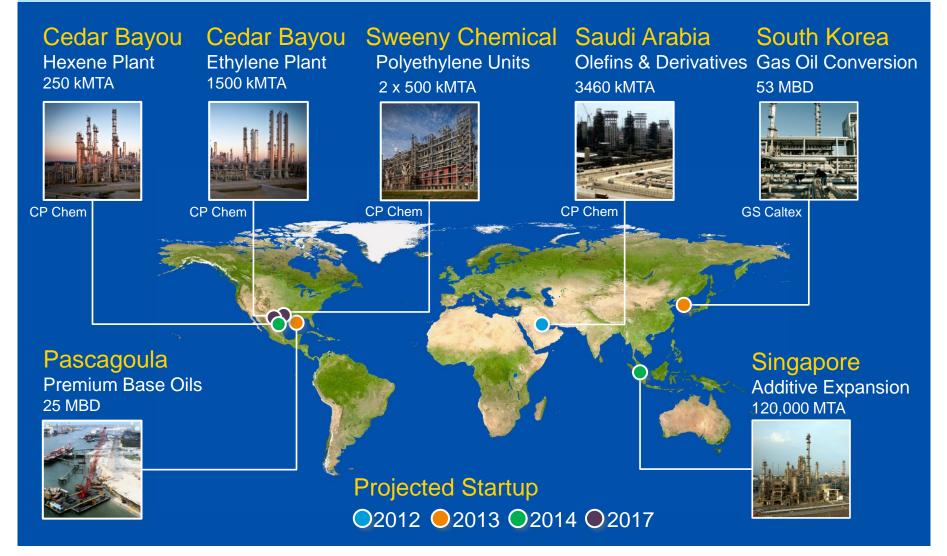




\* GS Power, Kangnam City Gas and various other assets

## **Major Projects**





## 2012 Market Prices WTI-Brent and US Gulf Coast



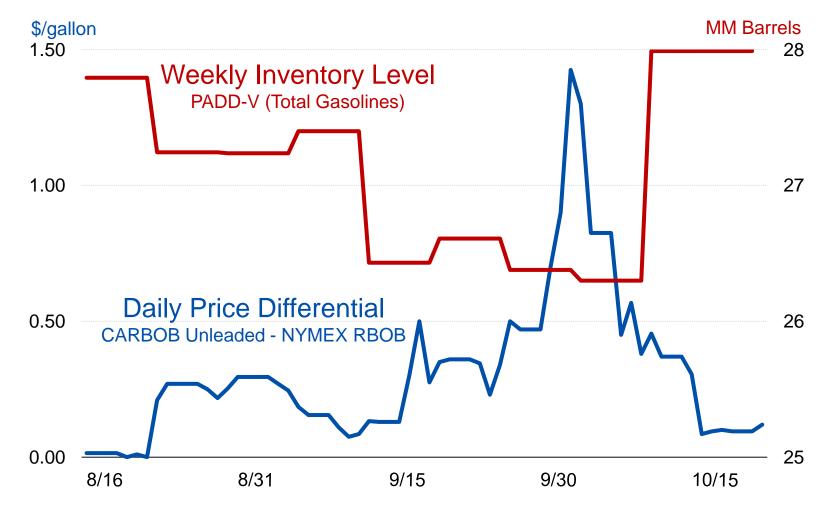
**Crude Price Differential USGC Spot Price\* CBOB** Unleaded WTI Cushing - Dated Brent \$/gallon \$/barrel 3.50 -10 3.25 3.00 -15 2.75 -20 2.50 1Q 2Q 3Q 1Q 3Q 2Q \* Excludes Federal and State Taxes

Source: Platts

Source: OPIS (CBOB Unleaded)

## 2012 West Coast Gasoline Inventory and Price Differential





Source: EIA , OPIS (CARBOB-Unl Basis Diff)

#### **Strategic Progress**



#### Upstream

- Australia Satyr-2 and Satyr-4 natural gas discoveries
- Sierra Leone awarded 55% interest and operatorship in two deepwater blocks
- Angola/Congo sanctioned Lianzi offshore project
- Australia Acquired additional interest in Clio and Acme fields
- U.S. Acquired additional acreage in the Permian Basin

#### Downstream

- Saudi Arabia Startup of 1.2 MM mt/yr ethylene & derivatives project
- U.S. Completed sale of Perth Amboy fuels terminal





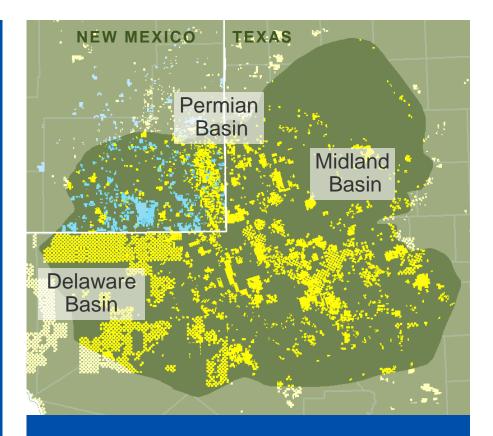


Initial activity will focus on liquid rich plays

Midland Basin Wolfcamp, Cline, Atoka 550,000+ net acres 300+ wells in 2012

Delaware Basin\* Bone Spring, Avalon, Wolfcamp 950,000+ net acres 12 operated wells, 16 non-ops to be drilled in 2012 3D seismic acquired

\* Includes 246,000 net acres / 2 rigs / 7,000 boepd production from acquired Chesapeake assets



- Chevron Lease Acreage
- Acquired Chesapeake Acreage
- Chevron Lease Acreage Outside Permian Basin
- Permian Basin

#### Significant 2012 Progress on Major Capital Project Milestones



#### Startup

- ✓ Usan: Nigeria
- ✓ Tahiti-2: DW GOM
- ✓ Caesar/Tonga:
  DW GOM
- ✓ Agbami-2: Nigeria
- Angola LNG: Angola

# Final Investment Decision

- Bibiyana Expansion: Bangladesh
- Mafumeira Sul: Angola
- Vietnam Block B: Vietnam

# Front-End Engineering and Design

- ✓ Mad Dog II: DW GOM
- ✓ Rosebank: UK
  - TCO Future Growth and Pressure Maintenance projects: Kazakhstan
  - Greater Vanza/Longui Area: Angola
  - Gorgon Train 4: Australia
  - Wafra stage 1 steamflood: PZ

Saudi Arabia olefins and derivatives plant

 ✓ Singapore additives plant expansion ✓ USGC ethylene cracker



# Questions Answers

#### Appendix Reconciliation of Chevron's Adjusted Earnings



	TOTAL UPSTREAM								
	YTD	3Q12	2Q12	1Q12	2011	2010	2009	2008	2007
Adjusted Earnings * (\$MM)	\$16,330	\$4,539	\$5,620	\$6,171	\$24,786	\$17,677	\$10,632	\$ 21,619	\$ 15,468
Adjustment Items:									
Asset Impairments & Revaluations							(100)	(400)	(350)
Asset Dispositions	600	600					400	950	
Tax Adjustments									
Environmental Remediation Provisions									
Restructurings & Reorganizations									
Litigation Provisions									
Total Special Items	600	600					300	550	(350)
Cumulative Effect of Changes in Accounting Principles									
Reported Earnings (\$MM)	\$16,930	\$5,139	\$5,620	\$6,171	\$24,786	\$17,677	\$ 10,932	\$22,169	\$ 15,118
Net Production Volume (MBOED) **	2,495	2,424	2,529	2,531	2,576	2,674	2,617	2,443	2,536
Reported Earnings per BOE	\$24.76	\$23.04	\$24.42	\$26.79	\$26.36	\$ 18.11	\$ 11.44	\$ 24.79	\$ 16.33
Adjusted Earnings per BOE	\$23.88	\$20.35	\$24.42	\$26.79	\$26.36	\$ 18.11	\$ 11.13	\$ 24.18	\$ 16.71
Average Capital Employed (\$MM) ***	\$93,189	\$93,189	\$93,189	\$93,189	\$86.595	\$77,662	\$71,387	\$63,545	\$56,057

\* Adjusted Earnings = Reported Earnings less adjustments for certain non-recurring items noted above.

Earnings of competitors are adjusted on a consistent basis as Chevron to exclude certain non-recurring items based on publicly available information.

\*\* Excludes own use fuel (natural gas consumed in operations)

\*\*\* 2011 year-end capital employed is the proxy for quarterly average capital employed in 2012.

## Reconciliation of Chevron's Adjusted Earnings



	TOTAL DOWNSTREAM, INCLUDING CHEMICALS								
	YTD	3Q12	2Q12	1Q12	2011	2010	2009	2008	2007
Adjusted Earnings * (\$MM)	\$2,974	\$689	\$1,681	\$604	\$3,091	\$2,228	\$ (67)	\$3,152	\$ 2,689
Adjustment Items:									
Asset Impairments & Revaluations									
Asset Dispositions	400		200	200	500	400	540		865
Tax Adjustments									
Environmental Remediation Provisions									
Restructurings & Reorganizations						(150)			42
Litigation Provisions									
Total Special Items	400		200	200	500	250	540		907
Cumulative Effect of Changes in Accounting Principles									
Reported Earnings (\$MM)	\$3,374	\$689	\$1,881	\$804	\$3,591	\$2,478	\$ 473	\$3,152	\$ 3,596
Average Capital Employed (\$MM)	\$21,361	\$21,361	\$21,361	\$21,361	\$21,682	\$21,816	\$21,840	\$20,810	\$18,939

\* Adjusted Earnings = Reported Earnings less adjustments for certain non-recurring items noted above.

Earnings of competitors are adjusted on a consistent basis as Chevron to exclude certain non-recurring items based on publicly available information.

\*\* 2011 year-end capital employed is the proxy for 2012 average capital employed

### Reconciliation of Chevron's Adjusted Earnings



	TOTAL DOWNSTREAM, EXCLUDING CHEMICALS								
	YTD	3Q12	2Q12	1Q12	2011	2010	2009	2008	2007
Adjusted Earnings * (\$MM)	\$2,365	\$511	\$1,461	\$393	\$2,383	\$1,737	\$ (314)	\$3,026	\$ 2,412
Adjustment Items:									
Asset Impairments & Revaluations									
Asset Dispositions	400		200	200	500	400	540		865
Tax Adjustments									
Environmental Remediation Provisions									
Restructurings & Reorganizations						(150)			
Litigation Provisions									
Total Special Items	400		200	200	500	250	540		865
Cumulative Effect of Changes in Accounting Principles									
Reported Earnings (\$MM)	\$2,765	\$511	\$1,661	\$593	\$2,883	\$1,987	\$ 226	\$3,026	\$ 3,277
/olumes (MBD)	2,781	2,744	2,839	2,761	2,949	3,113	3,254	3,429	3,484
eported Earnings per Barrel	\$3.63	\$2.02	\$6.43	\$2.36	\$2.68	\$1.75	\$0.19	\$2.41	\$2.58
djusted Earnings per Barrel	\$3.10	\$2.02	\$5.66	\$1.56	\$2.21	\$1.53	(\$0.26)	\$2.41	\$1.90

\* Adjusted Earnings = Reported Earnings less adjustments for certain non-recurring items noted above.

Earnings of competitors are adjusted on a consistent basis as Chevron to exclude certain non-recurring items based on publicly available information.