

# Fourth Quarter 2008 Earnings Conference Call and Webcast

January 30, 2009

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### **Cautionary Statement**

#### CAUTIONARY STATEMENT RELEVANT TO FORWARD-LOOKING INFORMATION FOR THE PURPOSE OF "SAFE HARBOR" PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This presentation of Chevron Corporation contains forward-looking statements relating to Chevron's operations that are based on management's current expectations, estimates and projections about the petroleum, chemicals and other energy-related industries. Words such as "anticipates," "expects," "intends," "plans," "targets," "projects," "believes," "seeks," "schedules," "estimates," "budgets" and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, some of which are beyond our control and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. The reader should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Unless legally required, Chevron undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

Among the important factors that could cause actual results to differ materially from those in the forward-looking statements are crude-oil and natural-gas prices; refining, marketing and chemicals margins; actions of competitors; timing of exploration expenses; the competitiveness of alternate energy sources or product substitutes; technological developments; the results of operations and financial condition of equity affiliates; the inability or failure of the company's joint-venture partners to fund their share of operations and development activities; the potential failure to achieve expected net production from existing and future crude-oil and natural-gas development projects; potential delays in the development, construction or start-up of planned projects; the potential disruption or interruption of the company's net production or manufacturing facilities or delivery/transportation networks due to war, accidents, political events, civil unrest, severe weather or crude-oil production quotas that might be imposed by OPEC (Organization of Petroleum Exporting Countries); the potential liability for remedial actions or assessments under existing or future environmental regulations and litigation; significant investment or product changes under existing or future environmental statutes, regulations and litigation; the potential liability resulting from pending or future litigation; the company's acquisition or disposition of assets; gains and losses from asset dispositions or impairments; government-mandated sales, divestitures, recapitalizations, industry-specific taxes, changes in fiscal terms or restrictions on scope of company operations; foreign currency movements compared with the U.S. dollar; the effects of changed accounting rules under generally accepted accounting principles promulgated by rule-setting bodies; and the factors set forth under the heading "Risk Factors" on pages 32 and 33 of the company's 2007 Annual Report on Form 10-K/A. In addition, such statements could be affected by general domestic and international economic and political conditions. Unpredictable or unknown factors not discussed in this report could also have material adverse effects on forward-looking statements.

U.S. Securities and Exchange Commission (SEC) rules permit oil and gas companies to disclose only proved reserves in their filings with the SEC. Certain terms, such as "resources," "undeveloped gas resources," "oil in place," "recoverable reserves," and "recoverable resources," among others, may be used in this presentation to describe certain oil and gas properties that are not permitted to be used in filings with the SEC. In addition, SEC regulations define oil-sands reserves as mining-related and not a part of conventional oil and gas reserves.



### **Financial Highlights**

4Q08 Earnings	\$4.9 Billion
4Q08 Earnings per Diluted Share	\$2.44
2008 ROCE	26.6%
Year-End Debt Ratio	9.3%
2008 Share Repurchases	\$8.0 Billion
2008 TSR	(18.4)%



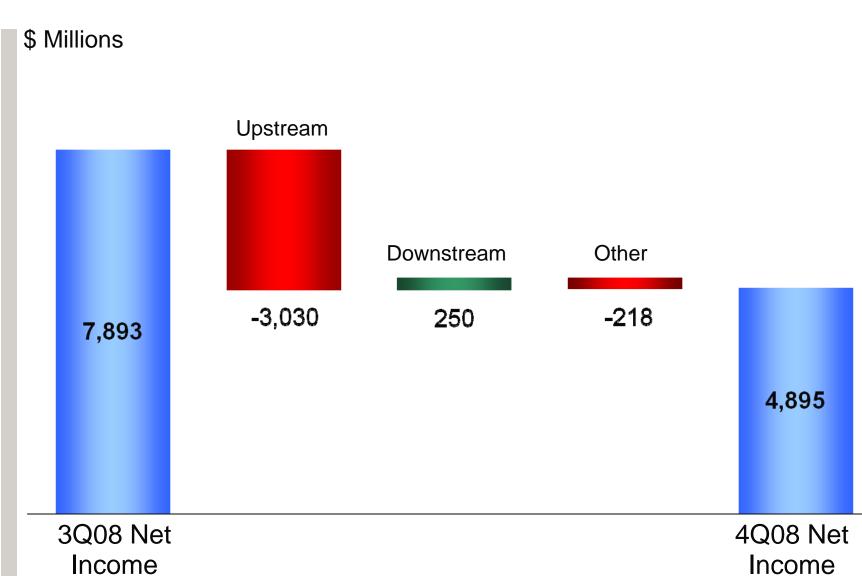
### **Capital & Exploratory Program**<sup>(1)</sup>

\$ Billions	Actual 2008	Budget 2009
US Upstream	5.5	3.6
International Upstream	12.0	13.9
US Downstream	2.2	2.0
<b>International Downstream</b>	2.0	2.3
Chemicals/Other	1.1	1.0
Total	22.8	22.8
Cash C&E	20.5	21.0

<sup>(1)</sup> Total C&E includes the company's share of affiliates' expenditures, which does not require cash outlays by the company.

## Chevron Net Income 4Q08 vs. 3Q08

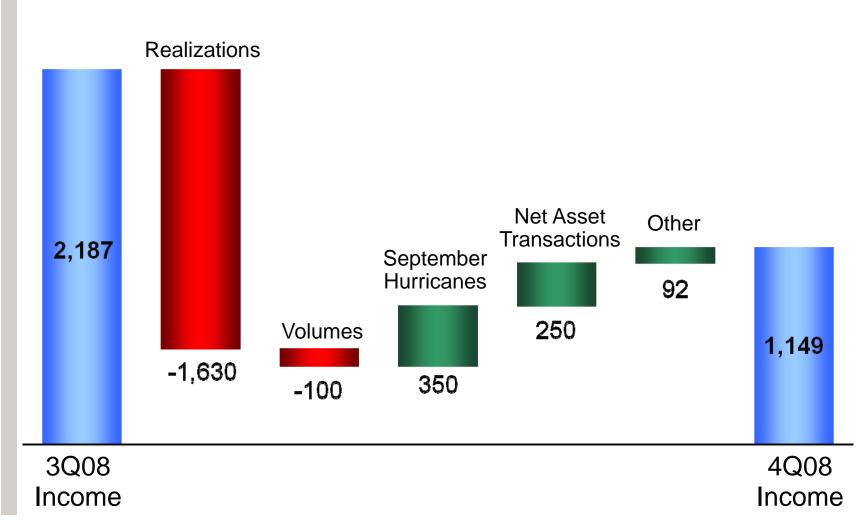




## U.S. Upstream Income 4Q08 vs. 3Q08

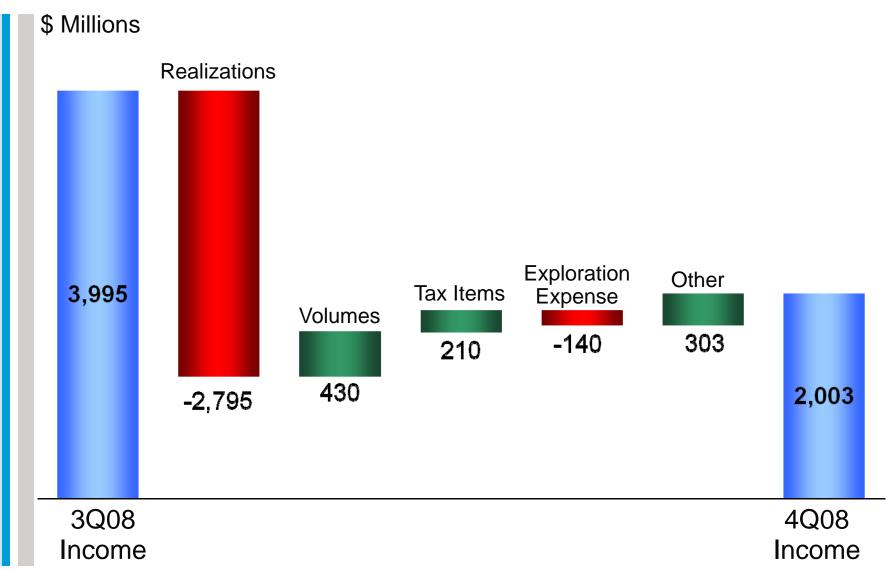






## International Upstream Income 4Q08 vs. 3Q08

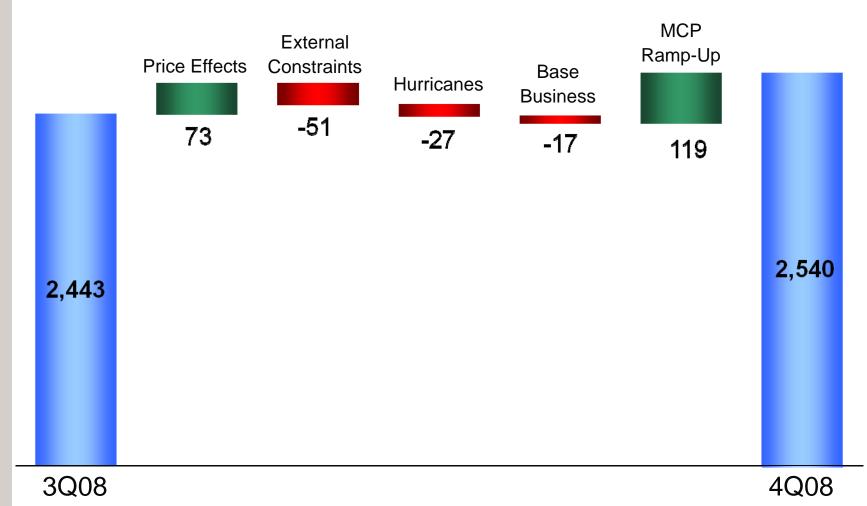




## Worldwide Oil & Gas Production<sup>(1)</sup> 4Q08 vs. 3Q08



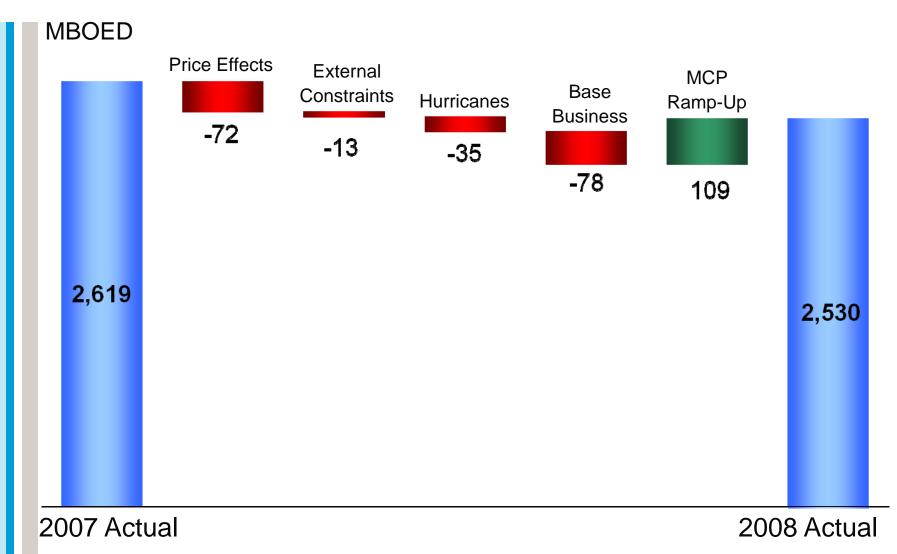




<sup>(1)</sup> Includes volumes produced from oil sands in Canada.

## Worldwide Oil & Gas Production<sup>(1)</sup> 2008 vs. 2007 Actual



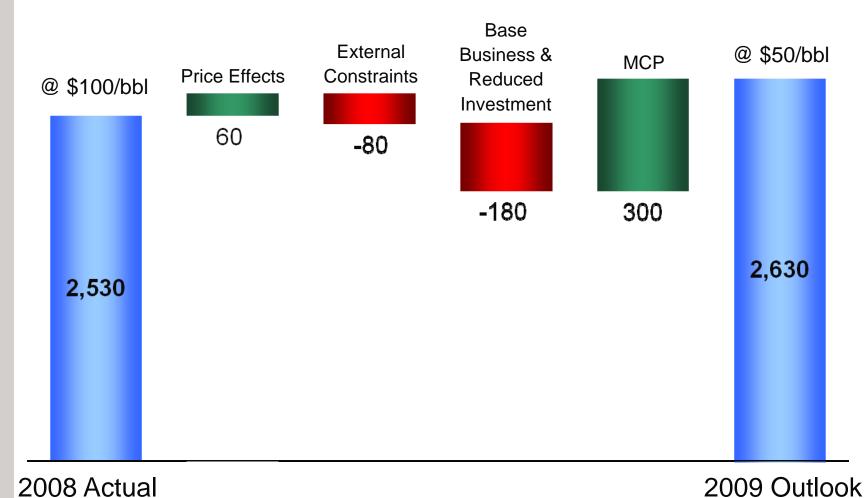


(1) Includes volumes produced from oil sands in Canada.

### Production Outlook<sup>(1)</sup> 2009 vs. 2008



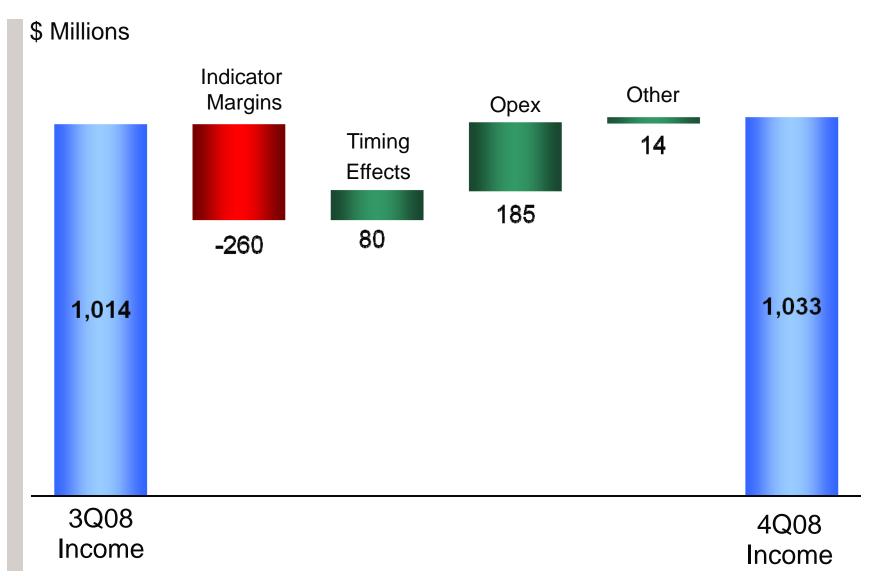




(1) Includes volumes produced from oil sands in Canada.

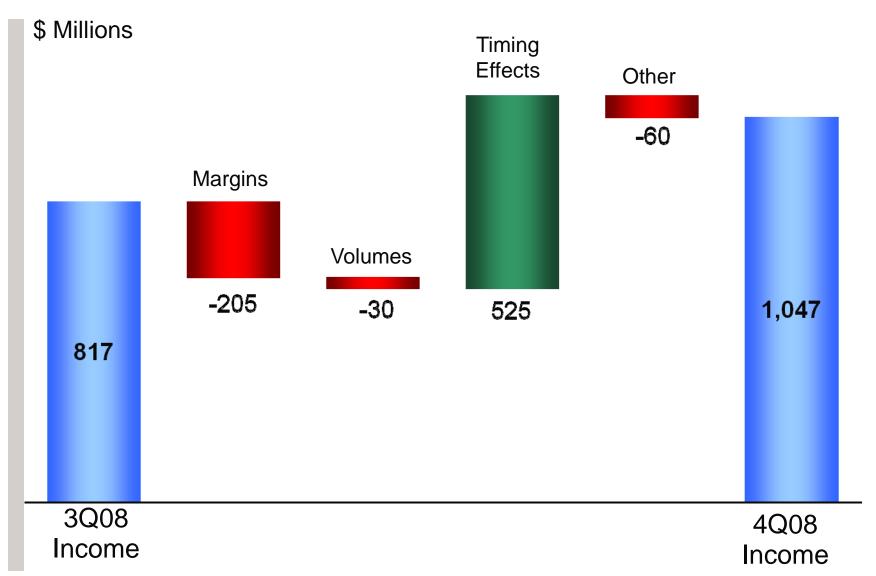
## U.S. Downstream Income 4Q08 vs. 3Q08





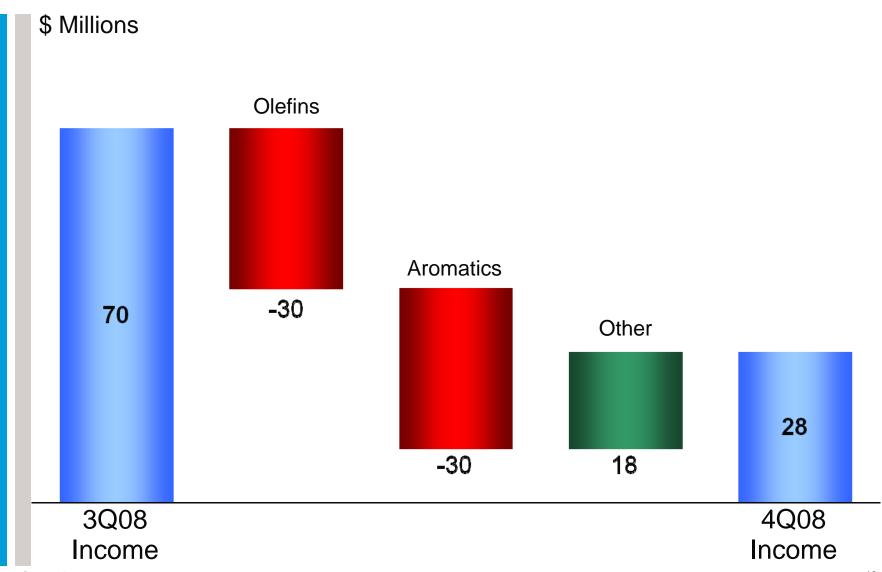
## International Downstream Income 4Q08 vs. 3Q08





## Chemicals Income 4Q08 vs. 3Q08

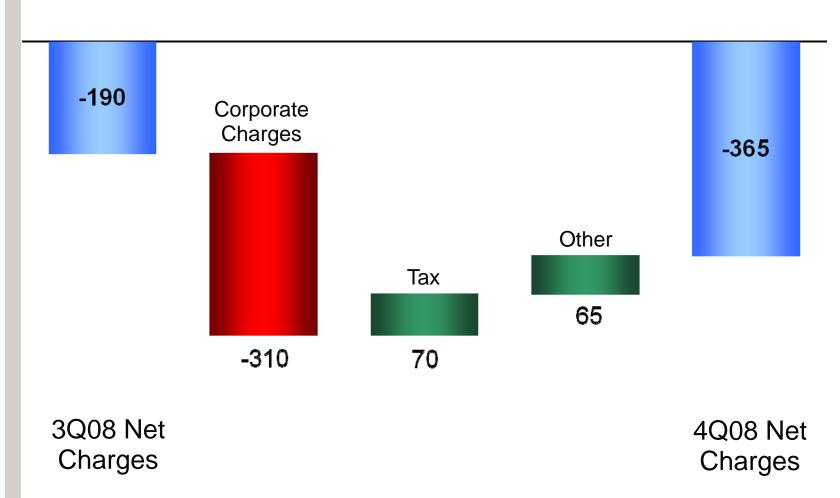




## All Other Net Charges<sup>(1)</sup> 4Q08 vs. 3Q08



#### \$ Millions



<sup>(1)</sup> Includes mining operations of coal and other minerals, and power generation.



### **Strategic Progress**

- Record Safety Performance
- Upstream
  - Kazakhstan: Tengiz Expansion full facilities start-up
  - Nigeria: Agbami first oil and ramp-up
  - U.S. Gulf of Mexico: Blind Faith first oil and ramp-up
  - Continued exploration success
  - Reserve replacement ratio of 146%
- Downstream
  - Improved refinery reliability
  - Continued portfolio rationalization
- Maintained Financial Strength & Flexibility



#### 2009 Outlook

#### Upstream

- Frade first oil planned for second quarter 2009
- Tahiti first oil planned for third quarter 2009
- Tombua Landana first oil planned for second half 2009

#### Downstream

- Maintain focus on improving refinery reliability
- Continue portfolio rationalization
- Enterprise Cost Management
- Strategic Continuity



