Corporate Overview

John Watson
Chairman and Chief Executive Officer





Key Messages



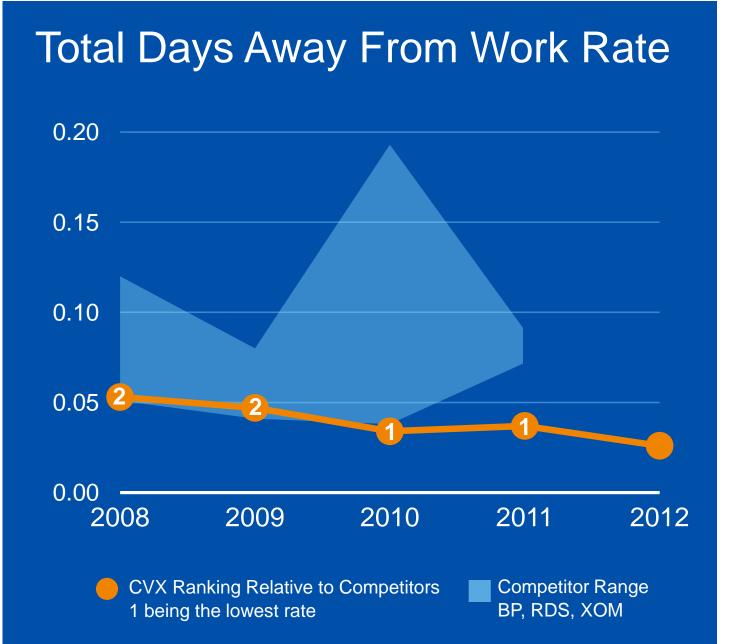


Strong Safety Culture



Do it safely or not at all.

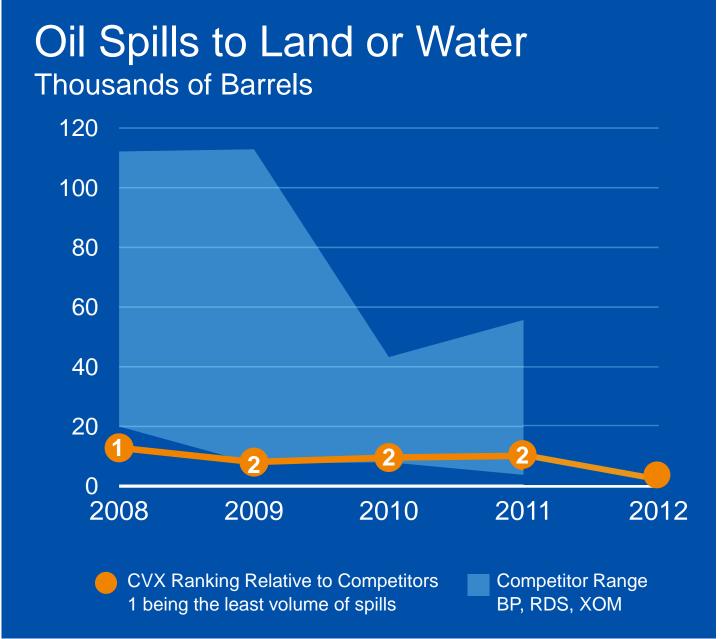
There is always time to do it right.



Process Safety Focus

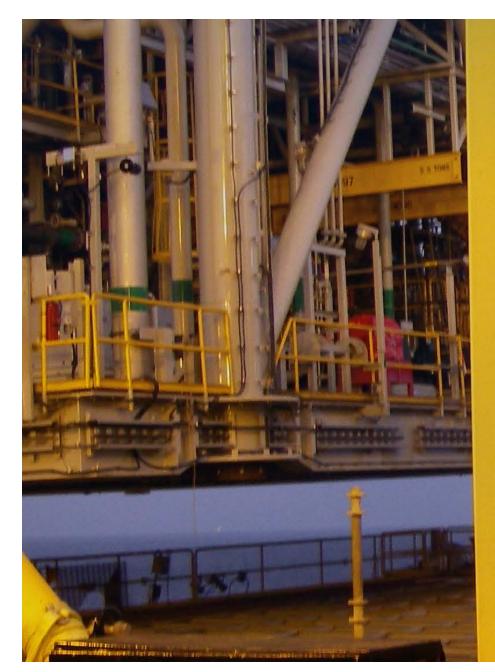






Strong 2012 Financial Performance

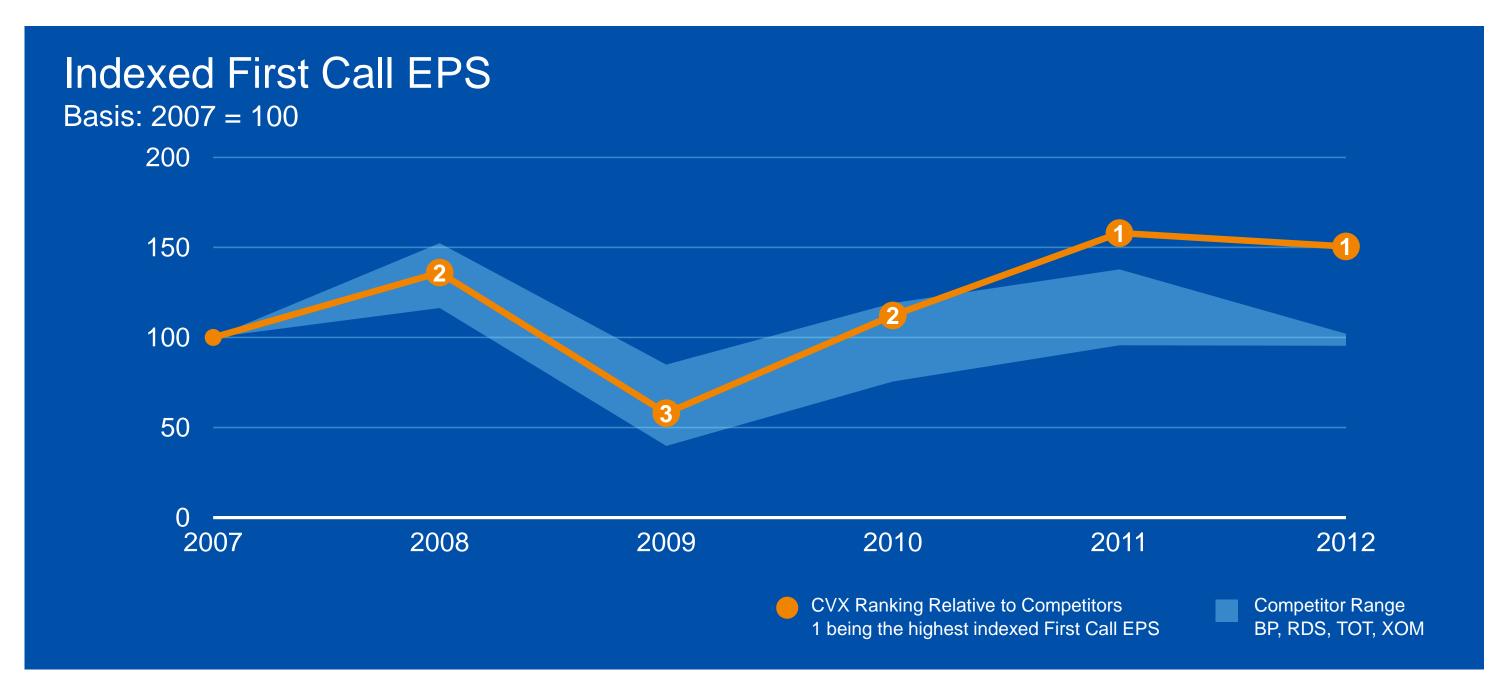






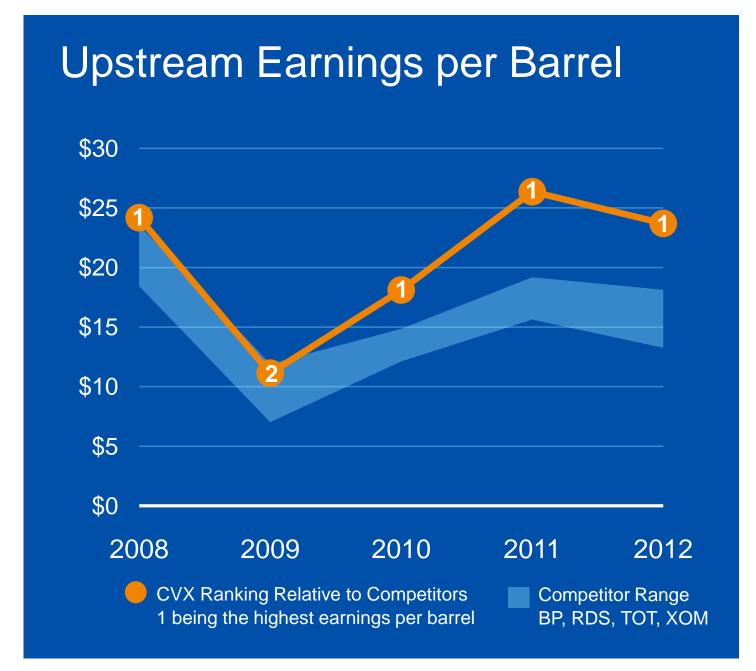
Earnings Growth Outpacing Peers

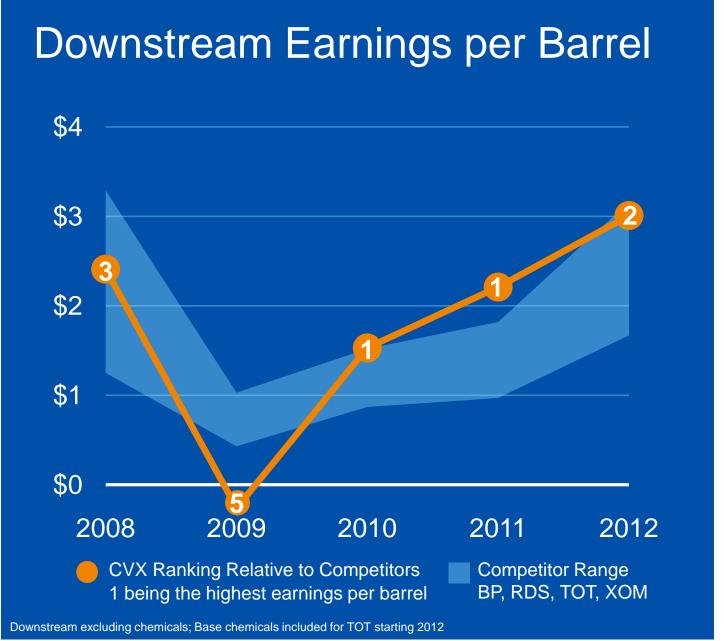




Execution Drives Industry Leading Profitability







Delivering Top-Tier Stockholder Returns





Consistent Strategies



Upstream

Grow profitably in core areas and build new legacy positions

Gas and Midstream

Commercialize gas resource base

Downstream and Chemicals

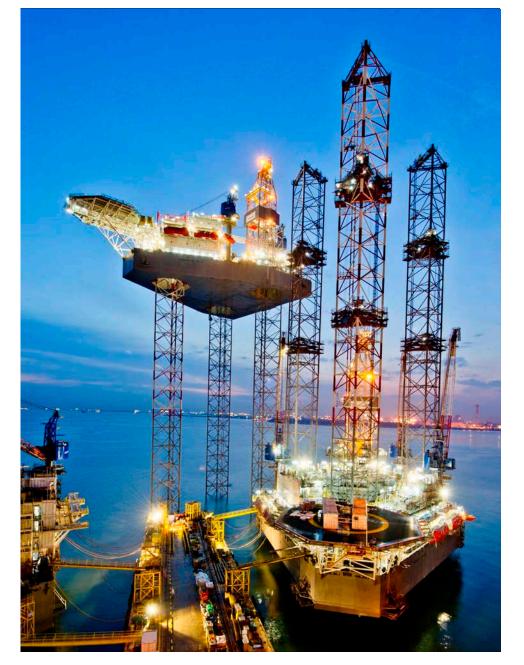
Improve returns and grow earnings across the value chain

Technology

Differentiate performance through technology

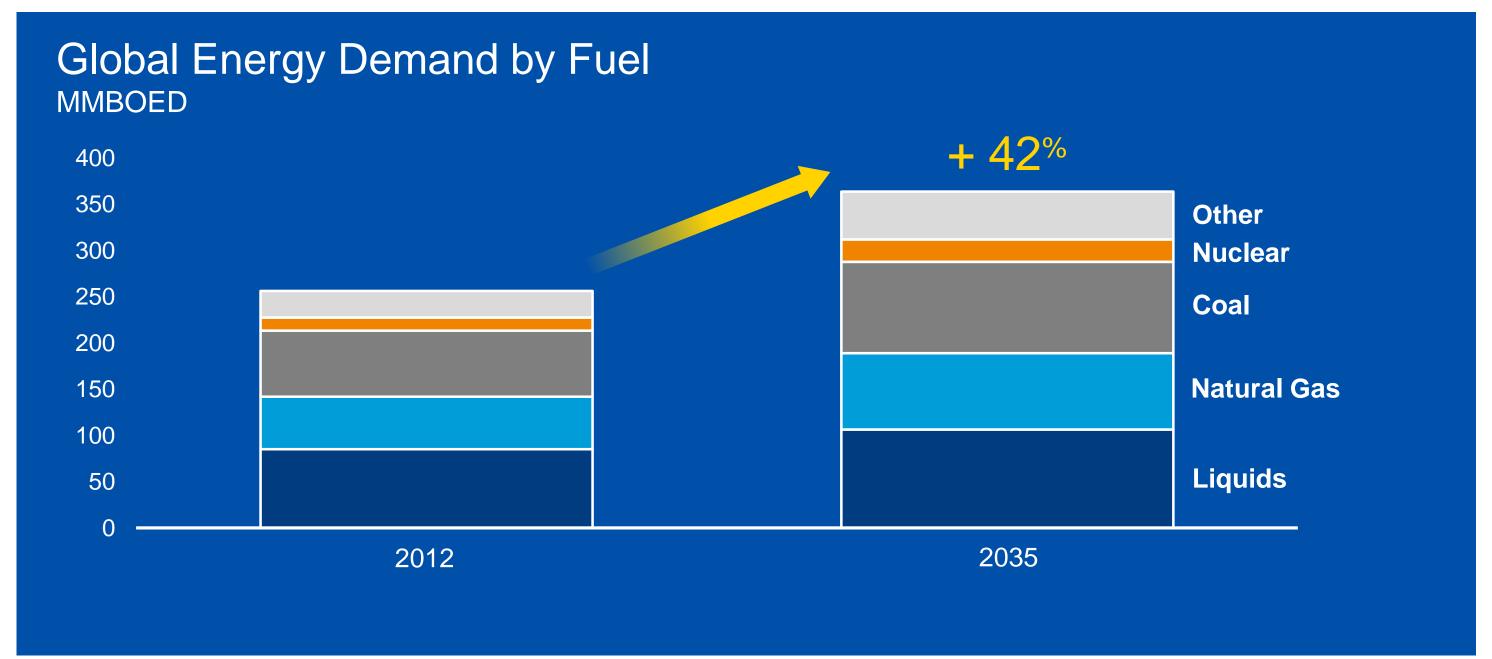
Renewables and Efficiency

Invest in profitable renewable energy and energy efficiency solutions



Global Oil and Gas Demand Remains Strong





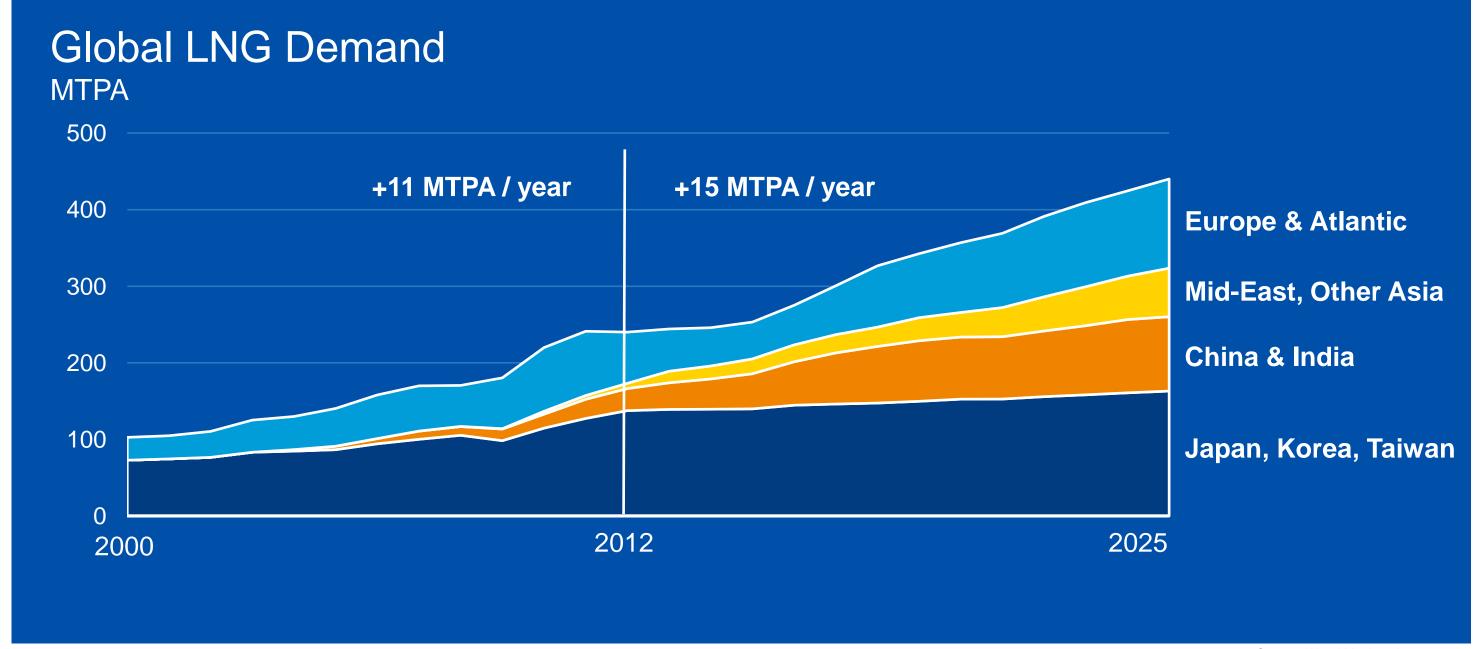
Source: EIA International Energy Outlook 2011.

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Pacific Basin Drives LNG Demand Growth

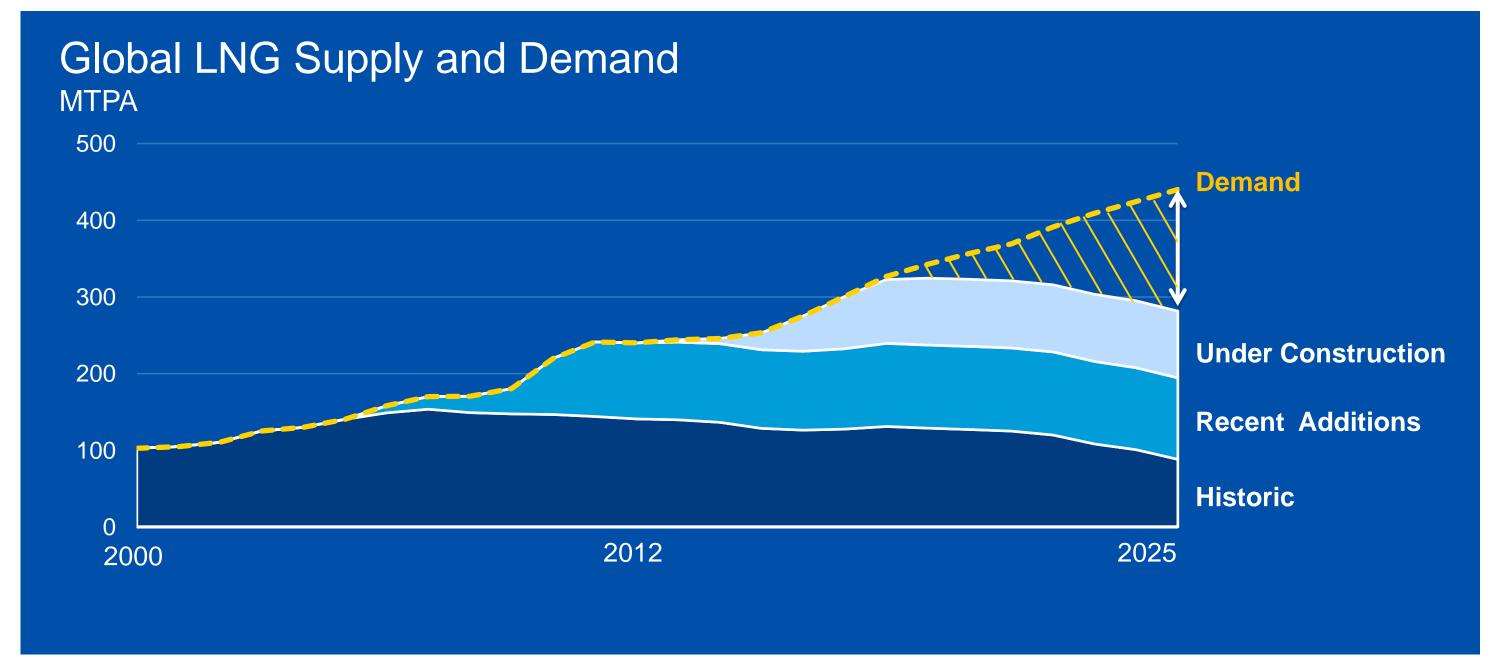


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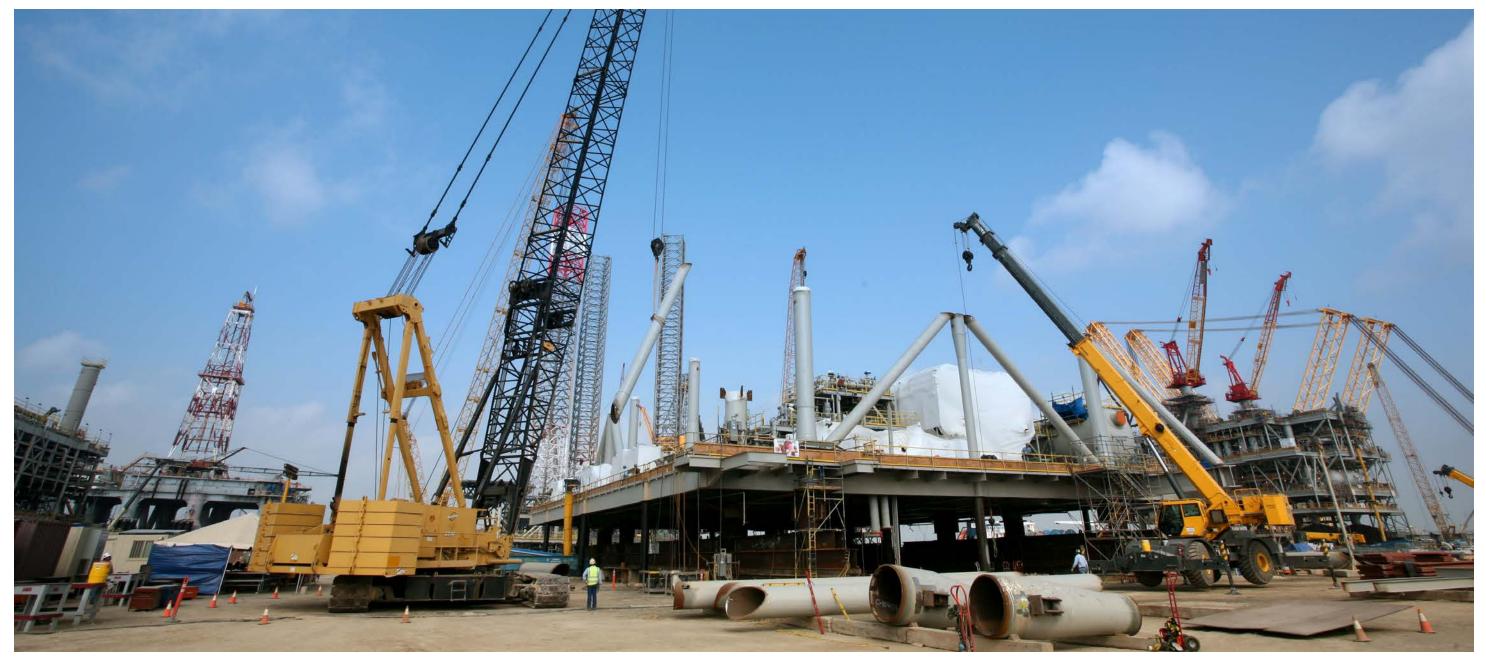
New Supplies Needed to Meet Demand





MCP Construction Progress





Increased Confidence in Future Growth



3.3 MMBOED on track

1.0 MMBOED

in construction and design

Momentum for growth beyond 2017

