## United States

Securities and Exchange Commission
Washington, D.C. 20549
Form 10-Q
$\qquad$

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2000 Commission file number 1-27

Texaco Inc.
(Exact name of the registrant as specified in its charter)

## Delaware

(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

2000 Westchester Avenue
White Plains, New York (Address of principal executive offices)

Registrant's telephone number, including area code (914) 253-4000

Texaco Inc. (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

As of April 28, 2000, there were outstanding $552,040,470$ shares of Texaco Inc. Common Stock - par value \$3.125.

PART I - FINANCIAL INFORMATION
TEXACO INC.
CONSOLIDATED STATEMENTS OF INCOME
(Millions of dollars, except as noted)

10650
(Zip Code)
$\qquad$
$\qquad$

| (Unaudited) |  |
| :---: | :---: |
| For the three months ended March 31, |  |
| 2000 | 1999 |

Sales and services
Equity in income of affiliates,
interest, asset sales and oth

| $\$ 11,086$ | $\$ 6,914$ |
| ---: | ---: |
| 185 | 276 |
| -------- |  |
| 11,271 | 7,190 |
| ---------- |  |

DEDUCTIONS

| Purchases and other costs | 8,630 | 5,450 |
| :---: | :---: | :---: |
| Operating expenses | 590 | 559 |
| Selling, general and administrative expenses | 325 | 290 |
| Exploratory expenses | 53 | 130 |
| Depreciation, depletion and amortization | 484 | 361 |
| Interest expense | 122 | 121 |
| Taxes other than income taxes | 103 | 76 |
| Minority interest | 27 | 19 |
|  | 10,334 | 7,006 |
| Income before income taxes | 937 | 184 |
| Provision for (benefit from) income taxes | 363 | (15) |

Per common share（dollars）

| Basic net income | $\$$ | 1.05 | $\$$ |
| :--- | :--- | :--- | :--- |
| Diluted net income | $\$ 1.05$ | $\$ 3$ |  |
| Cash dividends paid | $\$$ | .45 | $\$ 4$ |

See accompanying notes to consolidated financial statements．

TEXACO INC.
CONSOLIDATED BALANCE SHEETS
(Millions of dollars)

| $\begin{gathered} \text { March 31, } \\ 2000 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1999 \end{gathered}$ |
| :---: | :---: |
| (Unaudited) |  |

ASSETS
Current Assets
Cash and cash equivalents
Short-term investments - at fair value
Accounts and notes receivable, less allowance for doubtful
accounts of $\$ 26$ million in 2000 and $\$ 27$ million in 1999
Inventories
Deferred income taxes and other current assets

Total current assets
Investments and Advances
Properties, Plant and Equipment - at cost

| 594 | \$ 419 |
| :---: | :---: |
| 44 | 29 |
| 4,165 | 4,060 |
| 1,509 | 1,182 |
| 309 | 273 |
| 6,621 | 5,963 |
| 6,547 | 6,426 |
| 34,634 | 36,527 |
| 19,401 | 20,967 |
| 15,233 | 15,560 |
| 1,014 | 1,023 |
| \$29,415 | \$28,972 |

## LIABILITIES AND STOCKHOLDERS' EQUITY

Current Liabilities

Short-term debt
Accounts payable and accrued liabilities
Trade liabilities
Accrued liabilities
Estimated income and other taxes
Total current liabilities
Long-Term Debt and Capital Lease Obligations
Deferred Income Taxes
Employee Retirement Benefits
Deferred Credits and Other Non-current Liabilities
Minority Interest in Subsidiary Companies
Total
Stockholders' Equity

| Market auction preferred shares | 300 | 300 |
| :---: | :---: | :---: |
| Common stock (authorized: 850,000,000 shares, \$3.125 par value; |  |  |
| 567,576,504 shares issued in 2000 and 1999) | 1,774 | 1,774 |
| Paid-in capital in excess of par value | 1,289 | 1,287 |
| Retained earnings | 10,072 | 9,748 |
| Unearned employee compensation and benefit plan trust | (298) | (306) |
| Accumulated other comprehensive income (loss) |  |  |
| Currency translation adjustment | (99) | (99) |
| Minimum pension liability adjustment | (27) | (23) |
| Unrealized net gain on investments | 9 | 3 |
| Total | (117) | (119) |
|  | 13,020 | 12,684 |
| Less - Common stock held in treasury, at cost | 646 | 642 |
| Total stockholders' equity | 12,374 | 12,042 |
| Total | \$29,415 | \$28,972 |

TEXACO INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Millions of dollars)

## OPERATING ACTIVITIES

Net income
Reconciliation to net cash provided by (used in)
operating activities
Depreciation, depleti Deferred income taxes
Exploratory expenses
Minority interest in net income
Dividends from affiliates, less than equity in income
Gains on asset sales
Changes in operating working capital
Other - net
Net cash provided by operating activities
INVESTING ACTIVITIES
Capital and exploratory expenditures
Proceeds from asset sales
Purchases of investment instruments
Sales/maturities of investment instruments
Collection of note from affiliate
Net cash used in investing activities
FINANCING ACTIVITIES

Borrowings having original terms in excess
of three months
Proceeds
Repayments
Net decrease in other borrowings
Purchases of common stock

| 555 | 837 |
| :---: | :---: |
| $(731)$ | $(243)$ |
| $(42)$ | $(419)$ |

Dividends paid to the company's stockholders Common Preferred
Dividends paid to minority shareholders
Net cash used in financing activities
CASH AND CASH EQUIVALENTS

Effect of exchange rate changes
Increase during period

| $(5)$ | $(19)$ |
| ---: | ---: |
| --- | --- |
| 175 | 14 |
| 419 | 249 |
| ---- | ---- |
| $\$ 594$ | \$ 263 |
| ===== | ==ニ== |

See accompanying notes to consolidated financial statements.

TEXACO INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Millions of dollars)

NET INCOME
Other comprehensive income (loss), net of tax
$\quad$ Minimum pension liability adjustment Unrealized net gain (loss) on investments

|  | (Unaudited) |  |  |
| :---: | :---: | :---: | :---: |
|  | For the three months ended March 31, |  |  |
|  | 000 |  | 999 |
| \$ | 574 | \$ | 199 |
|  | (4) |  | -- |
|  | 6 |  | (20) |
|  | 2 |  | (20) |
| \$ | 576 | \$ | 179 |

TEXACO INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1. Basis of Preparing Interim Financial Statements

The consolidated interim financial statements of Texaco Inc. included herein are unaudited and have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission. Accordingly, we have condensed or omitted from these financial statements certain footnotes and other information included in our 1999 Annual Report on Form 10-K. Therefore, you should read these unaudited condensed financial statements in conjunction with our 1999 Annual Report. Certain prior period amounts have been reclassified to conform to current year presentation.

We have consistently applied the accounting policies described in our 1999
Annual Report on Form 10-K in preparing the unaudited financial statements for the three-month periods ended March 31, 2000 and 1999. In our opinion, we have made all adjustments and disclosures necessary to present fairly our results of operations, financial position and cash flows for such periods. These adjustments include normal recurring adjustments. The information is subject to year-end audit by independent public accountants.

The results for the interim periods are not necessarily indicative of trends or future financial results.

|  | For the three months ended March 31, |
| :---: | :---: |
| 2000 | 1999 |
| (Millions of | as |

Basic Net Income Per Common Share:

| Net income | \$ 574 | \$ 199 |
| :---: | :---: | :---: |
| Less: Preferred stock dividends | 3 | 13 |
| Net income available for common stock | \$ 571 | \$ 186 |
| Weighted average shares outstanding (thousands) | 543,899 | 526,230 |
| Basic net income per common share (dollars) | \$ 1.05 | \$ 0.35 |
| luted Net Income Per Common Share: |  |  |
| Net income available for common stock | \$ 571 | \$ 186 |
| Weighted average shares outstanding (thousands) | 543,899 | 526,230 |
| Dilutive effect of stock-based compensation (thousands) | 1,579 | 662 |
| Weighted average shares outstanding for diluted computation (thousands) | 545,478 | 526,892 |
| Diluted net income per common share (dollars) | \$ 1.05 | \$ 0.35 |

Note 3. Segment Information

Quarter Ended March 31, 2000

Exploration and production
United States
International
Refining, marketing and distribution
United States
International
Global gas and power
Segment totals
Other business units
Corporate/Non-operating
Intersegment eliminations
Consolidated

| Sales and Services |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Inter- |  | Tax | at |
| Outside | Segment | Total | Profit (Loss) | Quarter-End |

Quarter-End
(Millions of dollars)
(Unaudited)

| \$ 823 | \$ | 430 | \$ 1,253 | \$ | 294 | \$ 8,359 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 873 |  | 411 | 1,284 |  | 293 | 5,518 |
| 1,380 |  | 24 | 1,404 |  | 18 | 3,512 |
| 6,721 |  | 95 | 6,816 |  | 51 | 9,079 |
| 1,285 |  | 35 | 1,320 |  | 20 | 1,241 |
| \$11,082 | \$ | 995 | 12,077 |  | 676 | 27,709 |
|  |  |  | 10 |  | -- | 383 |
|  |  |  | 1 |  | (102) | 1,685 |
|  |  |  | $(1,002)$ |  | -- | (362) |
|  |  |  | \$11,086 | \$ | 574 | \$29,415 |


| Sales and Services |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Quarter Ended March 31, 1999 | Outside | InterSegment | Total | $\begin{gathered} \text { After } \\ \text { Tax } \\ \text { Profit (Loss) } \end{gathered}$ |  |
|  |  | (Millions of dollars) (Unaudited) |  |  | (Millions of dollars) |
| Exploration and production |  |  |  |  |  |
| United States | \$ 349 | \$296 | \$ 645 | \$ 38 | \$ 8,696 |
| International | 445 | 110 | 555 | (18) | 5,333 |
| Refining, marketing and distribution |  |  |  |  |  |
| United States | 611 | 3 | 614 | 62 | 3,714 |
| International | 4,546 | 3 | 4,549 | 220 | 8,542 |
| Global gas and power | 960 | 23 | 983 | 6 | 1,297 |
| Segment totals | \$ 6,911 | \$435 | 7,346 | 308 | 27,582 |
| Other business units |  |  | 11 | (1) | 365 |
| Corporate/Non-operating |  |  | 1 | (108) | 1,430 |
| Intersegment eliminations |  |  | (444) | -- | (405) |
| Consolidated |  |  | \$6,914 | \$199 | \$28,972 |

## Note 4. Inventories

The inventory accounts of Texaco are presented below (in millions of dollars):

|  | As of |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { March 31, } \\ 2000 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1999 \end{gathered}$ |
|  | (Unaudited) |  |
| Crude oil | \$ 193 | \$ 141 |
| Petroleum products and other | 1,124 | 857 |
| Materials and supplies | 192 | 184 |
| Total | \$1,509 | \$1,182 |
|  | ====== | ===== |

Note 5. Investments in Significant Equity Affiliates
U.S. Downstream Alliances

Summarized unaudited financial information for Equilon, owned 44\% by Texaco and $56 \%$ by Shell Oil Company, is presented below on a 100\% Equilon basis (in millions of dollars):

|  | For the three months ended March 31, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Gross revenues | \$9,957 | \$5,601 |
| Income (loss) before income taxes | \$ (31) | \$ 171 |

The following table presents summarized unaudited financial information for Motiva, in millions of dollars, on a $100 \%$ Motiva basis. Motiva is owned by Texaco, Saudi Refining, Inc. (a corporate affiliate of Saudi Aramco) and Shell Oil Company. Under the terms of the Limited Liability Agreement for Motiva, the ownership in Motiva is subject to annual adjustment through year-end 2005, based on the performance of the assets contributed to Motiva. Accordingly, the initial ownership in Motiva was adjusted effective as of January 1, 2000, so that currently, Texaco and Saudi Refining, Inc. each own just under $31 \%$ and Shell owns just under $39 \%$ of Motiva. These ownership percentages will be effective through year-end 2000. The Agreement provides that a final ownership percentage will be calculated at the end of 2005.

|  | For the three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2000 |  | 1999 |
| Gross revenues | \$4,391 |  |  | \$2,150 |
| Income before income taxes | \$ | 63 | \$ | 41 |

We record income tax effects applicable to our share of Equilon's and Motiva's pre-tax results in our consolidated financial statements, since Equilon and Motiva are limited liability companies.

Caltex Group of Companies
Summarized unaudited financial information for the Caltex Group of Companies, owned 50\% by Texaco and $50 \%$ by Chevron Corporation, is presented below on a $100 \%$ Caltex Group basis (in millions of dollars):


Note 6. Other Financial Information, Commitments and Contingencies

Information relative to commitments and contingent liabilities of Texaco is presented in Note 15, pages 54-55, of our 1999 Annual Report.

It is impossible for us to determine the ultimate legal and financial liability with respect to contingencies and commitments. However, we do not anticipate that the aggregate amount of such liability in excess of accrued liabilities will be materially important in relation to our consolidated financial position or results of operations.

We are exposed to the following types of market risks:
o The price of crude oil, natural gas and petroleum products
o The value of foreign currencies in relation
to the U.S. dollar
o Interest rates

We use derivative financial instruments, such as futures, forwards, options and swaps, in managing these risks. There were no material changes during the first quarter of 2000 in our exposures to loss from possible future changes in the price of crude oil, natural gas and petroleum products, from possible future changes in the value of foreign currencies in relation to the U. S. dollar, or from possible future changes in interest rates.

The following table provides a summary of Texaco's net income and income before special items for the first quarter of 2000 and 1999:

| For the three months ended March 31, |  |
| :---: | :---: |
| 2000 | 1999 |
| (Millions of dolla | per share amounts) |
| \$ 602 | \$105 |
| \$1.10 | \$. 18 |
| \$ 574 | \$199 |
| \$1.05 | \$. 35 |

Reacting to OPEC production cuts, lower inventory levels and increased demand, crude oil prices more than doubled from a year ago. Increased demand and lower inventory levels pushed U.S. natural gas prices 44 percent higher than last year. Both of these factors significantly increased upstream earnings. Natural gas prices remained strong into the second quarter, while recent OPEC actions to increase production caused crude oil prices to fall, leveling-off in the mid-\$20 per-barrel range.

While the higher crude oil prices benefited our upstream operations, for the downstream they meant higher costs which were not fully recovered in the marketplace. As a result, downstream earnings this year were 62 percent below last year's levels. However, with the recent leveling-off of crude oil prices and lower product inventory levels, downstream margins began to improve in the latter part of the quarter, and this trend is expected to continue in the upcoming months.

In the upstream, we are upgrading our portfolio by divesting non-strategic assets while focusing investment on high return, high impact opportunities like our Agbami project in offshore Nigeria, the Malampaya gas project in the Philippines and our Karachaganak project in Kazakhstan. During the first quarter, we received $\$ 263$ million from the sale of non-core U.S. producing properties and we will have additional upstream property sales in the second quarter. These proceeds will help fund our capital spending program.

Further, we are moving to capture the potential of the "new economy" by investing in a number of e-business ventures including TradeCapture.com, Petrocosm and OceanConnect.com. Coupled with our recently announced technology partnership with Dell Computer, we are well positioned to harness the Internet to capture cost reductions, enhance our existing business and develop new revenue streams. The future execution of these strategies, combined with our continued cost discipline and operational focus, should signal strong results throughout the year and in the new century.

Results for the first quarter of 2000 and 1999 are summarized in the following table. Details on special items are included in the segment analysis which follows this table. The following discussion of operating earnings is presented on an after-tax basis.

| For the three months ended March 31, |  |
| :---: | :---: |
| 2000 | 1999 |
| (Mil |  |
| \$602 | \$105 |
| (67) |  |
| 46 | - |
| - | 83 |
| 18 |  |
| (12) |  |
| (13) | - |
| - | 11 |
| (28) | 94 |
| \$574 | \$199 |
| ==== | ==== |

## OPERATING RESULTS

Exploration and Production

| United States | For the three months <br> ended March |
| :--- | ---: | ---: |
|  | 2000 |

U.S. exploration and production earnings for the first quarter of 2000 were significantly greater than last year due to higher crude oil and natural gas prices. Our average realized crude oil price more than doubled to $\$ 24.46$ per barrel. Our average natural gas price was $\$ 2.45$ per MCF, 37 percent higher than last year. Natural gas prices strengthened due to increased demand and lower than normal inventory levels.

Daily production for the first quarter of 2000 was 604,000 barrels of oil equivalent per day, eight percent lower than last year. Natural field declines and asset sales caused this expected reduction.

Our operating expenses were eight percent higher for the first quarter due to higher utilities and production taxes, both related to higher crude oil and natural gas prices. Exploratory expenses for the first quarter were $\$ 19$ million before tax, $\$ 35$ million lower than last year due to a strategy shift to high impact international opportunities.

Results for the first quarter of 2000 included a special charge of $\$ 67$ million for net losses on the sales of low-margin producing assets. This charge was comprised of write-downs of assets sold to their sales prices and related disposal costs, partially offset by gains on the sale of certain other assets. The special benefit for 1999 of $\$ 11$ million was for a production tax refund.

For the three months ended March 31,
$\begin{array}{lr}---------------------1999 \\ 2000 & ----\end{array}$
(Millions of dollars)
Operating income (loss)
$\$ 293 \quad \$(18)$

International exploration and production operating results for the first quarter of 2000 were significantly higher than last year due mostly to higher crude oil prices. Crude oil prices rose throughout most of the first quarter, more than doubling versus last year. Our average realized crude oil price this year was $\$ 23.32$ per barrel, 136 percent higher than last year. Our average natural gas price was \$1.48 per MCF, two percent lower than 1999.

Daily production for the first quarter of 2000 was 581,000 barrels of oil equivalent per day, slightly lower than last year. The slight decrease was due to lower lifting entitlements for cost recovery in Indonesia as a result of higher crude oil prices. Excluding Indonesia, production increased in the first quarter. Areas of increase included the Partitioned Neutral Zone and the Karachaganak field in the Republic of Kazakhstan. Additionally, production increased in the U.K. North Sea at the Captain field, which experienced operational problems last year.

Operating expenses were seven percent lower for the first quarter of 2000. Exploratory expenses for the first quarter were $\$ 34$ million before taxes, $\$ 42$ million lower than last year which included an unsuccessful exploratory well in a new offshore area of Trinidad.

Refining, Marketing and Distribution

| United States | For the three months ended March 31, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
|  | (Mi | lars) |
| Operating income before special items | \$13 | \$54 |
| Special items | 5 | 8 |
| Operating income | \$18 | \$62 |

U.S. refining, marketing and distribution earnings were lower than last year. We conduct our U.S. downstream activities primarily through Equilon Enterprises LLC, our western alliance with Shell Oil Company, and Motiva Enterprises LLC, our eastern alliance with Shell Oil Company and Saudi Refining, Inc.

Equilon's earnings were lower for the quarter due to increased refinery maintenance and weak marketing margins. During this year's first quarter, Equilon had scheduled and unscheduled maintenance activity at the Wood River, Martinez and Puget Sound refineries. Marketing margins were depressed because pump prices lagged increases in supply costs, lubricant margins were weak and trading results were lower.

Motiva's results for the quarter benefited from improved East and Gulf Coast refining margins. Lower gasoline and distillate inventory levels, combined with a high level of industry refinery maintenance and unscheduled downtime, helped product prices. While marketing margins were negatively impacted by higher spot prices and competitive market conditions, they began to improve during March.

Results for the first quarter of 2000 included net special benefits of $\$ 5$ million comprised of a benefit of $\$ 18$ million for an employee benefits revision and a charge of $\$ 13$ million for a patent litigation issue. Results for the first quarter of 1999 included a special benefit of $\$ 8$ million due to higher inventory values on March 31, 1999. This follows a fourth-quarter 1998 charge of \$34 million to reflect lower prices on December 31, 1998 for inventories of crude oil and refined products

| International | For the three months ended March 31, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
|  | (Mil | llars) |
| Operating income before special items | \$63 | \$145 |
| Special items | (12) | 75 |
| Operating income | \$51 | \$220 |

International refining and marketing earnings for the first quarter of 2000 declined from 1999 levels. The decline was due to operating losses experienced by our Caltex affiliate. Marketing margins suffered in Korea and the Southeast Asian region as a result of high product inventories and aggressive competitor pricing. Refining margins were also weak throughout most of the period.

Operating results for the first quarter of 2000 in Europe improved over last year due to higher refining margins and more efficient refinery operations in the U.K. and the Netherlands. However, lower marketing margins in Europe negatively impacted earnings. In contrast to European results, Latin America experienced lower refining margins, while marketing operations in Latin America improved over last year, as a result of the ongoing economic recovery and currency stabilization in Brazil.

Results for the first quarter of 2000 included special charges of $\$ 12$ million for employee separation costs. See the section entitled, Reorganizations,
Restructurings and Employee Separation Programs on page 14 of this Form 10-Q for additional information. Results for the first quarter of 1999 included a special benefit of $\$ 75$ million due to higher inventory values at March 31, 1999. This follows a fourth-quarter 1998 charge of $\$ 108$ million to reflect lower prices on December 31, 1998 for inventories of crude oil and refined products.

Global Gas and Power

| 2000 | 1999 |
| :---: | :---: |

(Millions of dollars)

Global gas and power earnings for the first quarter of 2000 benefited from the recovery of natural gas liquids prices. Our results for 1999 included gains from several asset sales, including our 50 percent interest in a U.K. retail gas marketing operation and the sale of a U.S. gas gathering pipeline.

| For the three months ended March 31, |  |
| :---: | :---: |
| 2000 | 1999 |
| (Mi | ar |

\$ \$ (1) === $\qquad$

Our other business units mainly include our insurance operations. There were no significant items in either quarter's results.

CORPORATE/NON-OPERATING

Results before special items
Special items
Total Corporate/non-operating


Corporate and non-operating results for the first quarter of 2000 included expenses for our Olympic sponsorship program and higher other corporate expenses. Results in 1999 benefited from a $\$ 21$ million gain on the sale of marketable securities.

Results for the first quarter of 2000 included special benefits of $\$ 46$ million for favorable income tax settlements in the quarter.

LIQUIDITY AND CAPITAL RESOURCES

Our cash, cash equivalents and short-term investments were $\$ 638$ million at March 31, 2000, compared with $\$ 448$ million at year-end 1999.

During 2000, strong earnings from our operations provided cash of \$1.1 billion. We also had cash inflows of $\$ 271$ million from assets sales, including $\$ 263$ million from the sale of non-core U.S. producing properties. We spent $\$ 630$ million on our capital and exploratory program, paid $\$ 278$ million in common, preferred and minority interest dividends and used $\$ 218$ million to reduce debt.

At March 31, 2000, our ratio of total debt to total borrowed and invested capital was $36.1 \%$, compared with $37.5 \%$ at year-end 1999. At March 31, 2000, our long-term debt included $\$ 2.05$ billion of debt scheduled to mature within one year, which we have both the intent and ability to refinance on a long-term basis. During the first quarter of 2000, we reduced our commercial paper by $\$ 669$ million, to $\$ 430$ million at quarter end. In consideration of payment from the swap counterparties, we terminated fixed-pay interest rate swaps having an aggregate notional principal amount of $\$ 300$ million. We initiated floating-pay interest rate swaps having an aggregate notional principal amount of \$530 million in connection with the first quarter issuance of medium-term notes for this amount. A $\$ 50$ million notional floating-pay swap matured in March. In addition, we reduced other debt obligations by $\$ 79$ million.

We maintain $\$ 2.05$ billion in revolving credit facilities to provide liquidity and to support our commercial paper program. We had nothing outstanding at March 31, 2000. As of March 31, 2000, the total dollar amount of securities remaining available for issuance and sale under our "shelf" registration statement is \$1,445 million, covering possible future issuances of both debt and equity securities.

On March 20, 2000, we announced the resumption of our $\$ 1$ billion common stock repurchase program, initially announced in March of 1998. During the last week of the first quarter of 2000, we purchased less than $\$ 1$ million of common stock under this program. During April 2000, we purchased an additional $\$ 45$ million of our common stock. This brings our total purchases under this program, including $\$ 474$ million purchased during 1998 , to $\$ 520$ million. No shares were purchased under this program in 1999. We will continue to repurchase shares of common stock, subject to market conditions, through open market purchases or privately negotiated transactions.

We consider our financial position to be sufficiently strong to meet our anticipated future financial requirements.

REORGANIZATIONS, RESTRUCTURINGS AND EMPLOYEE SEPARATION PROGRAMS

On pages 26 and 27 of our 1999 Annual Report, we discussed our fourth quarter 1998 reorganizations, restructurings and employee separation programs. In 1998, we accrued $\$ 115$ million ( $\$ 80$ million, net of tax) for employee separations, curtailment costs and special termination benefits. During the second quarter of 1999, we expanded the employee separation programs and recorded an additional provision of $\$ 48$ million ( $\$ 31$ million, net of tax). Through December 31, 1999, cash payments totaled $\$ 124$ million and transfers to long-term obligations totaled $\$ 12$ million. During the first quarter of 2000, we made additional cash payments of $\$ 18$ million. We will pay the remaining obligations of $\$ 9$ million in future periods in accordance with plan provisions. Refer to our 1999 Annual Report for a further discussion of these programs.

During the first quarter of 2000, we announced an additional employee separation program for our international downstream, primarily our marketing operations in Brazil and Ireland. We accrued $\$ 17$ million (\$12 million, net of tax) for employee separations, curtailment costs and special termination benefits for about 200 employees. These separation accruals are shown as selling, general and administrative expenses in the Consolidated Statement of Income. Through March 31, 2000, employee reductions totaled 84 . The remaining reductions will occur during the second quarter of this year. During the first quarter, we made cash payments of $\$ 1$ million and transfers to long-term obligations of $\$ 8$ million. We will pay the remaining obligations of $\$ 8$ million in future periods in accordance with plan provisions.

CAPITAL AND EXPLORATORY EXPENDITURES

Capital and exploratory expenditures were $\$ 724$ million for the first quarter of 2000, compared with $\$ 669$ million for the same period in 1999.

Led by a 60 percent increase in our international segment, total upstream expenditures increased 11 percent as a result of our strategy shift to high margin, high impact projects. This shift includes our continued investment in the Malampaya natural gas project in the Philippines, the Venezuelan Hamaca project and the Karachaganak field in Kazakhstan. In addition to spending on these high impact projects, expenditures for development work continued on the Captain B project in the U.K. North Sea. In the United States, upstream spending decreased by 32 percent due to prior year project completions in the Deepwater Gulf of Mexico.

In the United States downstream, refinery expenditures declined due to the sale of the El Dorado refinery in November of 1999 and the planned sale of the Wood River refinery. This decline is consistent with our strategy of reducing our exposure to the refining business. Internationally, marketing expenditures increased due to the rebranding of service stations recently acquired in the Poland/U.K. asset swap with Shell and additional service station investments in Central America.

Global gas and power continues to invest in cogeneration projects in California and in Indonesia, while spending on natural gas transportation is down due to pipeline project completions in 1999.

## FORWARD-LOOKING STATEMENTS

Portions of the foregoing discussion of RESULTS OF OPERATIONS and
REORGANIZATIONS, RESTRUCTURINGS AND EMPLOYEE SEPARATION PROGRAMS contain
"forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements are based on our current expectations, estimates and projections. Therefore, they could ultimately prove to be inaccurate. Factors which could affect our expectations for upstream earnings, downstream margins, non-strategic asset sales and investments in e-business ventures are changes in business conditions, such as energy prices, world economic conditions, demand growth, and inventory levels, or if anticipated upstream property sales or the benefits to be realized from investments in e-business ventures are not as projected. The extent and timing of our anticipated cost savings and reorganization programs will depend upon worldwide and industry economic conditions. For a further discussion of additional factors that could cause actual results to materially differ from those in the forward-looking statements, please refer to the section entitled "Forward-Looking Statements and Factors That May Affect Our Business" in our 1999 Annual Report on Form 10-K.

## - 15 -

Item 1. Legal Proceedings

We have provided information about legal proceedings pending against Texaco in Note 6 to the Consolidated Financial Statements of this Form 10-Q and in Item 3 of our 1999 Annual Report on Form 10-K. Note 6 of this Form 10-Q and Item 3 of our 1999 Form 10-K are incorporated here by reference.

The Securities and Exchange Commission ("SEC") requires us to report proceedings that were instituted or contemplated by governmental authorities against us under laws or regulations relating to the protection of the environment. None of these proceedings is material to our business or financial condition. Following is a brief description of an investigation that could lead to a reportable proceeding.
o The U.S. Department of Justice (DOJ) is conducting an investigation into possible civil or criminal violations at the refinery in Los Angeles formerly owned and operated by Texaco Refining and Marketing Inc. The investigation involves alleged violations of the Clean Water Act, the clean Air Act, the Emergency Planning and Community Right to Know Act and the False Statements statute, by Texaco Refining and Marketing Inc. and certain of its employees. If an indictment or complaint is filed, the DOJ is expected to seek more than $\$ 100,000$ in penalties. We are contesting liability.

Item 4. Submission of Matters to a Vote of Security Holders

We held our Annual Meeting of Stockholders on April 26, 2000, for the purpose of (1) electing four directors, (2) approving the appointment of auditors for 2000, (3) acting on a stockholder proposal relating to classification of our Board of Directors, and (4) acting on a stockholder proposal relating to a code of conduct on worker rights. The following summarizes the voting results:

Item (1). Stockholders elected A. Charles Baillie, Edmund M. Carpenter, Franklyn G. Jenifer and Thomas A. Vanderslice, each for a three-year term expiring at the 2003 Annual Meeting. The vote for each director was as follows:

## Director

Votes For
-----------
467, 381, 657
468,345,420
467,855,090
467, 909, 398
\% of Vote -------97.1\% 97.3\% 97.2\%
97.2\%

Votes Withheld

14,129,273
13,165,510
13, 655, 840
13, 601,532

Directors continuing in office were Peter I. Bijur, Mary K. Bush, Michael C. Hawley, Sam Nunn, Charles H. Price, II, Charles R. Shoemate, Robin B. Smith and William C. Steere, Jr.

Item (2). The appointment of Arthur Andersen LLP to audit the accounts of the company and its subsidiaries for the fiscal year 2000 was approved.

Votes For (\% of shares represented)

474, 913, 977 (98.6\%)

Item (3). The stockholder proposal relating to the classification of the Board of Directors was defeated.

| Votes For (\% of shares represented) | Votes Against | Votes Abstained | Broker Non-Votes |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| 204,549,142 (49.4\%) | 201, 294, 665 | 7,728,385 | 67,938,738 |

Item (4). The stockholder proposal relating to a code of conduct on worker rights was defeated.

| Votes For (\% of shares represented) | Votes Against | Votes Abstained | Broker Non-Votes |
| :---: | :---: | :---: | :---: |
| 50, 565,844 (12.2\%) | 338,831,578 | 24,110,001 | 68, 003,507 |

## Item 5. Other Information

$\qquad$
 (Unaudited)

## CAPITAL AND EXPLORATORY EXPENDITURES

Exploration and production

| United States | \$175 | \$256 |
| :---: | :---: | :---: |
| International | 353 | 221 |
|  | ---- | ---- |
| Total | 528 | 477 |
| , marketing and distribution |  |  |
| United States | 65 | 73 |
| International | 100 | 77 |
| Total | 165 | 150 |
| gas and power | 28 | 35 |
| Total operating segments | 721 | 662 |
| usiness units | 3 | 7 |
| Total | \$724 | \$669 |

```
For the three months
    ended March 31,
-------------------
(Unaudited)
```

OPERATING DATA
Exploration and Production

## United States

| Net production of crude oil and natural gas liquids (MBPD) | 377 | 406 |
| :---: | :---: | :---: |
| Net production of natural gas - available |  |  |
| for sale (MMCFPD) | 1,361 | 1,487 |
| Total net production (MBOEPD) | 604 | 654 |
| Natural gas sales (MMCFPD) | 3,394 | 3,579 |
| Average U.S. crude (per bbl) | \$24.46 | \$ 9.11 |
| Average U.S. natural gas (per mcf) | \$ 2.45 | \$ 1.79 |
| Average WTI (Spot) (per bbl) | \$28.91 | \$13.15 |
| Average Kern (Spot) (per bbl) | \$22.84 | \$ 7.65 |

International

Net production of crude oil and natural gas liquids (MBPD)
Europe
144
Indonesia
124
135
130

70
Partitioned Neutral Zone Other

Total
473
et production of natural gas - available for sale (MMCFPD)
Europe
289
Colombia
208
Other
Total

Total net production (MBOEPD)
Natural gas sales (MMCFPD)
Average International crude (per bbl)
Average International natural gas (per mcf)
Average U.K. natural gas (per mcf)
Average Colombia natural gas (per mcf)
\$ 1.48
$\$ 9.88$
\$ 1.51
\$ . 94
\$ .65
Worldwide

Total worldwide net production (MBOEPD)

```
For the three months
    ended March 31,
--------------------
(Unaudited)
```

OPERATING DATA
Refining, Marketing and Distribution
United States
Refinery input (MBPD)

| Equilon area | 277 | 365 |
| :---: | :---: | :---: |
| Motiva area | 265 | 302 |
| Total | 542 | 667 |

    Refined product sales (MBPD)
        Equilon area 690
        572
        Motiva area 3413
        Other operations 292
        292
        307
        Total
    1,323
Refinery input (MBPD)
Europe 364
Caltex area $\quad 346 \quad 438$
368
Latin America/West Africa
346
52
438
Total
762
877
Refined product sales (MBPD)
Europe
635
Caltex area
Latin America/West Africa
Other
448
672
$\begin{array}{lc}\text { Total } & ----7,791\end{array}$
(a) Exhibits

- (12) Computation of Ratio of Earnings to Fixed Charges of Texaco on a Total Enterprise Basis.
-- (20) Copy of Texaco Inc.'s Annual Report on Form 10-K for the fiscal year ended December 31, 1999 (including portions of Texaco Inc.'s Annual Report to Stockholders for the year 1999), dated March 24, 2000, incorporated herein by reference, SEC File No. 1-27.
-- (22) Information relative to the various matters submitted to a vote of security holders are described on pages 9 through 16 of the 2000 Proxy Statement of Texaco Inc., dated March 14, 2000, relating to the Annual Meeting of Stockholders held on April 26, 2000, incorporated herein by reference, SEC File No. 1-27.
-- (27) Financial Data Schedule (included only in the electronic filing of this document).
b) Reports on Form 8-K:

During the first quarter of 2000, we filed a Current Report on Form 8-K for the following event:

1. January 26, 2000

Item 5. Other Events -- reported that Texaco issued an Earnings Press Release for the fourth quarter and year 1999.

$$
\text { - } 20 \text { - }
$$

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Texaco Inc.
(Registrant)

> By: George J. Batavick   (Comptroller)
By: Michael H. Rudy
(Secretary)

COMPUTATION OF RATIO OF EARNINGS TO FIXED CHARGES OF TEXACO ON A TOTAL ENTERPRISE BASIS (UNAUDITED)
FOR THE THREE MONTHS ENDED MARCH 31, 2000 AND FOR EACH OF THE FIVE YEARS ENDED DECEMBER 31, 1999
(Millions of dollars)
For the Three
Months Ended

March 31, 2000

Income from continuing operations, before provision or benefit for income taxes and cumulative effect of accounting changes effective 1-1-98 and 1-1-95.
Dividends from less than $50 \%$ owned companies more or (less) than equity in net income.
Minority interest in net income

| \$ | 984 | $\$ 1,955$ |
| ---: | ---: | ---: |
|  | $\$$ |  |
| 6 | 189 |  |
| 27 | 83 |  |
|  | 4 | 14 |
| ----- | ---- |  |
| 1,021 | 2,241 |  |
| ----- | ----- |  |

ixed charges
Items charged to income


| 147 | 587 | 664 | 528 | 551 | 614 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 21 | 90 | 120 | 112 | 129 | 110 |
| 28 | 55 | 33 | 33 | 35 | 36 |
| 196 | 732 | 817 | 673 | 715 | 760 |
| 13 | 28 | 26 | 27 | 16 | 28 |
| -- | -- | 3 | 7 | 10 | 14 |
| 209 | 760 | 846 | 707 | 741 | 802 |
| \$1,217 | \$2,973 | \$1,787 | \$4,269 | \$4,260 | \$2, 049 |
| 5.82 | 3.91 | 2.11 | 6.04 | 5.75 | 2.55 |

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM TEXACO INC.'S 2000 QUARTERLY REPORT ON FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2000 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1,000,000

| 3-MOS |  |
| :---: | :---: |
| MAR-31-2000 |  |
| JAN-1-2000 |  |
|  | MAR-31-2000 |
| 594 |  |
| 44 |  |
| $4,191$ |  |
| $26$ |  |
| $1,509$ |  |
| 6,621 34,634 |  |
|  |  |
| 19,401 |  |
| 29,415 |  |
| 5,831 |  |
| 6,590 |  |
|  | 0 |
| $\begin{aligned} & 300 \\ & 2,119 \end{aligned}$ |  |
|  |  |
| 9,955 |  |
| 29,415 |  |
| 11,086 |  |
| 11,271 |  |
| 8,630 |  |
| 9,220 |  |
|  | 992 |
| 0 |  |
| 122 |  |
| 937 |  |
| 363 |  |
|  | 574 |
| 0 |  |
| 0 |  |
|  |  |
| 574 |  |
| 1.05 |  |
| 1.05 |  |

