



human energy®

2018 Scotia Howard Weil Energy Conference

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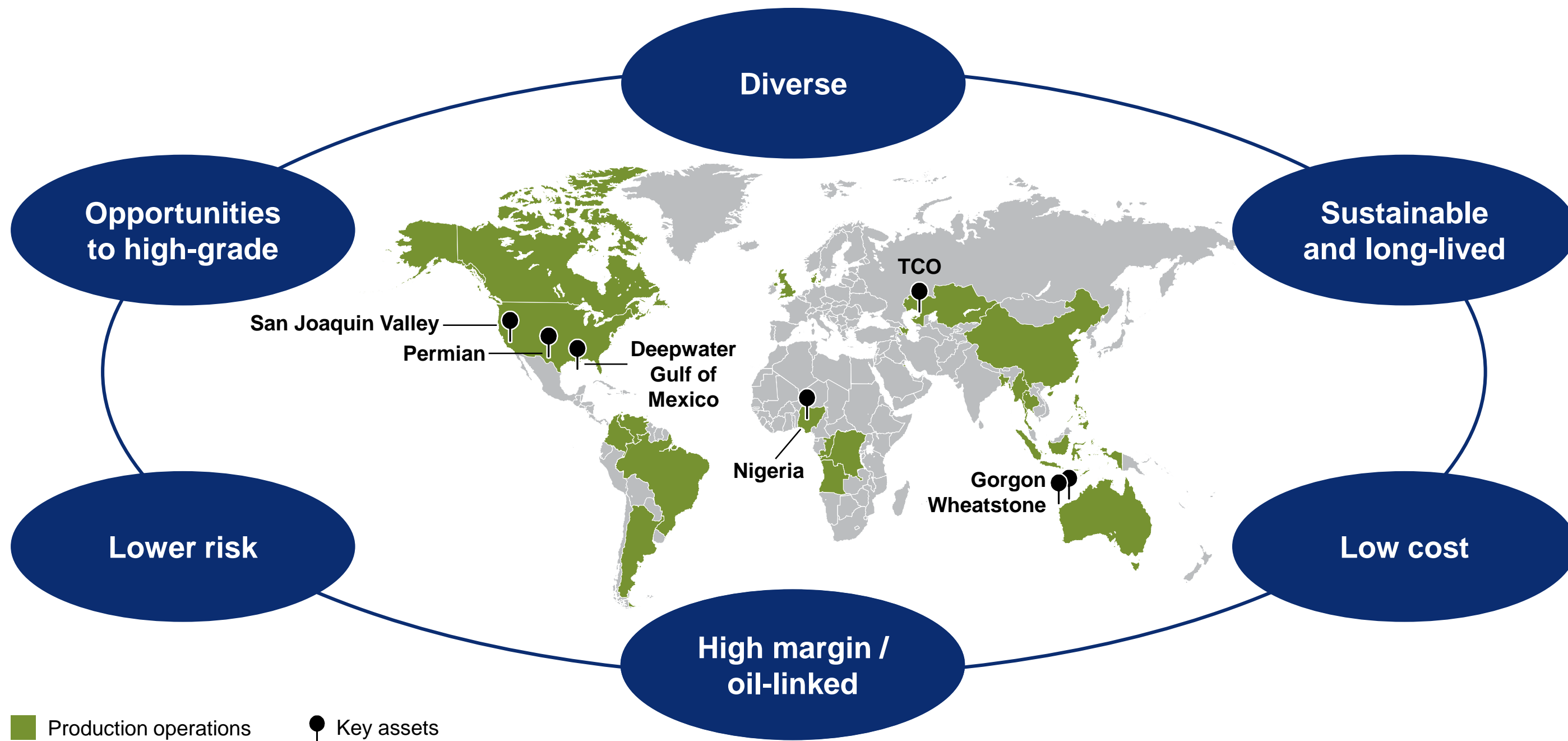
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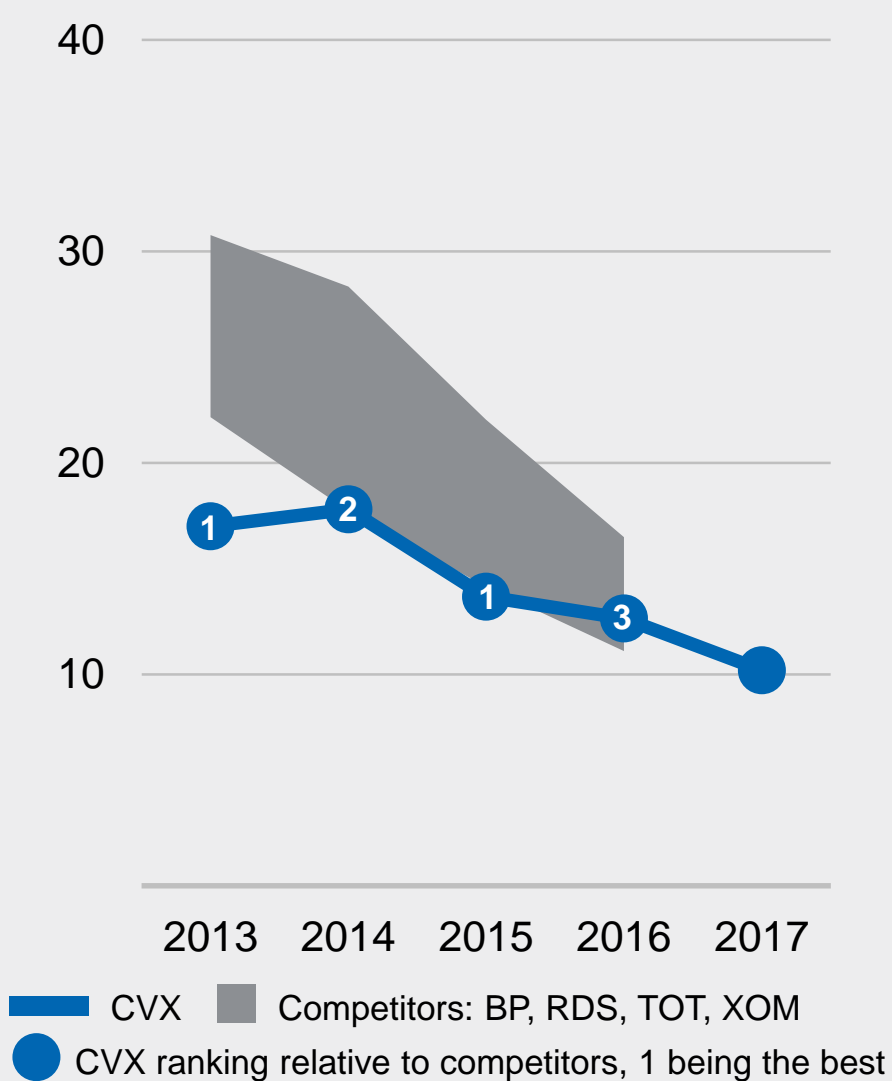
Advantaged upstream portfolio



Low cost

Production costs¹

\$/BOE



**Unit production cost
>40% lower**

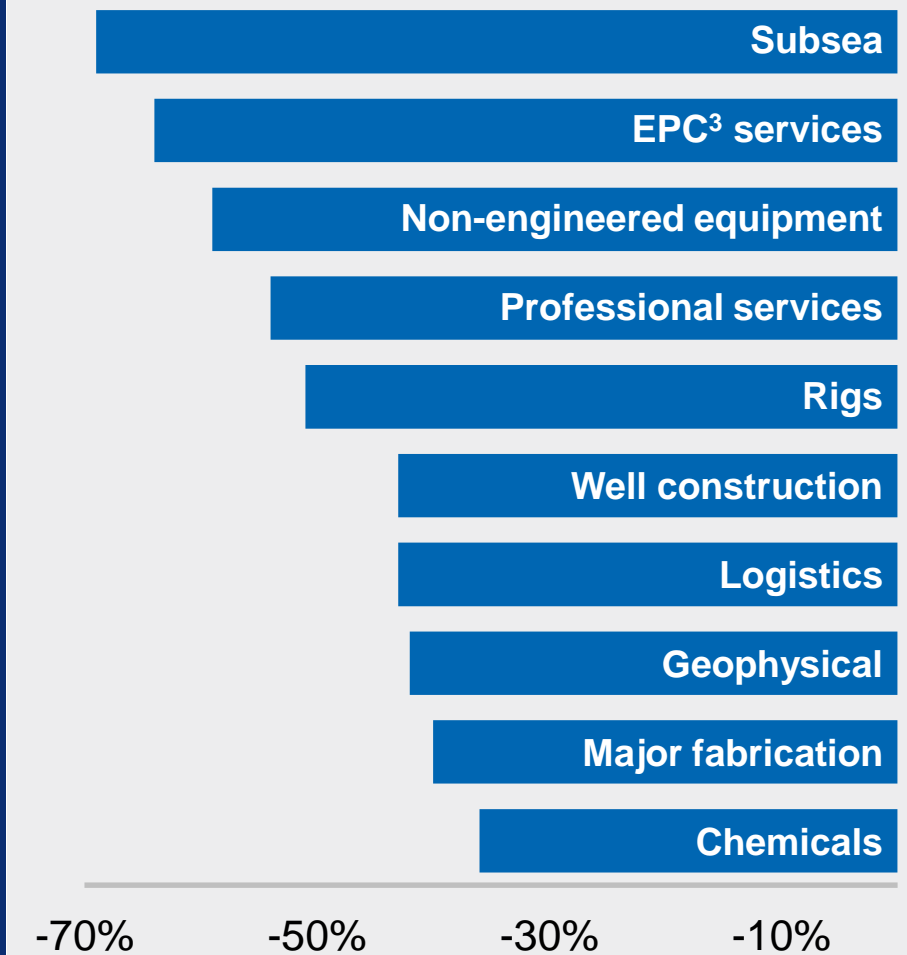
Capture market savings

Workforce reductions

Efficiency improvements

Production growth

Category spend reductions²

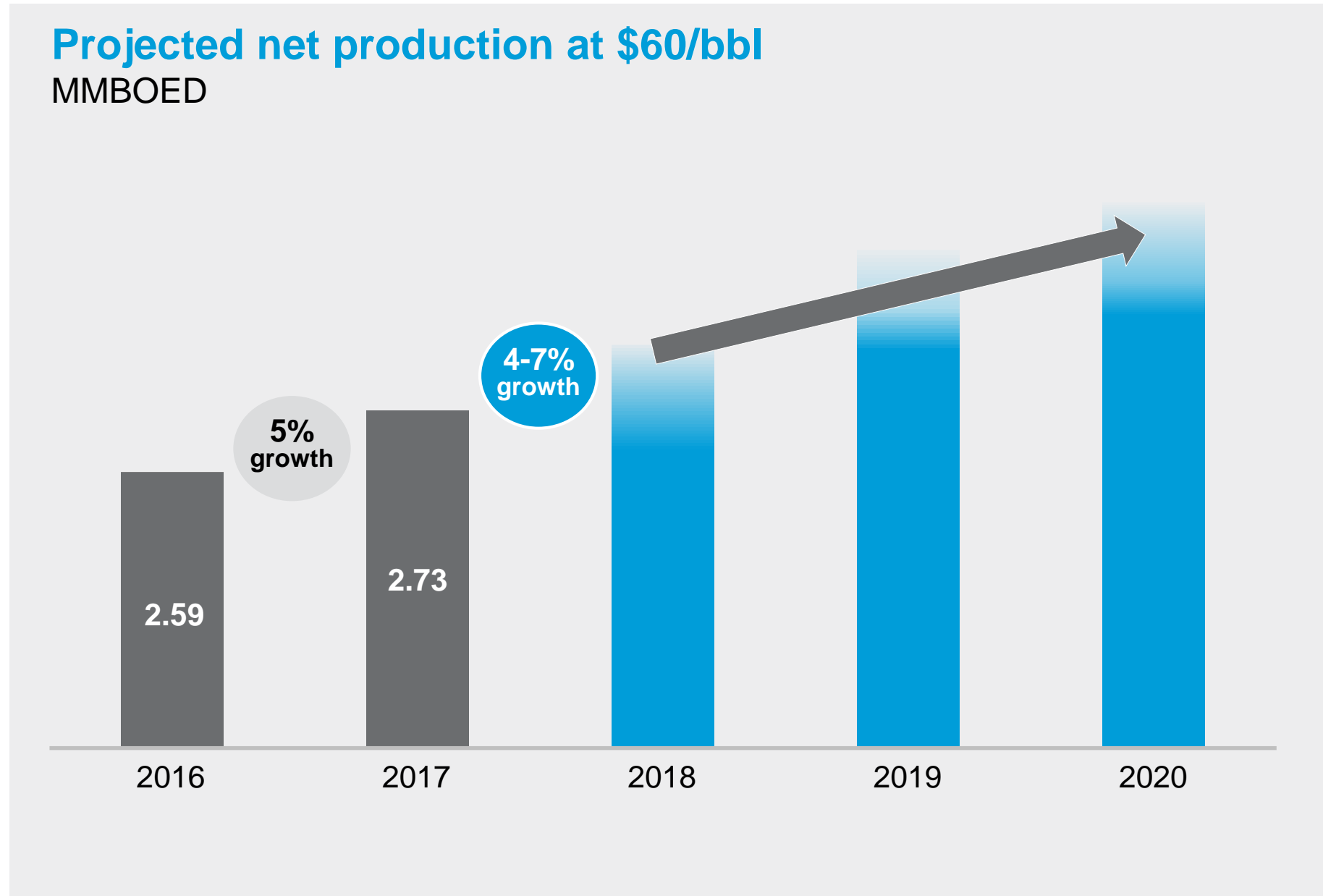


¹ Production costs per barrel sourced from Supplemental Information on Oil and Gas Producing Activities in Form 10-K, 20-F. Includes production expense, non-income taxes, and other income/expense. Excludes asset sales gains, LNG liquefaction, transportation and other non-oil & gas activities reported under the upstream segment. Includes affiliates. © 2018 Chevron Corporation



² Category spend reductions: Index base year 2014
³ EPC: Engineering, procurement & construction

Production growth at low C&E



Base¹ plus shale & tight

2–3% CAGR through 2022
with ~\$9–10B capital spend/yr²

- Uncertainties**
- Price effects
 - Status of PZ
 - Ramp-up pace of MCPs
 - Asset sales

¹ Base¹ reflects producing assets as of January 2018, less shale & tight and recent MCPs (Gorgon, Wheatstone, Jack / St. Malo, Chuandongbei, Angola LNG, Lianzi, Moho Nord, Mafumeira Sul, Alder, Bangka, Sonam and Hebron). Assumes PSC extensions.
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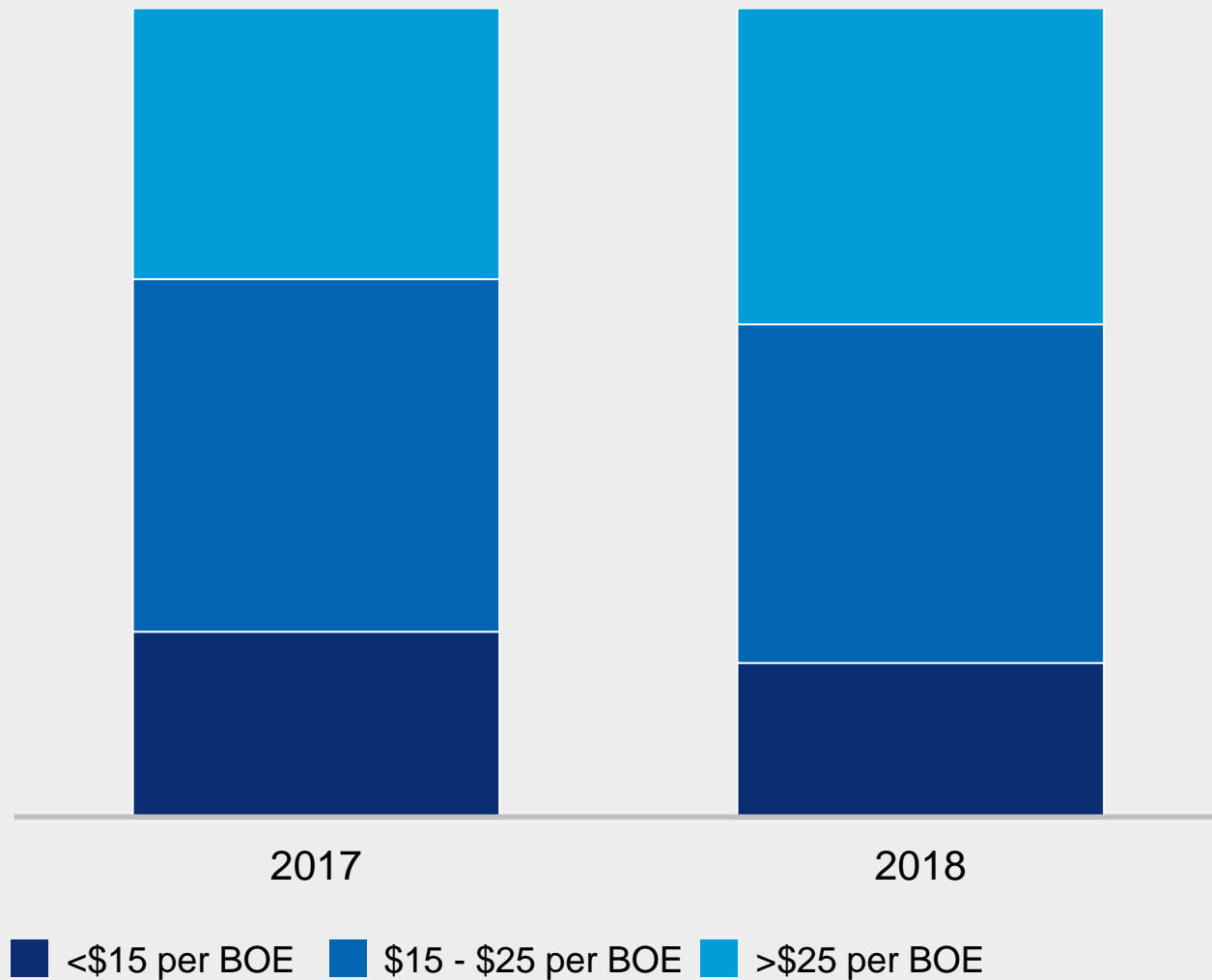


² Estimated production and C&E forecast are based on \$60/bbl Brent.
Note: \$60/bbl Brent is for illustrative purposes only and not necessarily indicative of Chevron's price forecast.

High margin

Projected upstream cash margin at \$60/bbl¹

Percentage of total net production



Highest margin barrels increase by more than 200 MBOED in 2018

Growth in margin & production in aggregate portfolio

¹ Estimated after-tax cash upstream cash margin at \$60/bbl Brent based on Chevron's internal analysis. Adds back impact of affiliate dividends.

Note: \$60/bbl Brent is for illustrative purposes only and not necessarily indicative of Chevron's price forecast.

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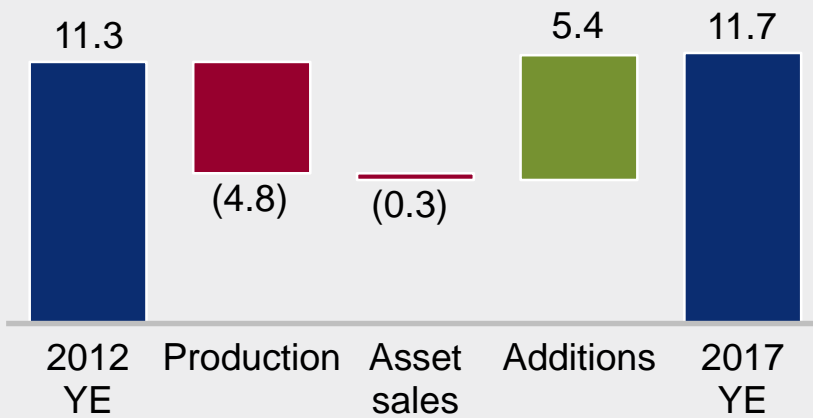


Sustainable resources

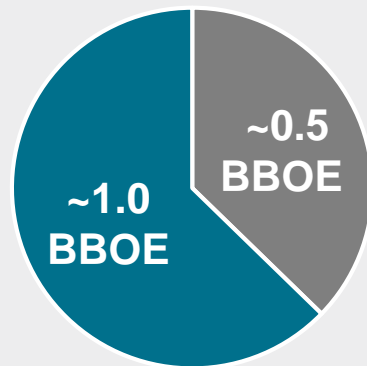
Reserves¹

5-year reserve replacement: **107%**

BBOE



2017 net reserve¹ additions



■ Shale & tight ■ Other

Replacing reserves while growing production

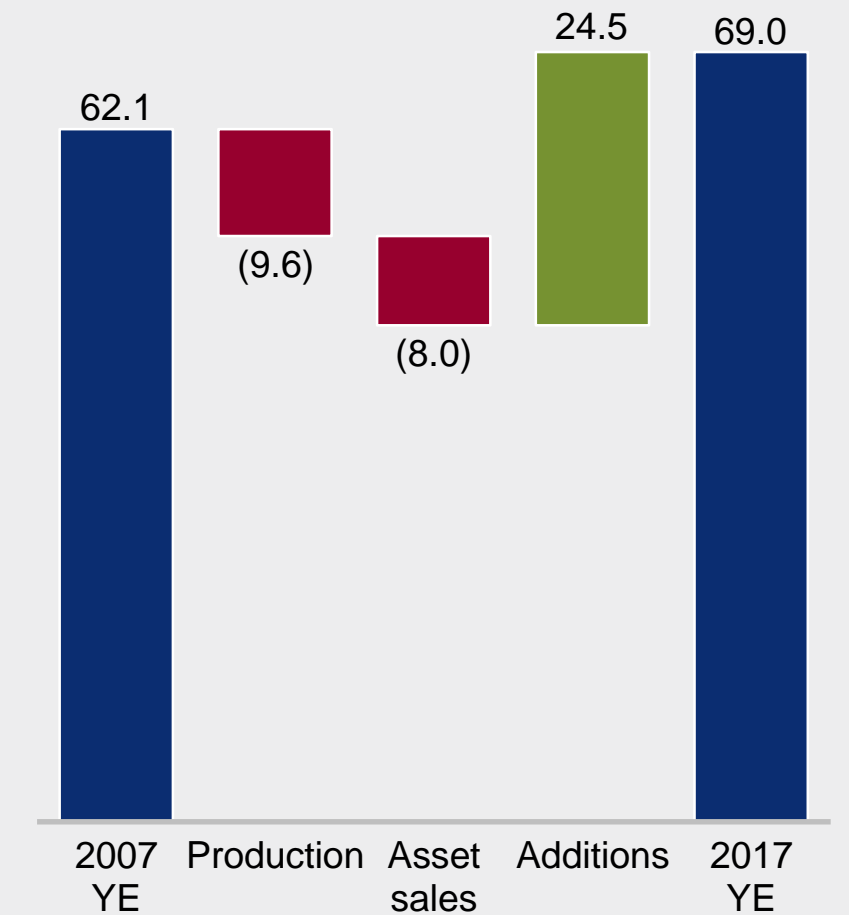
Shale & tight reserve additions replaced total 2017 production

Healthy resource base

Resources²

10-year resource replenishment: **171%**

BBOE



¹ Net proved reserves as defined in the 2017 Supplement to the Annual Report.

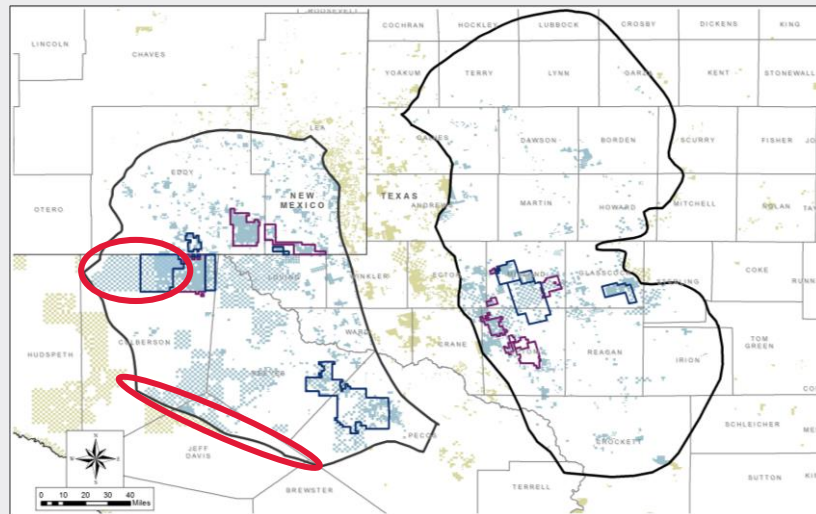
² Net unrisked resource as defined in the 2017 Supplement to the Annual Report.



Growing Permian value

Quality position

2.2 million net acres¹
 >80% no or low royalty



- Chevron acreage
- Chevron operated development
- Chevron non-operated development
- Added unconventional acreage

**Increased resource
 20% to 11.2 BBOE²**

Portfolio value increased

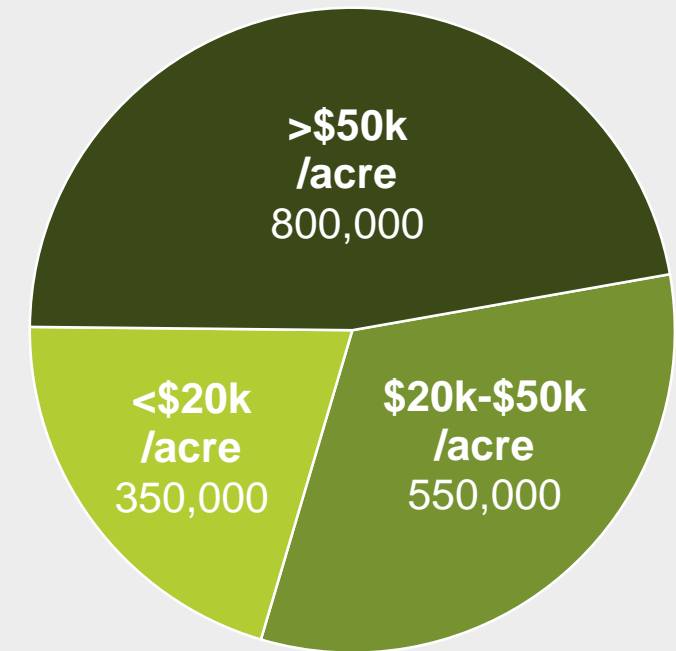
Stronger well performance

Lower costs

Higher realizations

Increase in net acres

Unconventional acreage by NPV³



Total Midland & Delaware

**1.7 million
 Net acres⁴**

¹ Net acres are net mineral acres.

² Increased resource 20% (relative to year-end 2016) to 11.2 BBOE references the 2017 net unrisks resource as defined in the 2017 Supplement to the Annual Report.

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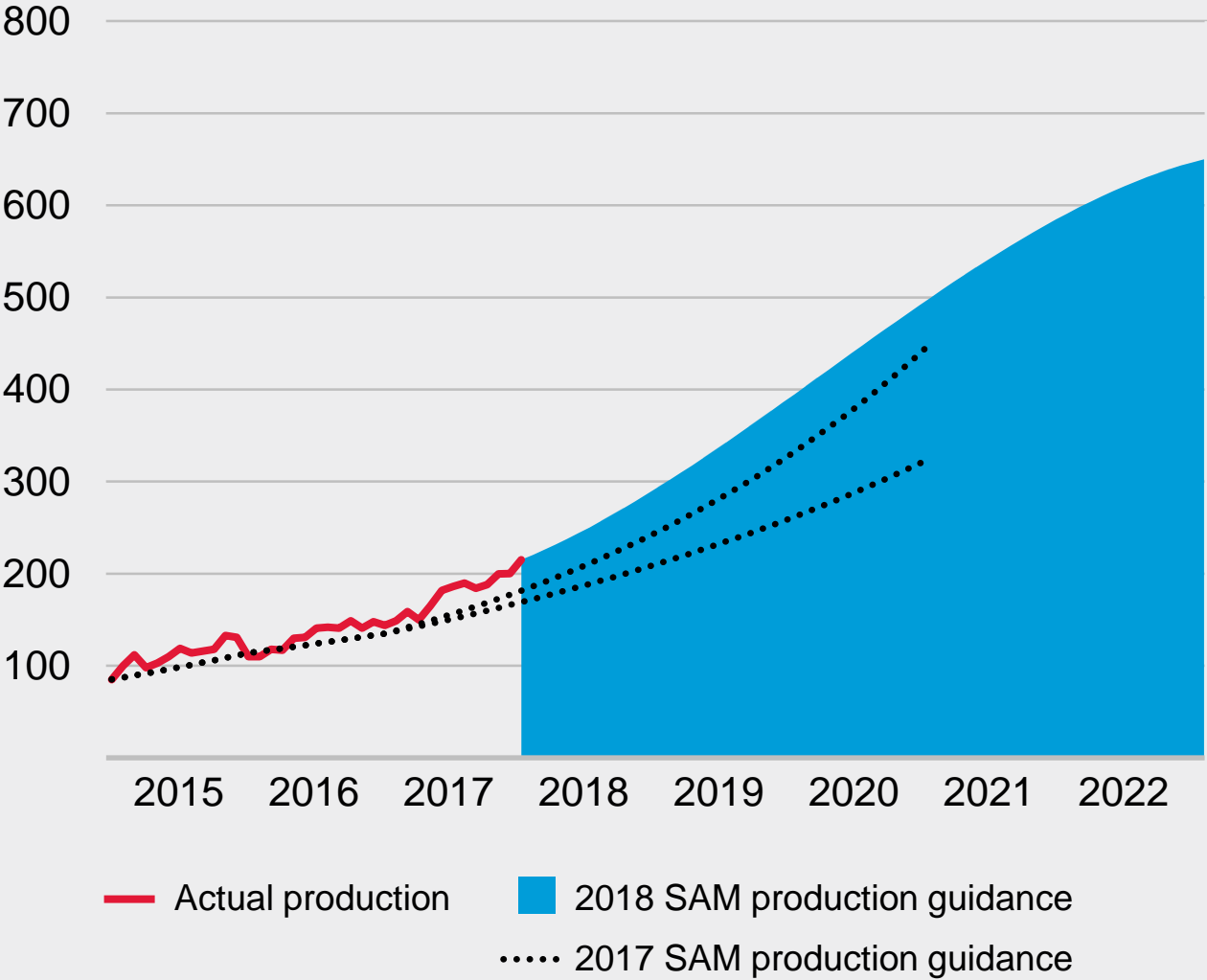
³ NPV calculated assuming simultaneous development of all assessed benches (fully costed) across all acreage, using flat real \$55 WTI, \$3 HH and \$28 NGL prices.

⁴ 1.7 million net acres in Midland and Delaware is prospective for shale & tight development. Note: All information as of 1Q 2018. \$55/bbl WTI, \$3 HH and \$28 NGL prices are for illustrative purposes only and not necessarily indicative of Chevron's price forecast.

Accelerating Permian unconventional production

Midland and Delaware Basin¹

Net MBOED



Efficient factory model and new basis of design delivering

Optimizing across value chain

Transacted acreage to create value; enables 900 more long-lateral wells

¹ Midland and Delaware Basin production reflects shale & tight production only; upside cases not depicted in graph.



Delivering Australian gas

Gorgon & Wheatstone
5 trains expected to
deliver ~400 MBOED net

2017 Gorgon results¹

Net production 157 MBOED

Cash margin \$32/BOE

DD&A \$22/BOE

Opex \$8/BOE

Wheatstone status

Train 2 start-up 2Q18

Domgas start-up 3Q18



Monetizing
~50 TCF
of resource²

Increasing reliability

Debottlenecking

Leverage existing facilities

¹ 2017 Gorgon results shows Chevron's net share and financials.

² Resources is 2017 net unrisks resource as defined in the 2017 Supplement to the Annual Report.



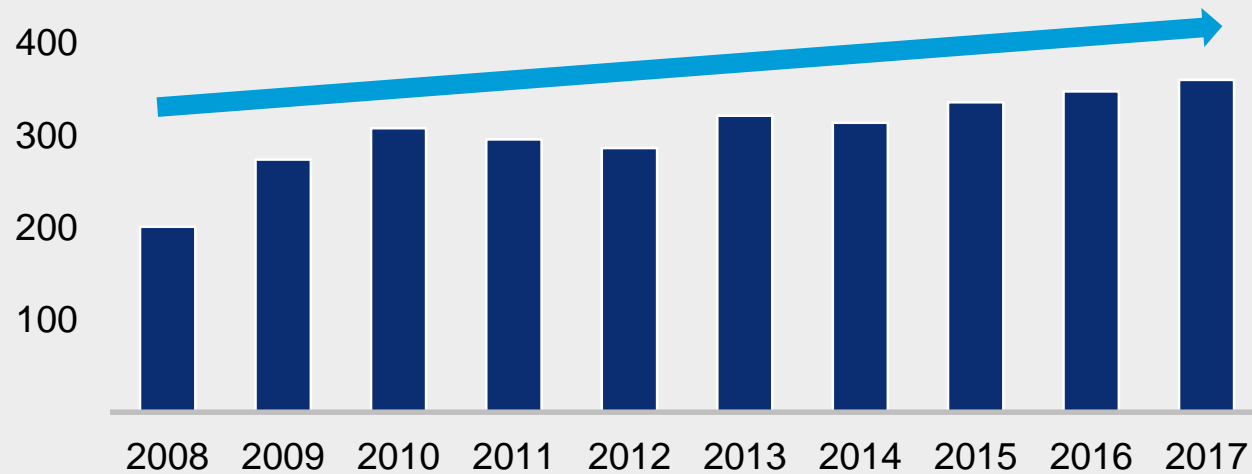
Developing Tengiz

Base business

- Strong earnings and cash flow
- Reliability of 98%¹
- Net production grew by 17% since 2010, including debottlenecking of Second Generation Plant
- Record production – three years in a row

TCO net production²

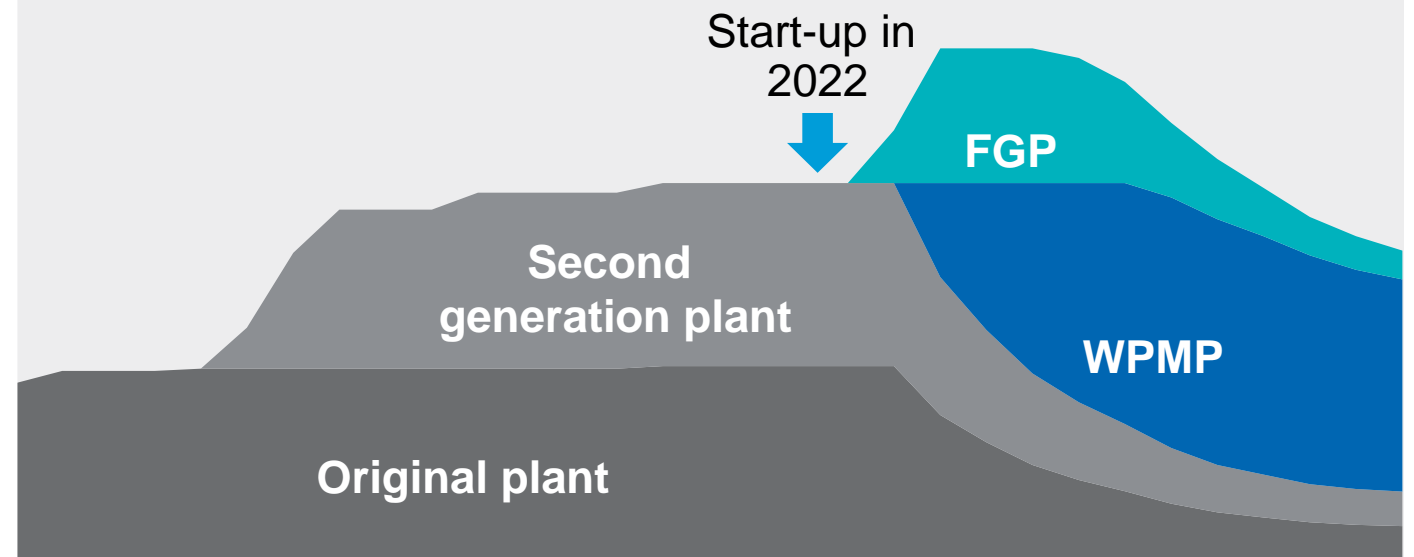
MBOED



FGP / WPMP³

- On track for first production in 2022
- FGP adds 260 MBOED capacity and increases production to ~1 MMBOED⁴
- WPMP mitigates base decline

Production profile



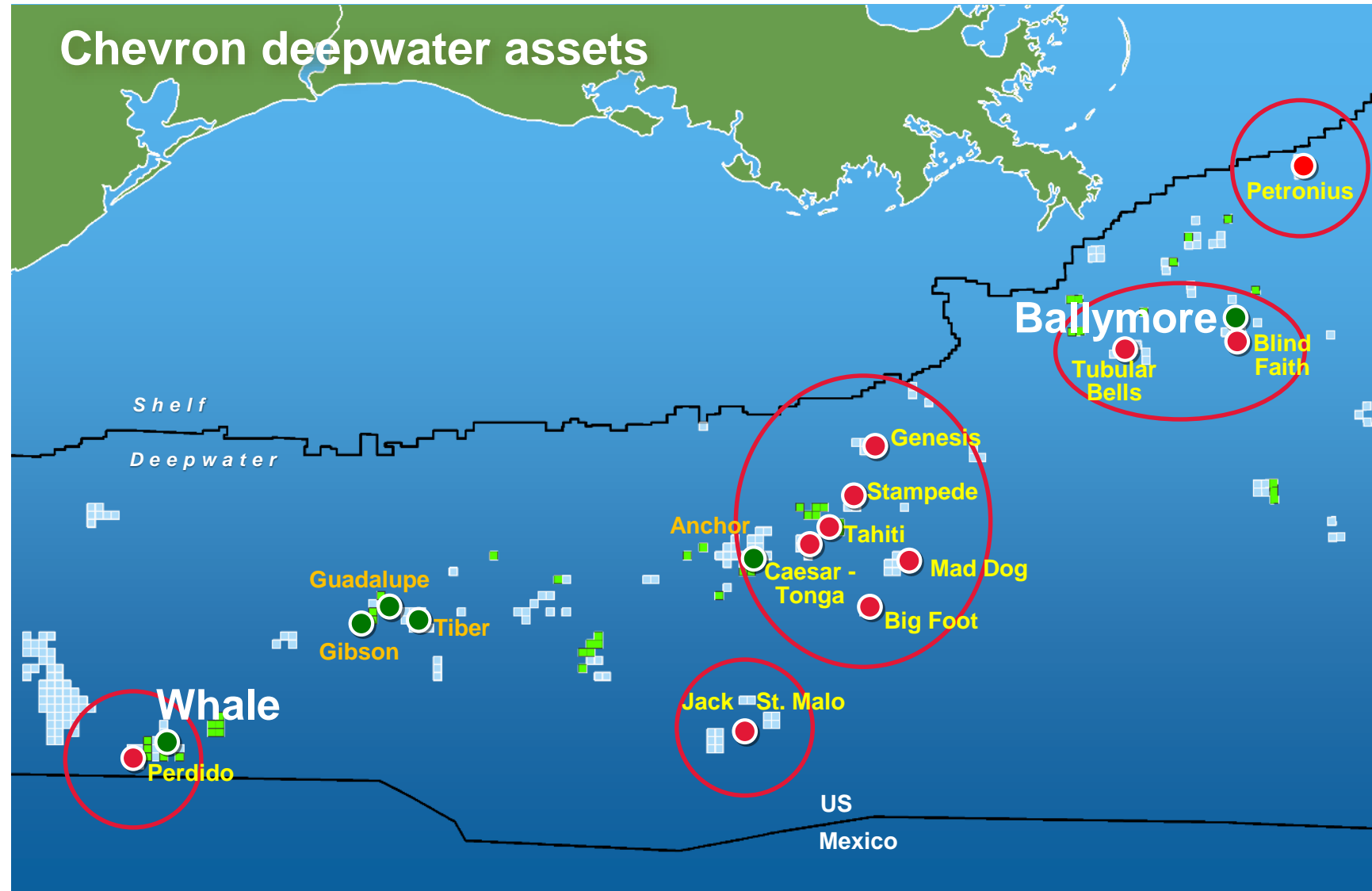
¹ Base business Production Reliability calculation: (actual production + planned losses) / (structural maximum production potential - uncontrollable losses).

² TCO net production shown is Chevron's share.
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³ FGP – Future Growth Project; WPMP – Wellhead Pressure Management Project
⁴ FGP addition to capacity and increases to production shown at 100%.

Active Gulf of Mexico



■ Chevron deepwater leases
 ■ Chevron leases acquired in 2017
 ● Producing assets and projects under development
 ● Discoveries
 Potential tie-back opportunities¹

Leveraging installed infrastructure

- Jack / St. Malo, Tahiti, Blind Faith and others
- Extending tie-back radius through technology

Future greenfield developments

- Anchor, Tigris
- Lowering development costs through efficiencies and standardization

Successful exploration

- Ballymore, Whale
- Potential tie-back opportunities

¹ Potential tie-back opportunities are not shown precisely to scale.
 Note: Map as of January 31, 2018



Winning in any environment

What we have

What we will do

What investors get

**Advantaged
portfolio**

**Sustainable
at lower prices**

**Strong
balance sheet**

**Grow
production
and cash
margins**

**Be
returns-driven
in capital
allocation**

Lower our cost structure

**Get more
out of assets**

**High-grade
portfolio**

**Superior total
shareholder return**

**Free cash flow
growth**

**#1 priority:
maintain and
grow dividend**



Q & A

