United States
Securities and Exchange Commission
Washington, D.C. 20549
Form 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended June 30, 2000

Texaco Inc.
(Exact name of the registrant as specified in its charter)

| Delaware |  |
| :---: | :---: |
| (State or other jurisdiction of <br> incorporation or organization) | $74-1383447$ <br> (I.R.S. Employer <br> Identification No.) |
| 2000 Westchester Avenue <br> White Plains, New York |  |
| (Address of principal executive offices) | (Zip Code) |

Registrant's telephone number, including area code (914) 253-4000

Texaco Inc. (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

As of July 31, 2000, there were 551,250,186 shares outstanding of Texaco Inc. Common Stock - par value \$3.125.

TEXACO INC.<br>FORM 10-Q<br>FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2000<br>Table of Contents

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PART I - FINANCIAL INFORMATION
TEXACO INC.
CONSOLIDATED STATEMENTS OF INCOME
(Millions of dollars, except per share data)

REVENUES

| Sales and services | \$22, 862 | \$15, 030 | \$11,776 | \$ | 8,116 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Equity in income of affiliates, interest, asset sales and other | 478 | 429 | 293 |  | 153 |
|  | 23,340 | 15,459 | 12,069 |  | 8,269 |
| DEDUCTIONS |  |  |  |  |  |
| Purchases and other costs | 18, 055 | 11,806 | 9,425 |  | 6,356 |
| Operating expenses | 1,268 | 1,109 | 678 |  | 550 |
| Selling, general and administrative expenses | 581 | 601 | 256 |  | 311 |
| Exploratory expenses | 113 | 210 | 60 |  | 80 |
| Depreciation, depletion and amortization | 875 | 726 | 391 |  | 365 |
| Interest expense | 231 | 245 | 109 |  | 124 |
| Taxes other than income taxes | 194 | 148 | 91 |  | 72 |
| Minority interest | 57 | 35 | 30 |  | 16 |
|  | 21,374 | 14,880 | 11,040 |  | 7,874 |
| Income before income taxes | 1,966 | 579 | 1,029 |  | 395 |
| Provision for income taxes | 767 | 107 | 404 |  | 122 |
| NET INCOME | \$ 1,199 | \$ 472 | \$ 625 | \$ | 273 |
| Per common share |  |  |  |  |  |
| Basic net income | \$ 2.19 | \$ 0.85 | \$ 1.14 | \$ | 0.50 |
| Diluted net income | \$ 2.19 | \$ 0.85 | \$ 1.14 | \$ | 0.50 |
| Cash dividends paid | \$ 0.90 | \$ 0.90 | \$ 0.45 | \$ | 0.45 |

See accompanying notes to consolidated financial statements.

TEXACO INC.
CONSOLIDATED BALANCE SHEETS
(Millions of dollars)


ASSETS
Current Assets
Cash and cash equivalents $\quad \$ 261$
Short-term investments - at fair value
Accounts and notes receivable, less allowance for doubtful accounts of $\$ 25$ million in 2000 and $\$ 27$ million in 1999
Inventories
Deferred income taxes and other current assets
Total current assets
Investments and Advances
Properties, Plant and Equipment - at cost
Less - Accumulated Depreciation, Depletion and Amortization
Net properties, plant and equipment
Deferred Charges
Total

| \$ 261 | \$ 419 |
| :---: | :---: |
| 35 | 29 |
| 4,789 | 4,060 |
| 1,422 | 1,182 |
| 325 | 273 |
| 6,832 | 5,963 |
| 6,485 | 6,426 |
| 33,816 | 36,527 |
| 18,412 | 20,967 |
| 15,404 | 15,560 |
| 1,033 | 1,023 |
| \$29,754 | \$28,972 |

IABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities
Short-term debt
Accounts payable and accrued liabilities
Trade liabilities
Accrued liabilities
Income and other taxes
Total current liabilities
Long-Term Debt and Capital Lease Obligations
Deferred Income Taxes
Employee Retirement Benefits
Deferred Credits and Other Non-current Liabilities
Minority Interest in Subsidiary Companies

## Total

Stockholders' Equity
Market auction preferred shares
Common stock (authorized: 850,000,000 shares, $\$ 3.125$ par value; 567,576,504 shares issued)

| \$ 559 | \$ 1,041 |
| :---: | :---: |
| 3,124 | 2,585 |
| 1,121 | 1,203 |
| 1,155 | 839 |
| 5,959 | 5,668 |
| 6,519 | 6,606 |
| 1,483 | 1,468 |
| 1,176 | 1,184 |
| 1,218 | 1,294 |
| 716 | 710 |
| 17,071 | 16,930 |
| 300 | 300 |
| 1,774 | 1,774 |
| 1,285 | 1,287 |
| 10,449 | 9,748 |
| (285) | (306) |
| (99) | (99) |
| (27) | (23) |
| 4 | 3 |
| (122) | (119) |
| 13,401 | 12,684 |
| 718 | 642 |
| 12,683 | 12,042 |
| \$29,754 | \$28,972 |
| ======= | $=$ |

See accompanying notes to consolidated financial statements.

TEXACO INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Millions of dollars)

CASH FLOWS FROM OPERATING ACTIVITIES
Net income
Reconciliation to net cash provided by (used in)
operating activities
Depreciation, depletion and amortization
Deferred income taxes
Exploratory expenses
Minority interest in net income
Dividends from affiliates, greater than
equity in income
Gains on asset sales
Changes in operating working capital Other - net

Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES
Capital and exploratory expenditures
Proceeds from asset sales
Purchases of investment instruments
Sales/maturities of investment instruments
Collection of note from affiliate
Net cash used in investing activities
CASH FLOWS FROM FINANCING ACTIVITIES
Borrowings having original terms in excess of three months

Proceeds
Repayments
Net increase (decrease) in other borrowings
Purchases of common stock
Dividends paid to the company's stockholders Common Preferred
Dividends paid to minority stockholders
Net cash used in financing activities
CASH AND CASH EQUIVALENTS
Effect of exchange rate changes on cash and cash equivalents
Increase (decrease) during period
Beginning of year
End of period

See accompanying notes to consolidated financial statements.

TEXACO INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Millions of dollars)


TEXACO INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1. Basis of Preparing Interim Financial Statements

The accompanying unaudited consolidated interim financial statements of Texaco Inc. have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission. We have condensed or omitted from these financial statements certain footnotes and other information included in our 1999 Annual Report on Form $10-\mathrm{K}$. You should read these unaudited condensed financial statements in conjunction with our 1999 Annual Report. Certain prior period amounts have been reclassified to conform to current year presentation. All dollar amounts are in millions, unless otherwise noted.

We have consistently applied the accounting policies described in our 1999
Annual Report on Form $10-\mathrm{K}$ in preparing the unaudited financial statements for the six-month and three-month periods ended June 30, 2000 and 1999. We have made all adjustments and disclosures necessary, in our opinion, to present fairly our results of operations, financial position and cash flows for such periods. These adjustments were of a normal recurring nature. The information is subject to year-end audit by independent public accountants.

The results for the interim periods are not necessarily indicative of trends or future financial results.

| For the six months ended June 30, |  | For the three months ended June 30, |  |
| :---: | :---: | :---: | :---: |
| 2000 | 1999 | 2000 | 1999 |
|  | - - | ---- |  |

Basic Net Income Per Common Share:

| Net income | \$ 1,199 | \$ 472 | \$ 625 | \$ 273 |
| :---: | :---: | :---: | :---: | :---: |
| Less: Preferred stock dividends | 7 | 23 | 4 | 10 |
| Net income available for common stock | \$ 1,192 | \$ 449 | \$ 621 | \$ 263 |
| Weighted average shares outstanding (thousands) | 543,334 | 526,965 | 542,770 | 527,700 |
| Basic net income per common share (dollars) | \$ 2.19 | \$ 0.85 | \$ 1.14 | \$ 0.50 |
| iluted Net Income Per Common Share: |  |  |  |  |
| Net income available for common stock | \$ 1,192 | \$ 449 | \$ 621 | \$ 263 |
| Adjustment for the dilutive effect of stock-based compensation | 2 | 2 | 1 | 1 |
| Income for diluted earnings per share | \$ 1,194 | \$ 451 | \$ 622 | \$ 264 |
| Weighted average shares outstanding (thousands) | 543,334 | 526,965 | 542,770 | 527,700 |
| Dilutive effect of stock-based compensation (thousands) | 1,611 | 2,675 | 1,642 | 2,536 |
| Weighted average shares outstanding for diluted computation (thousands) | 544,945 | 529,640 | 544,412 | 530,236 |
| Diluted net income per common share (dollars) | \$ 2.19 | \$ 0.85 | \$ 1.14 | \$ 0.50 |

Note 3. Segment Information

For the six months ended June 30,


For the six months ended June 30,

(Unaudited)

| \$ 859 | \$494 | \$ 1,353 | \$353 | \$ 477 | \$370 | \$ 847 | \$148 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 796 | 273 | 1,069 | 261 | 577 | 184 | 761 | 78 |
| 1,387 | 82 | 1,469 | 45 | 829 | 4 | 833 | 24 |
| 7,130 | 96 | 7,226 | 90 | 5,310 | 20 | 5,330 | 151 |
| 1,602 | 46 | 1,648 | -- | 919 | 24 | 943 | 1 |
| \$11,774 | \$991 | 12,765 | 749 | \$8,112 | \$602 | 8,714 | 402 |
|  |  | 5 | (2) |  |  | 9 | (1) |
|  |  | 2 | (122) |  |  | 3 | (128) |
|  |  | (996) | -- |  |  | (610) | -- |
|  |  | \$11,776 | \$625 |  |  | \$8,116 | \$273 |
|  |  | ======= | ==== |  |  | ====== | ==== |

## Assets as of



Exploration and production

| $\$ 8,325$ | $\$ 8,696$ |
| ---: | ---: |
| 5,792 | 5,333 |
| 3,326 | 3,714 |
| 9,219 | 8,542 |
| 1,800 | 1,297 |
| -------- |  |
| 28,462 | ---52, |
| 362 | 365 |
| 1,307 | 1,430 |
| $(377)$ | $(405)$ |
| ---- | ----- |
| $\$ 29,754$ | $\$ 28,972$ |
| $======$ | $======$ |

Note 4. Inventories

The inventory accounts of Texaco are presented below:


Note 5. Investments in Significant Equity Affiliates

## U.S. Downstream Alliances

Summarized unaudited financial information for Equilon, owned $44 \%$ by Texaco and $56 \%$ by Shell Oil Company, is presented below on a 100\% Equilon basis:

| Gross revenues | $\$ 21,186$ | $\$ 11,352$ | $\$ 11,229$ | $\$ 5,751$ |
| :--- | :--- | :--- | :--- | :--- |
| Income (loss) before income taxes | $\$ 18$ | $\$ 18$ | 48 | $\$$ |

The following table presents summarized unaudited financial information for Motiva on a $100 \%$ Motiva basis. Motiva is owned by Texaco, Saudi Refining, Inc. (a corporate affiliate of Saudi Aramco) and Shell Oil Company. Under the terms of the Limited Liability Agreement for Motiva, the ownership in Motiva is subject to annual adjustment through year-end 2005, based on the performance of the assets contributed to Motiva. Accordingly, the initial ownership in Motiva was adjusted effective as of January 1, 2000, so that currently, Texaco and Saudi Refining, Inc. each own just under $31 \%$ and Shell owns just under $39 \%$ of Motiva. These ownership percentages will be effective through year-end 2000. The Agreement provides that a final ownership percentage will be calculated at the end of 2005
Gross revenues
Income (loss) before income taxes

| For the six months ended June 30, |  |
| :---: | :---: |
| 2000 | 1999 |
| \$9,137 | \$4,965 |
| \$ 217 | \$ 20 |



We record income tax effects applicable to our share of Equilon's and Motiva's pre-tax results in our consolidated financial statements, since Equilon and Motiva are limited liability companies.

Summarized unaudited financial information for the Caltex Group of Companies, owned $50 \%$ by Texaco and $50 \%$ by Chevron Corporation, is presented below on a $100 \%$ Caltex Group basis:

|  | For the six months <br> ended June 30, | For the three months |
| :--- | :---: | :---: | :---: |
| ended June 30, |  |  |

## Note 6. Commitments and Contingencies

Information relative to commitments and contingent liabilities of Texaco is presented in Note 15, Other Financial Information, Commitments and Contingencies, pages 54-55, of our 1999 Annual Report.

It is impossible for us to determine the ultimate legal and financial liability with respect to contingencies and commitments. However, we do not anticipate that the aggregate amount of such liability in excess of accrued liabilities will be materially important in relation to our consolidated financial position or results of operations.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

The following table provides a summary of Texaco's net income and income before special items for the second quarter and first six months of 2000 and 1999. All dollar amounts are in millions, unless otherwise noted.

| For the six months <br> ended June 30, |  | For the three months |  |
| :---: | :---: | :---: | :---: |
| ended June 30, |  |  |  |

Our strong earnings performance during the quarter was driven by high crude oil prices and increased U.S. natural gas prices, reflecting strong worldwide demand and low industry inventories.

Our upstream operations contributed the greatest share of our earnings improvement during this period. During the quarter, the divestiture of several non-core producing assets added over $\$ 200$ million to our cash flow. We continue to be encouraged by the results of our exploration program as well as the progress on our major development activities. In addition, the Petronius field offshore in the Gulf of Mexico began producing on July 9 and our production there should grow to 20,000 barrels per day in October.

In the downstream, our overall results improved versus this year's first quarter but were below last year. While our refining results have improved in Europe and on the Gulf and East Coasts of the United States, the combination of high crude oil costs and the extremely competitive environment contributed to weak marketing margins in most areas. Margins in the Caltex region have been especially weak and, accordingly, our performance there has been disappointing. During the quarter, the sale of Equilon's Wood River refinery was completed, furthering our long term strategy of reducing our refining exposure.

Notwithstanding our strong earnings and cash flow, we continue to maintain a disciplined approach to our capital spending throughout the company.

Results for the second quarter and first six months of 2000 and 1999 are summarized in the following table. Details on special items are included in the segment analysis which follows this table. The following discussion of operating earnings is presented on an after-tax basis.

|  | For the six months ended June 30, |  | For the three months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 2000 | 1999 |
|  | (Unaudited) |  |  |  |
| Income before special items | \$1,243 | \$391 | \$641 | \$286 |
| Gains (losses) on major asset sales | (65) | (55) | 2 | (55) |
| Tax issues | 46 | 65 | -- | 54 |
| Inventory valuation adjustments | -- | 138 | -- | 55 |
| Employee benefits revision | 18 | -- | -- | -- |
| Reorganization, restructuring and employee separation costs | (12) | (67) | -- | (67) |
| Litigation issue | (17) | -- | (4) | -- |
| Net loss on Erskine pipeline | (14) | -- | (14) | -- |
| Special items | (44) | 81 | (16) | (13) |
| Net income | \$1,199 | \$472 | \$625 | \$273 |

OPERATING RESULTS
EXPLORATION AND PRODUCTION

| United States | For the six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
|  | -- | --- - |
| Operating income before special items | \$754 | \$165 |
| Special items | (107) | 21 |
| Operating income | \$647 | \$186 |


| 2000 | 1999 |
| :---: | :---: |
| \$393 | \$138 |
| (40) | 10 |
| \$353 | \$148 |

U.S. exploration and production earnings for the second quarter and first six months of 2000 were considerably better than last year due to higher crude oil and natural gas prices. Tight oil supplies caused second quarter WTI crude oil prices to average nearly $\$ 29.00$ per barrel. Our realized crude oil prices for the second quarter and first six months of 2000 were $\$ 24.90$ and $\$ 24.67$ per barrel, 95 percent and 125 percent higher than last year. Increased demand and low storage levels caused U.S. natural gas prices to rise. For the second quarter and first six months of 2000, average natural gas prices were $\$ 3.28$ and $\$ 2.86$ per MCF, 60 percent and 49 percent above last year.

Daily production decreased nine percent for the second quarter and eight percent for the first six months of the year. This expected reduction was due to natural field declines and sales of non-core producing properties. During the second quarter, we received $\$ 67$ million from these sales, bringing our total cash proceeds for the year to $\$ 330$ million.

Our operating expenses increased eight percent for the second quarter and six months as higher crude oil and natural gas prices led to higher utilities expenses and production taxes. Exploratory expenses for the second quarter and first six months of 2000 were $\$ 22$ million and $\$ 41$ million before tax, $\$ 16$ million and $\$ 51$ million below last year, reflecting reduced activities in the U.S.

Results for the first six months of 2000 included special charges of $\$ 107$ million, including $\$ 40$ million in the second quarter, for net losses on sales of non-core producing assets. This charge was comprised of write-downs of assets sold to their sales prices and related disposal costs, partially offset by gains on the sale of certain other assets. Results for the second quarter of 1999 included a special gain of $\$ 21$ million for the sale of our interest in several California fields. Also included in that quarter was a special charge of \$11 million for employee separation costs. See the section entitled, Reorganizations, Restructurings and Employee Separation Programs on page 14 of this Form 10-Q for additional information. Results for 1999 also included a first quarter special benefit of $\$ 11$ million for a production tax refund.

International

Operating income before special items Special items

Operating income

For the six months ended June 30,

| ---------------- |  |
| :--- | ---: |
| 2000 | 1999 |
| ---- | --- |
| $\$ 488$ | $\$ 62$ |
| 66 | $(2)$ |
| --- | --- |
| $\$ 554$ | $\$ 60$ |
| $===$ | $===$ |

For the three months ended June 30,

| 2000 | 1999 |
| :---: | :---: |
| \$195 | \$80 |
| 66 | (2) |
| \$261 | \$78 |

International exploration and production earnings for the second quarter and first six months of 2000 were significantly higher than last year due to higher crude oil prices and lower expenses. Market conditions have kept crude oil prices strong throughout the first six months. Our realized crude oil prices for the second quarter and first six months of 2000 were $\$ 23.64$ and $\$ 23.47$ per barrel, 72 percent and 102 percent higher than last year. Average natural gas prices were $\$ 1.44$ per MCF for the second quarter and $\$ 1.46$ per MCF for the first six months of 2000, 17 percent and seven percent above last year.

Daily production decreased 10 percent for the second quarter and five percent for the first six months due to scheduled maintenance and repairs in our U.K. North Sea operations, lower lifting entitlements for cost recovery in Indonesia as a result of higher crude oil prices and the sale of non-core producing properties. Production continues to increase in the Partitioned Neutral Zone and the Karachaganak field in the Republic of Kazakhstan. During the second quarter, we received proceeds of $\$ 137$ million from the sales of non-core producing properties.

In line with lower production, our operating expenses decreased eight percent for the second quarter and seven percent for the first six months of 2000. Exploratory expenses for the second quarter were $\$ 38$ million before tax, slightly lower than last year. Exploratory expenses for the first six months were $\$ 72$ million before tax, $\$ 46$ million lower than last year which included an unsuccessful exploratory well in a new offshore area of Trinidad.

Results for the second quarter of 2000 included a special benefit of $\$ 80$ million for net gains on the sale of non-core producing properties and a special charge of $\$ 14$ million for net losses resulting from the Erskine pipeline interruption in the U.K. North Sea. Results for the second quarter of 1999 included a special charge of $\$ 2$ million for employee separation costs. See the section entitled, Reorganizations, Restructurings and Employee Separation Programs on page 14 of this Form 10-Q for additional information.

REFINING, MARKETING AND DISTRIBUTION

| United States | For the six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Operating income before special items | \$93 | \$165 |
| Special items | (30) | (79) |
| Operating income | \$63 | \$ 86 |


| 2000 | 1999 |
| :---: | :---: |
| \$80 | \$111 |
| (35) | (87) |
| \$45 | \$ 24 |
| $=$ | === |

U.S. refining, marketing and distribution earnings before special items were lower than last year for both the second quarter and first six months. U.S. downstream activities are primarily conducted through Equilon Enterprises LLC, our western alliance with Shell Oil Company, and Motiva Enterprises LLC, our eastern alliance with Shell Oil Company and Saudi Refining, Inc.

During the second quarter and first six months of 2000, Equilon's earnings declined due to weak marketing and lubricant margins. Maintenance activity at the Puget Sound, Martinez and Wood River refineries adversely impacted results for both years. Marketing margins were depressed because pump prices lagged increases in supply costs in a very competitive market.

Motiva's results for the second quarter and first six months of 2000 benefited from improved East and Gulf Coast refining margins. Maintenance activities this year in both quarters at the Delaware City refinery and in the second quarter at the Port Arthur refinery adversely impacted results. Lower gasoline and distillate inventory levels and tight supplies due to industry refinery downtime helped refining margins. While refining results improved, marketing margins were negatively impacted by higher supply costs which were not fully recovered in the competitive market.

Results for the first six months of 2000 included net special charges of $\$ 30$ million, comprised of a second quarter charge of $\$ 31$ million for the loss on the sale of the Wood River refinery, a charge for a patent litigation issue of \$17 million, $\$ 4$ million in the second quarter, and a first quarter gain of $\$ 18$ million for an employee benefits revision. Results for the first six months of 1999 included net special charges of $\$ 79$ million. This was comprised of second quarter charges of $\$ 76$ million for asset write-downs to their estimated sales value due to the pending sales by Equilon of its El Dorado and Wood River refineries and $\$ 11$ million for alliance reorganization, restructuring and employee separation costs. Results for 1999 included a first quarter special benefit of $\$ 8$ million due to higher inventory values on March 31, 1999. This follows a fourth quarter 1998 charge of $\$ 34$ million to reflect lower prices on December 31, 1998 for inventories of crude oil and refined products.

| International | For the six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Operating income before special items | \$153 | \$ 221 |
| Special items | (12) | 150 |
| Operating income | \$141 | \$ 371 |



International refining and marketing earnings before special items for the second quarter of 2000 increased from last year. Refining results improved dramatically in Europe as margins improved in the U.K. and the Netherlands. However, marketing results declined due to increased costs and highly competitive market conditions in our European and Latin American areas of operation. Refining results in Latin America were nearly level with the second quarter of 1999. Operating results for our Caltex affiliate decreased due to lower marketing margins in the Asia-Pacific area.

Results for the first six months of 2000 declined due to weak marketing margins in the Caltex region, Latin America and Europe. Refining results were mixed as European and Asian margins improved, while increased crude costs negatively impacted refining margins in Panama.

Results for 2000 included first quarter special charges of $\$ 12$ million for employee separation costs. See the section entitled, Reorganizations, Restructurings and Employee Separation Programs on page 14 of this Form 10-Q for additional information. The second quarter of 1999 included a special gain of $\$ 54$ million for a Korean tax benefit, Caltex restructuring charges of $\$ 25$ million and employee separation costs in Europe and Latin America of $\$ 9$ million. Results for 1999 also included first and second quarter special benefits of $\$ 75$ million and $\$ 55$ million due to higher 1999 inventory values. This follows a fourth-quarter 1998 charge of $\$ 108$ million to reflect lower market prices on December 31, 1998 for inventories of crude oil and refined products, as well as additional charges recorded in prior years.

|  | For the six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Operating income before special items | \$20 | \$10 |
| Special items | -- | (3) |
| Operating income | \$20 | \$ 7 |


| For the three months ended June 30, |  |
| :---: | :---: |
| 2000 | 1999 |
|  |  |
| \$ -- | \$ 4 |
| -- | (3) |
| \$ -- | \$ 1 |
|  |  |

Operating results for our global gas and power operations for the first six months of 2000 benefited from the first quarter recovery of natural gas liquids prices which was not sustained in the second quarter. Results for 1999 included gains from several asset sales, including a gas gathering pipeline in the U.S. and our 50 percent interest in a U.K. retail gas marketing venture.

Results for the second quarter of 1999 included a special charge of $\$ 3$ million for employee separation costs. See the section entitled, Reorganizations, Restructurings and Employee Separation Programs on page 14 of this Form 10-Q for additional information.

OTHER BUSINESS UNITS
For the six months
ended June 30,

Our other business units mainly include our insurance operations. There were no significant items in these results.

CORPORATE/NON-OPERATING

|  | For the six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Results before special items | \$(263) | \$(230) |
| Special items | 39 | (6) |
| Total Corporate/Non-operating | \$(224) | \$(236) |


| 2000 | 1999 |
| :---: | :---: |
| \$(115) | \$(122) |
| (7) | (6) |
| \$(122) | \$(128) |

Corporate and non-operating expenses before special items for the second quarter benefited from a favorable prior period tax revision and lower interest expense. The first six months of 2000 included expenses for our Olympic sponsorship program and higher other corporate expenses. Results for the first six months of 1999 benefited from a $\$ 21$ million gain on the sale of marketable securities.

Results for the first six months of 2000 included a first quarter special benefit of $\$ 46$ million for favorable income tax settlements in the first quarter and a second quarter special charge of $\$ 7$ million for early extinguishment of debt associated with the anticipated sale of an offshore producing facility in the U.K. North Sea. Results for 1999 included a second quarter special charge of $\$ 6$ million for employee separation costs. See the section entitled, Reorganizations, Restructurings and Employee Separation Programs on page 14 of this Form 10-Q for additional information.

LIQUIDITY AND CAPITAL RESOURCES

Our cash, cash equivalents and short-term investments were $\$ 296$ million at June 30, 2000, compared with \$448 million at year-end 1999.

During the first six months of 2000, strong earnings from our operations provided cash of $\$ 2.0$ billion. We also had cash inflows of $\$ 490$ million from assets sales, primarily from the sale of several non-core producing properties. We spent $\$ 1.5$ billion on our capital and exploratory program, paid $\$ 550$ million in common, preferred and minority interest dividends and used $\$ 613$ million to reduce debt and repurchase common stock.

As of June 30, 2000, our ratio of total debt to total borrowed and invested capital was $34.6 \%$, compared with $37.5 \%$ at year-end 1999. At June 30, 2000, our long-term debt included $\$ 2.05$ billion of debt scheduled to mature within one year, which we have both the intent and ability to refinance on a long-term basis. During the first six months of 2000, our overall debt level decreased by $\$ 542$ million. This was comprised of debt repayments of $\$ 1,359$ million, increased commercial paper of $\$ 287$ million and the issuance of $\$ 530$ million of medium-term notes from our existing "shelf" registration

As of June 30, 2000, we maintained, but had not used, $\$ 2.05$ billion in revolving credit facilities that provide liquidity and support our commercial paper program. As of June 30, 2000, the total dollar amount of debt and equity securities remaining available for issuance and sale under our "shelf" registration statement is $\$ 1,445$ million.

In March 2000, we resumed purchasing common stock under the $\$ 1$ billion common stock repurchase program we initiated in March 1998. We purchased about \$70 million of common stock under this program during the first six months of 2000 and an additional \$58 million from July 1 through August 4, 2000. This brings our total purchases under this program, including $\$ 474$ million purchased during 1998, to about $\$ 600$ million. No shares were purchased under this program in 1999. We will continue to repurchase shares of common stock, subject to market conditions, through open market purchases or privately negotiated transactions.

We consider our financial position to be sufficiently strong to meet our anticipated future financial requirements.

REORGANIZATIONS, RESTRUCTURINGS AND EMPLOYEE SEPARATION PROGRAMS

On pages 26 and 27 of our 1999 Annual Report, we discussed our fourth quarter 1998 reorganizations, restructurings and employee separation programs. In 1998, we accrued $\$ 115$ million ( $\$ 80$ million, net of tax) for employee separations, curtailment costs and special termination benefits. During the second quarter of 1999, we expanded the employee separation programs and recorded an additional provision of $\$ 48$ million ( $\$ 31$ million, net of tax). Through June 30, 2000, cash payments totaled $\$ 149$ million and transfers to long-term obligations totaled $\$ 12$ million. We will pay the remaining obligations of $\$ 2$ million in future periods in accordance with plan provisions. Refer to our 1999 Annual Report for a further discussion of these programs.

During the first quarter of 2000, we announced an additional employee separation program for our international downstream, primarily our marketing operations in Brazil and Ireland. We accrued $\$ 17$ million ( $\$ 12$ million, net of tax) for employee separations, curtailment costs and special termination benefits for about 200 employees. These separation accruals are shown as selling, general and administrative expenses in the Consolidated Statements of Income. Through June 30, 2000, employee reductions totaled 91 . The remaining reductions will occur during the last half of this year. During the first six months of 2000 , we made cash payments of $\$ 2$ million and transfers to long-term obligations of $\$ 8$ million. We will pay the remaining obligations of $\$ 7$ million in future periods in accordance with plan provisions.

In June 1998, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) 133, "Accounting for Derivative Instruments and Hedging Activities." In June 1999, the FASB issued SFAS 137, which deferred the effective date of SFAS 133. This was followed in June 2000 by the issuance of SFAS 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities," which amends SFAS 133. SFAS 133 and 138 establishes accounting and reporting standards for derivative financial instruments. The standards require that all derivative financial instruments be recorded on the Consolidated Balance Sheets at their fair value. Changes in fair value of derivatives will be recorded each period in earnings or other comprehensive income, depending on whether a derivative is designated as part of a hedge transaction and, if it is, the type of hedge transaction. We will adopt these standards effective January 1, 2001 and are currently assessing the effects of adoption.

CAPITAL AND EXPLORATORY EXPENDITURES

Worldwide capital and exploratory expenditures, including our share of affiliates, were $\$ 1,769$ million for the first six months of 2000 , compared with \$1,458 million for 1999.

Led by a 57 percent increase in our international segment, total upstream expenditures increased 24 percent as we continued to focus on high-margin, high-impact projects. Investment continued in the Malampaya natural gas project in the Philippines and the Karachaganak field in Kazakhstan. In addition to spending on these projects, expenditures for platform development work continued on the Captain B project in the U.K. North Sea. In the United States, upstream spending decreased by 17 percent primarily due to the completion, last year, of the Gemini project in the Deepwater Gulf of Mexico.

In the United States downstream, refinery expenditures declined as we continued to reduce our exposure to the refining business with Equilon's sale of the El Dorado refinery in November of 1999 and the Wood River refinery in June of 2000. Internationally, expenditures decreased due to the completion of a project at the Pembroke refinery last year and lower marketing investments in Latin America.

Expenditures for global gas and power more than doubled from last year primarily from the purchase of a 20 percent interest in Energy Conversion Devices, Inc., which develops and commercializes enabling technologies for use in the fields of alternative energy and information technologies. This investment further advances our goal to be a leader in the development and commercialization of advanced, environmentally-smart alternative energy technologies.

FORWARD-LOOKING STATEMENTS

Portions of the foregoing discussion contain a number of "forward-looking statements" within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. In particular, statements made concerning our expected performance and financial results in future periods are based on our current expectations and beliefs and are subject to a number of known and unknown risks and uncertainties. This could cause actual results to differ materially from those described in the "forward-looking statements." The following factors known to us, among other factors, could cause our actual results to differ materially from those described in the "forward-looking statements": incorrect estimation of reserves; inaccurate seismic data; mechanical failures; decreased demand for crude oil, natural gas, motor fuels and other products; worldwide and industry economic conditions; inaccurate forecasts of crude oil, natural gas and petroleum product prices; increasing price and product competition; price fluctuations; and higher costs, expenses and interest rates. In addition, you are encouraged to review our latest reports filed with the Securities and Exchange Commission, including our 1999 Annual Report on Form 10-K filed with the SEC on March 24, 2000, which describes a number of additional risks and uncertainties that could cause actual results to vary materially from those listed in the "forward-looking statements" made in this Quarterly Report on Form 10-Q.

We are exposed to the following types of market risks:
o The price of crude oil, natural gas and petroleum products
o The value of foreign currencies in relation to the U.S. dollar
o Interest rates
We use derivative financial instruments, such as futures, forwards, options and swaps, in managing these risks. There were no material changes during the first six months of 2000 in our exposures to loss from possible future changes in the price of crude oil, natural gas and petroleum products, the value of foreign currencies in relation to the U. S. dollar or interest rates.

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## Item 1. Legal Proceedings

We have provided information about legal proceedings pending against Texaco in Note 6 to the Consolidated Financial Statements of this Form 10-Q, in Item 1 of our first quarter 2000 Form 10-Q and in Item 3 of our 1999 Annual Report on Form 10-K. Note 6 of this Form 10-Q, Item 1 of our first quarter 2000 Form 10-Q and Item 3 of our 1999 Form 10-K are incorporated here by reference.

Item 5. Other Information

| For the ende |  | For the three months ended June 30, |  |
| :---: | :---: | :---: | :---: |
| 2000 | 1999 | 2000 | 1999 |
| (Millions of dollars) <br> (Unaudited) |  |  |  |

## CAPITAL AND EXPLORATORY EXPENDITURES

Exploration and production


| For the six months ended June 30, |  | For the three months ended June 30, |  |
| :---: | :---: | :---: | :---: |
| 2000 | 1999 | 2000 | 1999 |
| (Unaudited) |  |  |  |

OPERATING DATA

Exploration and Production
United States
Net production of crude oil and natural gas liquids (MBPD)
Net production of natural gas - available for sale (MMCFPD)

Total net production (MBOEPD)
Natural gas sales (MMCFPD)
Average U.S. crude (per bbl)
Average U.S. natural gas (per mcf)
Average WTI (Spot) (per bbl)
Average Kern (Spot) (per bbl)

| 371 | 404 | 364 | 399 |
| :---: | :---: | :---: | :---: |
| 1,355 | 1,483 | 1,349 | 1,479 |
| 597 | 651 | 589 | 646 |
| 3,724 | 3,295 | 4,054 | 3,015 |
| \$24.67 | \$10.95 | \$24.90 | \$12.80 |
| \$ 2.86 | \$ 1.92 | \$ 3.28 | \$ 2.05 |
| \$28.94 | \$15.44 | \$28.97 | \$17.66 |
| \$23.00 | \$ 9.49 | \$23.17 | \$11.26 |

International
Net production of crude oil and natural gas liquids (MBPD)
Europe
Indonesia
Partitioned Neutral Zone Other

Total
Net production of natural gas - available for sale (MMCFPD)
Europe
Colombia
Other
Total

Total net production (MBOEPD)
Natural gas sales (MMCFPD)
Average International crude (per bbl)
Average International natural gas (per mcf)
Average U.K. natural gas (per mcf)

| 120 | 136 | 98 | 143 |
| :---: | :---: | :---: | :---: |
| 124 | 165 | 124 | 150 |
| 135 | 119 | 136 | 121 |
| 68 | 67 | 64 | 69 |
| 447 | 487 | 422 | 483 |
| 248 | 265 | 205 | 244 |
| 197 | 157 | 188 | 160 |
| 148 | 111 | 145 | 112 |
| 593 | 533 | 538 | 516 |
| 546 | 576 | 512 | 569 |
| 626 | 557 | 567 | 549 |
| \$23.47 | \$11.60 | \$23.64 | \$13.73 |
| \$ 1.46 | \$ 1.37 | \$ 1.44 | \$ 1.23 |
| \$ 2.32 | \$ 2.39 | \$ 2.27 | \$ 2.17 |
| \$ 1.03 | \$ 0.62 | \$ 1.12 | \$ 0.59 |

Worldwide

Total worldwide net production (MBOEPD)

| 1,143 | 1,227 | 1,101 | 1,215 |
| :--- | :--- | :--- | :--- |


| For the six months ended June 30, |  | For the three months ended June 30, |  |
| :---: | :---: | :---: | :---: |
| 2000 | 1999 | 2000 | 1999 |
| (Unaudited) |  |  |  |

## OPERATING DATA

Refining, Marketing and Distribution

## United States

Refinery input (MBPD)

## Equilon area

Motiva area
Total
Refined product sales (MBPD)

## Equilon area

Motiva area Other

Total

## International

Refinery input (MBPD)
Europe
Caltex area
Latin America/West Africa

## Total

Refined product sales (MBPD)


| 286 | 369 | 295 | 373 |
| :---: | :---: | :---: | :---: |
| 270 | 307 | 279 | 313 |
| 556 | 676 | 574 | 686 |
| 725 | 641 | 760 | 710 |
| 353 | 378 | 365 | 376 |
| 318 | 299 | 344 | 291 |
| 1,396 | 1,318 | 1,469 | 1,377 |

Caltex area
Latin America/West Africa Other

Total

| 375 | 367 | 385 | 368 |
| ---: | ---: | :---: | ---: |
| 354 | 427 | 361 | 416 |
| 58 | 73 | 64 | 72 |
| -------- | --- |  |  |
| 787 | 867 | 810 | 856 |
|  |  |  |  |
| 626 | 619 | 616 | 601 |
| 588 | 667 | 563 | 663 |
| 457 | 489 | 466 | 501 |
| 92 | 93 | 91 | 82 |
| ------ | ---- | ---7 |  |
| 1,763 | 1,868 | 1,736 | 1,847 |

(a) Exhibits

- (12) Computation of Ratio of Earnings to Fixed Charges of Texaco on a Total Enterprise Basis.
-- (20) Copy of Texaco Inc.'s Annual Report on Form 10-K for the fiscal year ended December 31, 1999 (including portions of Texaco Inc.'s Annual Report to Stockholders for the year 1999), dated March 24, 2000, and a copy of Texaco Inc.'s Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2000, dated May 8, 2000, both incorporated herein by reference, SEC File No. 1-27.
-- (27) Financial Data Schedule (included only in the electronic filing of this document).
b) Reports on Form 8-K:

During the second quarter of 2000, we filed a Current Report on Form 8-K for the following event:

1. April 25, 2000

Item 5. Other Events -- reported that Texaco issued an Earnings Press Release for the first quarter of 2000.

$$
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$$

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

> Texaco Inc.
(Registrant)

By: George J. Batavick (Comptroller)
By:
Michael H. Rudy
(Secretary)

COMPUTATION OF RATIO OF EARNINGS TO FIXED CHARGES
OF TEXACO ON A TOTAL ENTERPRISE BASIS (UNAUDITED) FOR THE SIX MONTHS ENDED JUNE 30, 2000 AND
FOR EACH OF THE FIVE YEARS ENDED DECEMBER 31, 1999
(Millions of dollars)
For the Six
Months Ended
June 30, 2000

| 1999 | 1998 | 1997 | 1996 | 1995 |
| :---: | :---: | :---: | :---: | :---: |

Income from continuing operations, before provision or benefit for income taxes and cumulative effect of accounting changes effective 1-1-98 and 1-1-95..
Dividends from less than $50 \%$ owned companies more or (less) than equity in net income.
Minority interest in net income
\$2, 072
145
57
8
----
2,282
-----

Fixed charges
Items charged to income
Interest charges...
Interest factor attributable to operating lease rentals

282
Preferred stock dividends of subsidiaries
guaranteed by Texaco Inc
Total items charged to income
Interest capitalized
Interest on ESOP debt guaranteed by Texaco Inc.
Total fixed charges

Earnings available for payment of fixed charges
(Total earnings + Total items charged to income)
Ratio of earnings to fixed charges of Texaco
on a total enterprise basis.
\$1,955 \$
892
-
56
-
--9
-97
\$3,514
$(11)$
68
25
-----
3,596
-----

3,596
-----
\$1, 201
\$3,450 \$1,201
54

1,289
------


760
14
----
802
\$2, 049
=====

| 6.43 | 3.91 | 2.11 | 6.04 | 5.75 | 2.55 |
| :---: | :---: | :---: | :---: | :---: | :---: |

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM TEXACO INC.'S 2000 QUARTERLY REPORT ON FORM 10-Q FOR THE QUARTER ENDED JUNE 30, 2000 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

```
6-MOS
        JUN-30-2000
        JAN-1-2000
        JUN-30-2000
        261
            35
            4,814
                    25
                1,422
            6,832
                                    33,816
            18,412
            29,754
        5,959
            0
                        6,519
                    300
                    2,056
                10,327
29,754
                                    22,862
            23,340 18,055
            19,323
            1,820
            0
            231
            1,966
            767
            0
            1,199
            2.19
            2.19
```

